



JOHN A. OLSZEWSKI, JR.
County Executive

April 14, 2020

Council Chairwoman Bevins, members of the County Council, and all residents of Baltimore County:

Thank you for tuning in this morning for Baltimore County's Fiscal Year 2021 Budget Message, which is being presented at an extraordinary moment in time.

This may be the first time in Baltimore County's history that a County Executive has not delivered this message in person and in the County Council chambers.

To that end, I want to thank the members of the County Council for their flexibility. But more important, I want to thank them for their partnership — in both good times and now in times of crisis. I've served in this role for 16 months, but in that short time, I'm proud of the bipartisan relationships we've built — and the tremendous progress we've realized — together. We all serve because we love our neighbors and our communities, and we want a local government that meets their needs. We've all come together and rallied to focus on the nearly 850,000 people we collectively serve. I'm grateful to have each of you as partners.

From the beginning, transparency has been one of my guiding principles. My administration has worked hard in this space and is now shining a brighter light on County government. In opening up our government, we launched an open budget platform, so that residents can see for themselves exactly how we're spending their money. We created a data-driven performance management program to hold ourselves accountable; and in the process, we've made more data available than ever before. We've also made a concerted effort to engage the community in everything from code enforcement reform to equitable policing. And we've provided you, our residents, with an opportunity to have your voices heard — with thousands of people attending our in-person budget town halls over the last two years, and 1,500 more tuning in last week for our first virtual budget town hall.

Honoring a commitment to transparency demands being honest with the people we serve. And in that spirit, I want you to know that the budget I'm presenting today is not the one I envisioned just a few weeks ago.

UNCHARTED TERRITORY

The COVID-19 virus has upended everything that we had all taken for granted as normal, leaving us in uncharted territory. Our schools are closed – leaving more than 115,000 of our students at home. More than 9,600 of Baltimore County’s dedicated teachers are adapting to distance-learning, many of them doing so while also caring for their own children. A majority of our 22,000 businesses are shut down, or their revenues are significantly reduced. Neighbors in every one of our communities don’t know where or when they’ll get their next paycheck – and more than 37,000 of our fellow residents have filed for unemployment since the pandemic began. People are sick, and some are dying. And we don’t know how long this pandemic will go on, or exactly what the long-term impacts will be.

In Baltimore County, we have responded to this crisis swiftly and decisively. I issued an executive order several weeks ago declaring a local State of Emergency. We promptly closed our senior centers, libraries and recreational facilities, and we’ve restricted public access to county buildings. We joined the state in prohibiting gatherings of more than 10 people and have taken steps to ensure social distancing.

We established a hotline for residents and staff have, to date, responded to nearly 5,000 calls. We’re providing meal and grocery distribution to help residents facing food insecurity, giving away tens of thousands of meals each and every week. We suspended evictions and water shut offs, and we established an emergency fund that can accept outside contributions to support our ongoing efforts to respond to this evolving crisis. Our first responders, public health workers and other essential personnel are receiving extra pay in recognition of the critical role they’re playing in keeping us safe and healthy.

Together, the actions we have taking are reducing the spread of a deadly virus, and they are saving the lives of our friends, neighbors and loved ones. They are saving the lives of perfect strangers, too.

I especially want to thank Dr. Gregory Branch, our Health Officer and Director of the Department of Health and Human Services, and Della Leister, our Deputy Health Officer – who are working around the clock to lead our local public health response. I am grateful for their leadership and guidance.

By now, it’s become clear that we have needed to largely put aside the everyday business of Baltimore County to focus instead on protecting our residents in response to this unprecedented crisis. I know this is hard, but *we will* get through this – and we will get through this *together*.

And yet, even as we weather this storm together, we must also prepare for its aftermath.

FOCUSING ON THE BASICS

Experts agree that aftermath will include a steep economic decline, which will take an equally steep toll on our County’s residents *and* our County’s revenues.

The head of the International Monetary Fund said she anticipates “the worst economic fallout since the Great Depression.”¹ The Director of the UC Berkeley Institute for Research on Labor & Employment has said that: “[w]e’re definitely headed to something much deeper than the Great Recession, and

¹ Remarks of Kristalina Georgieva, IMF Managing Director, April 9, 2020.
<https://www.imf.org/en/News/Articles/2020/04/07/sp040920-SMs2020-Curtain-Raiser>

comparable to the Great Depression in depth. What we don't know yet is whether we'll be able to bounce back quickly or whether it will linger on for a decade or more."²

There is good reason for this concern. Consider that during the Great Recession, it took 38 weeks for initial unemployment claims to reach their peak in Maryland. We have passed that peak just three weeks into this ongoing COVID-19 crisis.

During our budgeting process, it quickly became clear that the February revenue estimates from both our Office of Budget and Finance as well as the Spending Affordability Committee no longer applied.

No one could not have known then what an immense economic challenge we would face.

As a result, our Office of Budget and Finance updated their projection at the beginning of April, estimating that our revenues will be \$40 million lower in Fiscal Year 2021 than previously estimated.

Given both the rapidly changing nature and severity of the economic decline ahead, it is reasonable to expect another revenue write-down before the County Council completes its work on this budget. It is also reasonable to expect that mid-year adjustments to the Fiscal Year 2021 budget will be necessary as we better understand the depth of the crisis.

While we are grateful for the money being made available from the federal government for direct COVID-related expenses, such support only helps prevent additional budgetary burdens related to our response effort. We are hopeful, but have no guarantee, that the federal government will also provide direct budget relief to local governments to help mitigate our growing budgetary challenges. However, even if this support materializes, it remains to be seen when those dollars will be available and what strings might be attached.

In the meantime, we should make no mistake: our circumstances are challenging, and the longer this pandemic continues, the longer it takes for economic stabilization to begin.

I would like nothing more than to present you with a budget that responds to all of the needs and desires of our communities. We were intentional in our outreach to understand these needs, holding four in-person budget town hall meetings and releasing a budget priority survey before the pandemic hit. During this process, we heard calls for more funding for land preservation and pleas for turf fields. We were asked for more transportation options, recreational opportunities and resurfaced roads. And we all want new, modern school buildings — and more educators to staff them. We want expanded recycling and composting, and all the other things that boost quality of life and build a better Baltimore County for the future.

But in the blink of an eye, this pandemic has created a new reality. And in this new reality, there's not much room for extras.

This means that there are many additional people, like teachers, that we will not be able to hire. It means there are other important programs and initiatives that will need to be deferred or reconsidered. It also means we must forego funding tens of millions of dollars in capital pay-as-you-go priorities: more field space, turf fields, and other recreational opportunities; more significant progress in updating our

² Remarks of Jesse Rothstein, director of Berkeley's Institute for Research on Labor and Employment, April 10, 2020. <https://news.berkeley.edu/2020/04/10/covid-19-economic-impact-human-solutions/>

senior centers; robust street paving; and major flood mitigation projects, just to name a few. The budget I am submitting is more than \$8 million below the guidelines set forth by the Spending Affordability Committee. It also holds back nearly \$6 million in additional money below our most recent revenue projection, allowing the county to maintain a rainy day fund balance of 10.3 percent — a fund that we may need to help our recovery should some of the worst-case scenarios materialize.

These changes make Baltimore County's Fiscal Year 2021 budget one that spends about \$46 million less than we planned, as recently as a month ago, to support operational and pay-as-you-go capital expenditures.

It means this is a budget that focuses on the basics:

- Educating our children;
- Keeping our neighborhoods safe, and;
- Supporting the County's workforce, our most valuable resource; so we can continue providing the essential services that residents expect and deserve.

These are the fundamental priorities of any local government.

EDUCATION

Last year, I was proud to provide our public schools with record funding — one of the county's largest increases ever that allowed us to hire more teachers, more counselors, more psychologists and other support staff, and to pay them more to better reflect the value of their dedicated work on behalf of our families.

This year, our focus is on holding steady to last year's gains. The proposed budget is nearly \$36 million more than what is provided for the current fiscal year and is \$20 million above maintenance of effort. It funds steps and increments as well as a one percent cost of living increase for our educators, effective July 1st. It includes more than \$1 million to hire additional school counselors and support staff to help address the mental health, social and emotional needs of our students. We know this crisis will impact our children in many ways, and we want to ensure we have the resources in place to respond to their needs.

The proposed budget for our schools reflects a modest down payment on our contribution toward Baltimore County's portion of the Blueprint for Maryland's Future. While the funding formula does not require Baltimore County to contribute its local share for another seven years, the reforms it calls for are important, and we remain committed to making progress as we can, and as soon as possible.

As we work to maintain our commitment to funding our classrooms, I know that the Maryland General Assembly, no doubt facing budget challenges of their own, will do all that they can to ensure the Blueprint's promise becomes a reality. The truth of the matter is this: an expansion towards universal pre-kindergarten, more robust college and career readiness programming, and additional support for teachers and students alike will only happen with the state funding envisioned in the Blueprint.

Fortunately, I have a strong partner in Baltimore County's new Superintendent, Dr. Darryl Williams. Dr. Williams has a clear vision for the future of our schools, a vision that aligns very much with my own. It's a vision that supports the outstanding professionals in our schools while also providing additional

supports to focused schools and groups of students who are most in need. I look forward to working closely with him to make that vision a reality in the years ahead.

I would have liked to provide BCPS with more of the resources they requested, to hire more teachers and invest more in our classrooms. But I know Dr. Williams understands, and I hope all of you do too, that this time of crisis requires difficult decisions. To avoid class size growth this year, and in light of the constraints this budget must acknowledge, I have encouraged the superintendent to place the 169 staff development teachers – formerly known as STAT teachers – directly into our classrooms to grow the ranks of our front-line teachers.

As we sustain our public schools system, we also continue our investment in higher education — knowing that in difficult economic times, access to job training and higher education becomes even more important. The proposed budget allows CCBC to freeze in-county tuition for the second year in a row, and it provides funding that allows for a baseline continuation of the College Promise scholarship program.

On the schools capital side, we plan to continue making progress to address our significant facility needs. Three new elementary schools will open their doors this fall, and while we still expect to push shovels in the ground on most of the remaining Schools for Our Future projects, much will depend on what happens at the state level, where revenues are also in flux in response to the pandemic.

Specifically, we obtained a major win during this year’s state legislative session with the passage of the Built to Learn Act. Under that legislation, Maryland committed to making hundreds of millions of dollars available for the state match to Baltimore County’s school construction program, including \$250 million to complete our Schools for the Future program, which were pre-funded locally in prior fiscal years. However, the Built to Learn legislation relies on Maryland’s casino lockbox revenues in order to fund the state share of school construction. With casinos closed for an indefinite period of time during the pandemic, it remains uncertain how their closure will affect the timeline for school construction.

But to be clear: we will never take our eye off the ball – having taught in an old trailer for several years, I know firsthand how a poor learning environment impacts learning. That is why I remain committed to finishing the Schools for Our Future Program as well as addressing our high school needs. We will continue to fight for what we need from the state to provide every community with modern, state of the art school facilities.

Our residents expect and deserve a world class education for every child, and I will not rest until that expectation is our reality.

PUBLIC SAFETY

Our residents also expect and deserve to feel safe in their neighborhoods and communities. Baltimore County remains a safe place to live, work, and raise a family. In 2019, most crime categories saw declines. There were fewer burglaries, fewer robberies, fewer motor vehicle thefts, and fewer car-jackings in 2019 compared to 2018. But last year’s increase in homicides was unacceptable, and it required immediate action. In partnership with Police Chief Melissa Hyatt, we developed a comprehensive public safety plan to reduce crime and modernize our law enforcement efforts.

Some elements of that plan have already been implemented. Last year we joined with Baltimore City and federal partners in the Organized Crime Drug Enforcement Task Force, and we continue to work with our partners in the city to address regional crime concerns. Chief Hyatt has embraced proven violence reduction strategies, and worked quickly to expand the number of patrol areas from two to three in order to more effectively focus resources. She also established a permanently assigned Night Commander position in order to provide more robust leadership and supervision at all hours.

Even as we see some encouraging results from these changes, we need to go further. This includes new, dedicated resources for our public safety efforts. Therefore, I am asking the County Council to approve a measure that will allow us to place enforcement cameras on our school buses. The cameras would enable us to more effectively catch drivers who continue to disregard the prohibition on passing stopped school buses, and the revenue collected would provide funding for two other critical elements of our public safety plan. Specifically, we would leverage both existing and new funding to hire two new police squads to focus full-time on our targeted law enforcement strategy; and to stand up a real time crime center that will combine data, human intelligence and technology in order to more effectively deploy resources.

Our police officers put their lives on the line every day to protect our communities, and right now they're out on our streets so that we can all stay home. Equipped with gloves and masks, they are, as always, answering the call to duty, and these proposed new resources will support their efforts, ensuring that they can effectively continue to protect and serve.

Standing by their sides are our firefighters and emergency medical personnel. These are our front line heroes. They are the ones who risk their own lives in order to save the lives of others, and they deserve our ongoing support. The proposed budget includes an additional \$1 million to support our volunteer fire companies, as well as resources to begin the process of providing our career fire personnel with a second set of turnout gear.

Improving public safety must go beyond investing more resources in law enforcement. We also recognize that upstream investments provide our young people with the resources they need to succeed, and help prevent crime in the first place. Last year, we provided operating funds for two new PAL Centers, and our proposed capital budget includes funds to build permanent physical space for those new programs. PAL Centers offer a place of refuge for young people who might otherwise turn to the streets, and by investing in them now we are serving our collective future. It's an area where we want — and need — to expand further in the future.

SUPPORTING OUR WORKFORCE

Alongside our police officers, our firefighters, and our educators, the County workforce is the heartbeat of our government. They are the people who ensure our roads get paved, our trash gets collected, and our pipes carry our water in and out of our homes. They process our permit applications and payments. They maintain our parks and open spaces. They oversee the restoration of our streams and plant trees to ensure we have clean air to breathe. They design plans for our County's bright future.

And, of course, they protect and promote public health.

We cannot provide residents with the essential services they expect and deserve without supporting our workforce. This budget does that by honoring the agreements negotiated with our labor unions. Under

last year's fully executed agreement, our workforce will receive a deferred two percent cost of living adjustment on June 30 — a measure fully paid for in our proposed budget. We further honor the agreements we made in principle with labor organizations for the upcoming fiscal year, under negotiations finalized before the arrival of COVID-19. This would provide an additional two percent cost-of-living adjustment in the middle of the upcoming fiscal year.

We have made the difficult, but necessary, decision to freeze non-essential hiring, but we remain committed to investing in our employees and doing everything within our power to avoid furloughs or layoffs.

In addition to supporting the people providing our residents with critical services, we are also making investments to streamline and improve our *delivery* of service. Our 311 service is now up and running, and the proposed budget includes full funding for Fiscal Year 2021, ensuring our residents get direct access to a live person — and the assistance they need — anytime they dial 311.

AN EYE TOWARD THE FUTURE

This pandemic has sent shockwaves through every facet of American life. It affects each of us in different ways, but each of us will be changed by it. And we will collectively grapple with the fallout for some time.

But I make you this promise: while this crisis is forcing us to make difficult decisions in the short term, we will not waver from our long-term vision for a better Baltimore County.

This proposed budget includes modest investments to ensure we can continue on our path.

I've proposed capital dollars for more park acquisition and a more equitable distribution of park and recreational infrastructure — because a Better Baltimore County has more open space and has greater access to recreational opportunities for everyone, regardless of their zip code.

I've proposed an expansion of employer-driven workforce strategies — because a Better Baltimore County provides job training services that meet the needs of both our residents and our businesses.

I've proposed funds that will allow us to reap the benefits of the \$1.6 million federal grant we won to continue planning a circulator route — because a Better Baltimore County has greater access to transit so that more people can more easily move around.

I've proposed funds to resume recycling glass — something put to the wayside by the prior administration — because a Better Baltimore County is one where sustainability and the future of our planet is a priority.

While today we face unprecedented challenges, I feel confident in Baltimore County's ability to weather this storm. In just one year, we've taken significant steps to increase transparency and accountability in County government — steps that will help us keep our government running smoothly, especially in this time of uncertainty:

- We created an Office of Ethics and Accountability to help root out waste, fraud, and abuse. The budget includes a modest increase to support the office's work, which has become all the more critical.

- We launched BCStat – our first data-driven performance management program that improves our ability to assess our performance and quickly respond to needs and challenges.
- Our office of Government Reform and Strategic Initiatives continues to conduct program reviews to help us operate more efficiently and effectively.
- And my proposed budget includes funds to create an Audit Compliance Unit, which will ensure that audit findings don't just sit in a drawer, but rather provide a roadmap to improve operations. This unit will also help us track tens of millions of dollars in COVID-related expenditures, helping to ensure that we maximize our ability to be reimbursed by the federal government.

These steps are fundamental to effective, efficient government operations even in good times — but they're especially critical in these challenging times. The groundwork we've laid for a more accountable government will serve us well as we look to find additional efficiencies and improvements, allowing for a continued focus on the basics.

CONCLUSION

Baltimore County, this is not the budget I hoped to present to you this year. But it's the budget that meets the moment.

Today, we're focused on responding to an immediate and evolving crisis. We're focused on making sure our first responders and public health workers have the personal protective equipment they need to safely do their jobs. We're focused on making sure every resident has enough to eat. We're focused on ensuring we have the health and hospital capacity to respond when the number of cases spikes. We're focused on weathering this storm, together.

As part of our response to the crisis, we are also planning for the recovery. We are focused on making sure our businesses can access the resources they need to sustain. We are focused on helping our residents find new jobs. We are focused on making sure we are prepared for when this virus returns, or when the next one arrives.

And we will also stay focused on the long-term vision for a Better Baltimore County. One with world-class schools and vibrant, diverse communities. One with safe neighborhoods, more recreational opportunities, and a thriving economy. One where every resident is proud to call home.

We will get through this, together, and we will thrive, together.

Thank you.

Sincerely,

A handwritten signature in blue ink, reading "John A. Olszewski, Jr." in a cursive style.

John A. Olszewski, Jr.
Baltimore County Executive

EXECUTIVE SUMMARY - FY 2021 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

Reflected below are the goals that will guide the County's work over the next three years and how the FY 2021 budget moves the County in that direction:	FTE	FY 2021 Proposed
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GOAL 1 VIBRANT COMMUNITIES

Ensure all residents have access to high-quality and affordable housing, cultural, and recreational opportunities in safe communities

Operating Budget

Full implementation of a more robust and comprehensive Volunteer Background Check Program for Department of Recreation and Parks Volunteers	1.0	134,518
Recreation program support such as field set-up, program supervision, and the opening and closing of recreation facilities		105,000
Replacement for outdated equipment for recreation centers		36,480
DNA Testing Kits		50,000
K-9 unit for Corrections to deter drug trafficking, minimize drugs and contraband in the facility and lessen the issue of substance use		156,432
Enhancements to the public safety plan such as a Real Time Control Center, foreign language stipends, recruitment incentives, additional callback and standby pay, funding for year two of tazer plan, 4 K-9 dogs and aviation maintenance		3,000,000
2% Increase for County Trash Haulers		618,318
Continued 2nd Trash Pickup as part of Rat Eradication Program		1,345,628
Rat Eradication Program and maintenance of Derelict Properties		740,000

Capital Budget

Two PAL Centers - McCormick Elementary School and Glenmar Elementary School		7,200,000
Program Open Space State Funding for park acquisition		1,200,000
Belfast Road Park Site - Design		600,000
Cromwell Valley Park Enhancements		1,500,000
Oregon Ridge Park - Master Plan		100,000
Western Hills Community Center - Feasibility Study		100,000
Loch Raven Fishing Center Deck and Pier Renovations		315,000
Windsor Mill Road - Phase I		1,000,000
Seven Oaks Senior Center - Parking Lot Expansion		400,000



GOAL 2 EDUCATIONAL EXCELLENCE AND LIFELONG LEARNING

Foster lifelong educational opportunities for residents of all ages by promoting greater collaboration and providing multiple pathways for advancement to enhance overall quality of life

Operating Budget

BCPS Funding in excess of Maintenance of Effort		20,162,878
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Watershed Charter School	4.0	475,000
School counselors to provide more targeted support to address students' academic and social-emotional needs	10.0	733,025
Ten half-time (0.5 FTE) positions to support the increased need at the elementary school level to address mental health concerns and social and emotional needs	5.0	359,071
Special Education Bus Attendants	15.0	325,005
Custodial and Grounds support to support additional students and square footage	6.0	152,172
One time funding for technology equipment needs		2,778,630
CCBC In-County tuition freeze		1,000,000
CCBC Funding in excess of Maintenance of Effort		4,700,000
Support for College Promise (total appropriation of \$1,679,596). This enables CCBC to accept about 300 more students into this program for the coming academic year.		700,000
Funding to support the Early College High School @ Woodlawn program as well as the Pathways in Technology Program @ Dundalk High School		250,000

Capital Budget

Pine Grove MS - Addition		12,075,000
Broadband Fiber project - engineer and construct fiber at additional County public school locations		775,000



GOAL 3 EQUITABLE DECISION-MAKING

Build a future centered on equitable decisions, providing opportunities and allocating resources and services through an equity, diversity, and inclusion lens that enhances growth and prosperity

Operating Budget

Human Relations Commission transfer under the Diversity and Inclusion Officer		0
Exams for Police and Fire Selection Test/Validation		426,500
Advertising for public safety recruitment to target a diversified talent pool		50,000

Capital Budget

Housing Opportunities		3,300,000
Woodlawn Senior Center - Expansion Feasibility Study		100,000

EXECUTIVE SUMMARY - FY 2021 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

Fleming Senior Center - Parking Lot Expansion Study		50,000
Fullerton Fire Station - Female Locker Room		800,000



GOAL 4 SUSTAINABILITY

Ensure the long-term sustainability of the County's public and internal government infrastructure and safeguard the County's ecology and climate

Operating Budget

Increased Operational Funds for Volunteer Fire Companies		360,063
Funding towards a 2nd set of Turnout Gear for all Career Fire Personnel		860,800
County Circulator Program - Start-up funding		100,000
Asset Manager in the Department of Public Works	0.97	121,581
Pollution Control Manager position added in DPW - Utilities	1.0	90,234
Restoration of Glass Recycling (cost of additional transport)		129,291

Capital Budget

Additional funding to purchase Agricultural Easements		1,000,000
Gwynns Falls at Kingsbury Stream Restoration		2,370,000
Bens Run Stream Restoration		1,830,000
Little Gunpowder Falls Stream Restoration		1,000,000
Roche's Run Stream Restoration		700,000
Gwynns Falls at Pittsfield Stream Restoration		600,000
Bellona, Division, & Melanhton Avenues Drainage Improvements		500,000
Benway Court Erosion repair		200,000
Dogwood Road Slope Stabilization		200,000
Goucher at Joppa Downstream Outfall Repairs		250,000
Freeland Road Slope Stabilization		178,510
Ridge Road Embankment Repairs		200,000
Mainframe Migration - continues the migration of legacy software applications.		195,440
DPW - Solid Waste Compliance Inspections		250,000



GOAL 5 GOVERNMENT ACCOUNTABILITY

Be an open, transparent, accountable, and high-performing organization that effectively uses resources to provide high-quality services to residents and visitors

Operating Budget

Audit Compliance Unit	2.0	188,400
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EXECUTIVE SUMMARY - FY 2021 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

Deputy Director/Attorney to the Ethics and Accountability Unit		100,000
Assistant County Attorney to protect children from abuse/neglect	1.0	95,000
Customer Service Coordinator in Metro Finance	1.0	37,120
Engineer III positions to monitor City/County Joint Capital jobs	2.0	180,468
311 Contact Center Program - full implementation		597,504
Assistant County Attorneys for Affirmative Litigation and Advice and Opinion to enhance in-house legal expertise	2.0	150,000
Digital Recording Technician I; Foreclosure/Tax Sale Civil Attorney and Tax Sale Civil Paralegal positions to address high caseloads of foreclosure matters	3.0	162,965

Capital Budget

GIS Data Layer for Storm Drain Infrastructure		500,000
Storm Drain Piping Condition Assessment		1,000,000
Development of 100-year Flood Zones for drainage areas less than 1 square mile		736,562
Tax System Replacement		1,903,011
Land Use Regulatory Automation (LURA) Project - Phase 2 - PAI- Development Management Implementation		1,410,000



GOAL 6 WORKFORCE EMPOWERMENT

Engage and empower County government employees to build a better Baltimore County

Operating Budget

Increased security presence at Health and Human Services sites		166,307
2% Cost-of-Living adjustments on January 1, 2021 for all general government and CCBC; Police Department receiving wage adjustments in approximate amount; 1% COLA for BCPS all bargaining units effective July 1, 2020		15,400,000

Capital Budget

Human Resource and Financial System Replacement (WorkDay)		5,306,252
Enterprise Content Management - expand secure document management capabilities		250,000

EXECUTIVE SUMMARY - FY 2021 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

GENERAL STATISTICS

Total FY2021 General Fund Operating Budget	2,248,417,476
Increase/(Decrease) from FY2020 Total General Fund Operating Budget	94,736,627
Percentage Change from FY2020 Total General Fund Operating Budget	4.40%
Amount under/(over) Spending Affordability Guidelines	8,633,044
Fund Balance - xxx% of Revenues - consistent with maintaining the AAA bond rating	10.3%
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Total FY2021 Operating Budget (excluding Enterprise Funds)	3,568,781,222
Increase/(Decrease) from FY2020 Total Operating Budget (excluding Enterprise Funds)	142,829,508
Percentage Change from FY2020 Total Operating Budget (excluding Enterprise Funds)	4.17%
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Total FY2021 Government-Wide Operating Budget	3,916,231,133
Increase/(Decrease) from FY2020 Total Government-Wide Operating Budget	146,365,329
Percentage Change from FY2020 Total Government-Wide Operating Budget	3.88%
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Total FY2021 Capital Budget (Metropolitan District and Consolidated Public Improvement)	218,406,560
Total FY2021 Metropolitan District Capital Budget	120,346,236
Total FY2021 Consolidated Public Improvement (CPI) Capital Budget	98,060,324
FY2021 PAYGO Contribution to the Capital Budget	63,347,895
FY2021 General Fund Contribution to the Capital Budget	25,143,530

COVID-19 Funding Opportunities

The following represents funding opportunities and resources available to Baltimore County specifically established in the wake of coronavirus.

Grants (Earmarked)

The Coronavirus Aid, Relief, and Economic Security (CARES) Act was passed by Congress and signed into law on March 27, 2020. The purpose of the CARES Act is to create \$150 billion in Coronavirus relief funds for states and US territories. The allocation of these dollars is based on population. Each State is guaranteed a minimum of \$1.25 billion. Maryland is expected to receive an estimated \$2.344 billion in funding from this bill and it has been estimated that Baltimore County's division of these relief funds to be \$144 million.

Grants (Awarded)

Health and Human Services in conjunction with Planning

The Community Development Block Grant (CDBG) has been awarded \$2,465,172 in COVID-19 Response Funds. These funds will be used to support the acquisition, construction, rehabilitation, and reconstruction of public works, facilities, and other site improvements. In addition, it will be used to support private, for-profit entities, and micro-enterprises to support new businesses or expansions.

The Emergency Shelter Grant (ESG) has been awarded \$1,230,869 in COVID-19 Response Funds. These funds will be used to purchase supplies and equipment for Shelter Operations that will aid in limiting the spread of the virus and also for community outreach and engagement, expanded staffing, and homelessness prevention.

Department of Aging

The Department of Aging has been awarded Federal funds under the Families First Coronavirus Response Act to fund home delivered (\$492,942) and congregate (\$98,589) meal services throughout Baltimore County. The program serves frail, homebound, or isolated individuals who are age 60 and over, and in some cases, their caregivers, spouses, and/or persons with disabilities.

Grants (Repurposed)

Baltimore County Fire Department

The Baltimore County Fire Department has been approved to repurpose \$60,000 under the Emergency Management Performance Grant (EMPG) for COVID-19 related efforts. To date the Fire Department has purchased and received non-contact thermometers and is in the process of procuring N95 mask and gowns.

COVID-19 Funding Opportunities

Grants (Applied)

Baltimore County Fire Department

The Baltimore County Fire Department has applied for funding through the U.S. DOJ Bureau of Justice Assistance Coronavirus Emergency Supplemental Funding (CESF) Program. This program will provide funding to assist eligible states, and local units of government, and tribes in preventing, preparing for and responding to the coronavirus. Allowable projects and purchases include, but are not limited to, overtime, equipment (including law enforcement and medical personal protective equipment), hiring, supplies (such as gloves, masks, sanitizer), training, travel expenses, and addressing the medical needs of inmates in state, local, and tribal prisons, jails, and detention centers.

Baltimore County Police Department

The Baltimore County Police Department has applied for funding through the U.S. DOJ Bureau of Justice Assistance Coronavirus Emergency Supplemental Fund (CESF) Program. This grant will allow the agency to purchase supplies and equipment intended to sustain its coronavirus response. It will also sustain staffing preparedness efforts and commercial services to perform work beyond its capabilities or expertise.

Donations

Baltimore County COVID-19 Emergency Response Fund

The Baltimore County Covid-19 Emergency Response Fund was announced on March 31, 2020 by Baltimore County Executive Jonny Olszewski. This fund will support the County's efforts to promote public health and support residents during the COVID-19 Pandemic. The Fund will be managed by the Baltimore Community Foundation, and County leadership will determine how the fund will be allocated. Individuals, foundations and private sector donors can contribute to the fund in order to assist the County's efforts to respond to the COVID-19 pandemic.

Contributions to the fund may be used to support various efforts, including providing groceries to food-insecure families and seniors, ensuring first responders and public health workers have adequate personal protection equipment, and other things the county is doing to prevent the spread of the virus and support residents.

Critical Supplies

To assist Baltimore County's front-line employee efforts to the COVID-19 pandemic, Baltimore County Government is now accepting donations of the following items: Masks, hand Sanitizer latex free Medical Gloves; Gowns; Disinfectant; Disinfectant Wipes and Eye protection through the Glen Arm Fire Supply facility.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

County of Baltimore

Maryland

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

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SECTION I
OPERATING BUDGET



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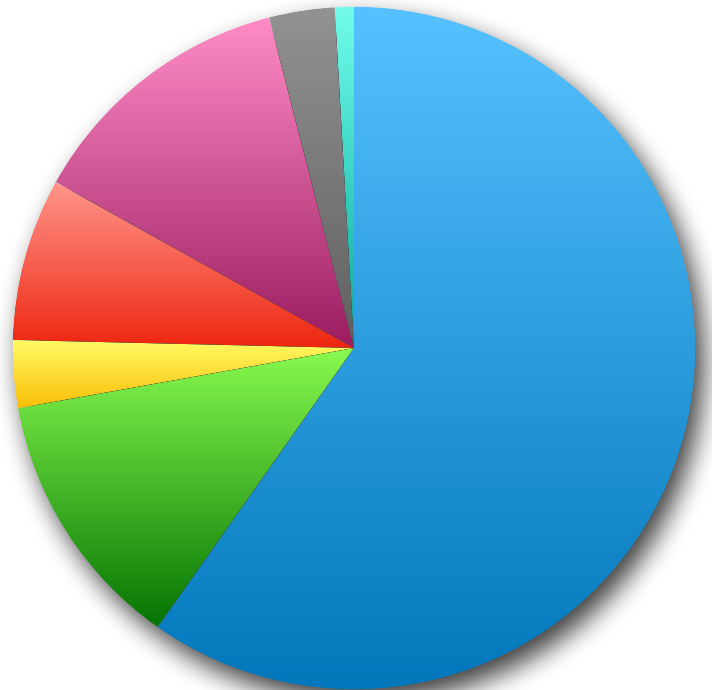
BALTIMORE COUNTY TOTAL FY 2021 OPERATING BUDGET AT A GLANCE

WHERE THE MONEY COMES FROM



- Real and Property Taxes
- Sales & Service Taxes
- State Aid
- Fees & Other Revenue
- Income Taxes
- Federal Aid
- Fund Balance

WHERE THE MONEY GOES



- Schools, College, & Libraries
- Public Safety
- Public Works
- Health, Recreation & Community Services
- Non Departmental
- General Gov't
- State Mandated

Total Operating Budget (Excluding Enterprise Funds)

General Fund	\$2,248,417,476
Special Fund	1,320,363,746
	\$3,568,781,222

OPERATING BUDGET OVERVIEW

The FY 2021 budget as submitted to the County Council is a reflection of information the Office of Budget and Finance had at the time of submission. The COVID-19 virus forced a revenue write-down of approximately \$40 million from higher revenue estimates dated in late February 2020. The extensive economic impact of the virus is not known at this time and the Office of Budget and Finance will continue to work with the legislative branch of government during their budget review as more information unfolds. The COVID Funding write-up in this document outlines an estimate of different funding that the County is estimated to receive due to the pandemic.

The Fiscal Year 2021 General Fund Operating Budget of \$2,248,417,476 is an increase of 4.4%, or \$94.7 million, from the Adopted FY 2020 budget and a 3.8% over the Adjusted FY 2020 budget. Due to the uncertainty of the economic impacts of COVID-19, the FY 2021 budget has been submitted under the guideline established by the Spending Affordability Committee (SAC) by \$8.6 million. Under SAC guidelines, the budget (excluding capital / one-time items as well as matching funds for grants) could grow by 4.05%. The basic growth factor allowed under the SAC guidelines reflects a 4-year average estimated personal income growth in Baltimore County.

There are no new taxes levied to fund the FY 2021. The income tax rate is 3.2% and the real property tax rate will remain at \$1.10 per \$100 of assessed value. The personal property rate remains at \$2.75 and the Homestead Assessment Growth Cap continues at 4%.

As in previous years, the FY 2021 operating budget is submitted with all eligible salary increments and longevities funded. The budget also includes a 2% Cost-of-Living (COLA) increase, effective January 1, 2021, or corresponding scale adjustments by a similar percent to all County employees, the Baltimore County Public Library system and the Community College of Baltimore County. The budget also include a 1% COLA for Baltimore County Public School employees on July 1, 2020 and funds necessary steps and longevities for those employees.

The FY 2021 operating budget for the Baltimore County Public School system is an increase of \$36 million over FY 2020, a 3.94% increase and is 2.3% over required Maintenance of Effort (MOE) funding. The budget includes more than \$1 million to hire additional school counselors and support staff to help address the mental health, social and emotional needs of our students.

The FY 2021 capital budget as submitted includes a Pay-As-You-Go (PAYGO) contribution of \$25.1 million, this was reduced heavily during the revenue write-down process.

The County's enterprise funds include the Public Schools Food Service Fund, the Community College Auxiliary Fund, and the Metropolitan District Water & Sewer Fund Enterprise. These funds are business-type activities that establish fees and charges designed to make the funds self-supporting. Enterprise funds are not appropriated in the Operating Budget, but are included for information purposes to provide a complete picture of this government's total finances.

For FY 2021, the Total Operating Budget (which includes the General Fund, the Gifts & Grants Fund, direct State aid to Baltimore County Public Schools and the Community College, etc.) totals \$3,568,781,222. It reflects a 4.17% increase above the adjusted FY 2020 appropriation. The Government-wide Total (Total Operating Budget plus Enterprise Funds) is \$3,916,231,133, a 3.9% increase above the adjusted FY 2020 level.

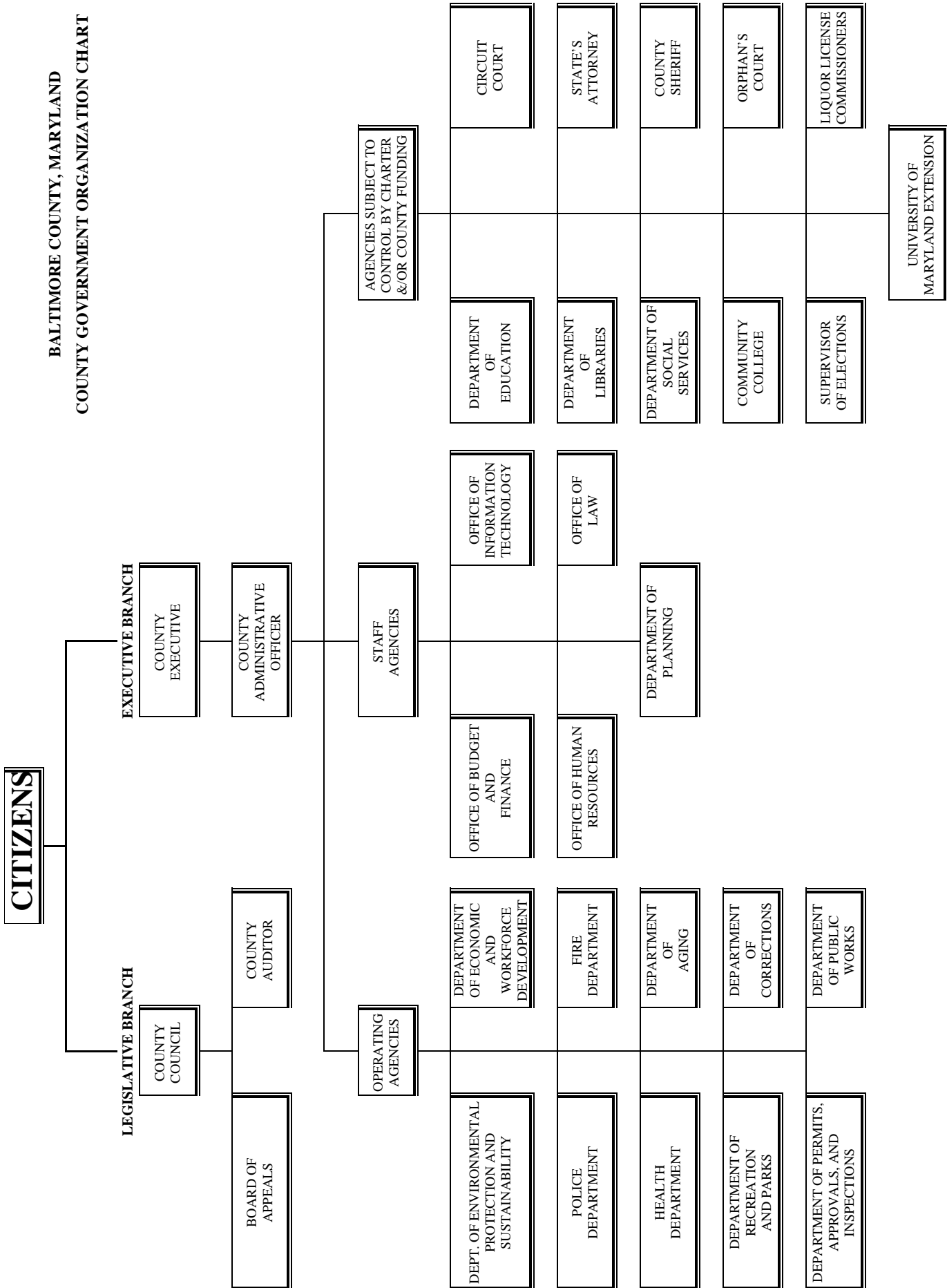
FY 2021 GENERAL FUND BUDGET BREAKDOWN

	FY20 General Fund Appropriation	FY21 General Fund Appropriation	\$ Increase / (Decrease)	% Change
GENERAL GOVERNMENT				
County Executive	1,065,283	1,094,402		
Office of Budget and Finance	8,617,648	9,050,168		
Administrative Office	3,201,978	3,232,229		
Vehicle Operations/Maintenance	458,899	468,077		
Office of Law	4,300,251	4,578,900		
Department of Planning	7,853,598	3,300,992		
Office of Human Resources	3,173,947	3,849,169		
Permits, Approvals and Inspections	10,068,522	10,460,130		
Property Management	36,494,978	37,625,437		
County Council	2,660,211	2,731,600		
County Auditor	1,687,712	1,735,228		
Board of Appeals	245,940	251,918		
Office of Information Technology	30,362,862	31,872,241		
Office of Ethics & Accountability	163,642	292,800		
Subtotal	110,355,471	110,543,291	187,820	0.17%
DEPARTMENT OF PUBLIC WORKS				
	108,005,330	112,590,800	4,585,470	4.25%
HEALTH AND HUMAN SERVICES				
Department of Health	23,038,372	24,512,415		
Department of Social Services	8,504,849	13,564,006		
Department of Aging	4,625,692	3,881,133		
Environmental Protection and Sustainability	5,693,712	6,007,653		
Subtotal	41,862,625	47,965,207	6,102,582	14.58%
CULTURE AND LEISURE SERVICES				
Department of Libraries	35,023,677	35,508,269		
Department of Recreation and Parks	11,531,526	12,123,312		
Organization Contributions	5,950,009	6,060,209		
Subtotal	52,505,212	53,691,790	1,186,578	2.26%
ECONOMIC AND COMMUNITY DEVELOPMENT				
Economic and Workforce Development	1,489,219	1,552,152		
Workforce Development	-	100,000		
Subtotal	1,489,219	1,652,152	162,933	10.94%
STATE MANDATED AGENCIES				
Circuit Court	5,065,143	5,411,306		
Orphans Court	267,461	289,150		
Board of Elections	5,572,919	5,846,500		
State's Attorney	10,058,840	10,458,457		
County Sheriff	5,466,235	5,724,684		
Cooperative Extension	266,059	273,119		
Subtotal	26,696,657	28,003,216	1,306,559	4.89%
PUBLIC SAFETY				
Department of Corrections	43,466,669	44,589,691		
Emergency Communications Center	15,006,168	15,485,685		
Police Department	231,113,323	240,594,353		
Fire Department	103,992,642	109,729,098		
Subtotal	393,578,802	410,398,827	16,820,025	4.27%

FY 2021 GENERAL FUND BUDGET BREAKDOWN

	FY20 General Fund Appropriation	FY21 General Fund Appropriation	\$ Increase / (Decrease)	% Change
EDUCATION				
Community College	65,690,429	72,592,312		
Department of Education - Operating	913,149,582	949,120,323		
Subtotal	978,840,011	1,021,712,635	42,872,624	4.38%
NON DEPARTMENTAL				
Debt Service	128,079,411	135,380,570		
Retirement and Social Security	152,011,366	158,864,427		
Insurance	110,818,915	131,221,244		
Reserve for Contingencies	876,334	1,000,000		
Contribution to Capital Budget	39,076,808	25,143,530		
Local Share	9,484,688	10,249,787		
Subtotal	440,347,522	461,859,558	21,512,036	4.89%
TOTAL	2,153,680,849	2,248,417,476	94,736,627	4.40%

**BALTIMORE COUNTY, MARYLAND
COUNTY GOVERNMENT ORGANIZATION CHART**



FY 2021 AUTHORIZED POSITIONS - ALL FUNDS

<u>AGENCY</u>	<u>FY 2020</u>	<u>MID FY</u>			<u>BUDGET FY</u>	
	<u>BUDGET</u>	<u>2020</u>	<u>TRANS</u>	<u>ADD</u>	<u>DELETE</u>	<u>2021</u>
OFFICE OF COUNTY EXECUTIVE	10	0	0	0	0	10
CIRCUIT COURT	91	0	0	3	0	94
ORPHANS COURT	5	0	0	0	0	5
BOARD OF ELECTIONS	12	0	0	0	0	12
OFFICE OF BUDGET AND FINANCE	121	0	0	2	0	123
ADMINISTRATIVE OFFICER	27	4	(1)	0	0	30
DEPARTMENT OF CORRECTIONS	482	0	0	0	0	482
STATE'S ATTORNEY	136	0	0	1	0	137
OFFICE OF LAW	43	0	0	2	0	45
DEPARTMENT OF PLANNING	44	(1)	(1)	0	0	42
OFFICE OF HUMAN RESOURCES	40	(5)	2	0	0	37
EMERGENCY COMMUNICATIONS CENTER	205	0	0	0	0	205
POLICE DEPARTMENT	2,559	26	(2)	24	0	2,607
FIRE DEPARTMENT	1,087	33	0	0	0	1,120
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	190	1	0	0	0	191
COUNTY SHERIFF	90	4	0	0	0	94
BOARD OF LIQUOR LICENSE COMMISSIONERS	24	0	0	0	0	24
PROPERTY MANAGEMENT	243	0	(1)	1	0	243
DEPARTMENT OF HEALTH	625	23	3	4	0	655
DEPARTMENT OF SOCIAL SERVICES	197	9	0	1	(5)	202
DEPARTMENT OF AGING	241	26	(32)	0	0	235
COOPERATIVE EXTENSION	2	0	0	0	0	2
DEPARTMENT OF RECREATION & PARKS	183	(1)	0	1	0	183
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	80	0	0	3	0	83
COUNTY COUNCIL	36	0	0	0	0	36
COUNTY AUDITOR	17	0	0	0	0	17
BOARD OF APPEALS	9	0	0	0	0	9
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	17	1	0	1	0	19
LOCAL MANAGEMENT BOARD	4	0	0	0	0	4
HOUSING OFFICE	63	0	0	3	0	66
COMMUNITY DEVELOPMENT	27	0	0	0	0	27
OFFICE OF INFORMATION TECHNOLOGY	231	1	(1)	1	0	232
DEPARTMENT OF PUBLIC WORKS	957	0	33	9	(4)	995
OFFICE OF ETHICS & ACCOUNTABILITY	2	0	0	0	0	2
WORKFORCE DEVELOPMENT	44	0	0	0	(1)	43
SUBTOTAL	8,144	121	0	56	(10)	8,311
 <u>OTHER AUTHORIZED POSITIONS</u>						
SOCIAL SERVICES - STATE	10	0	0	0	0	10
ELECTIONS - STATE	26	0	0	0	0	26
UNIVERSITY OF MD EXTENSION - STATE	8	0	0	0	0	8
INTERNAL SERVICE FUND	49	0	0	0	0	49
SUBTOTAL	93	0	0	0	0	93
 <u>OTHER AUTHORIZED POSTIONS</u> (SHOWN AS FULL TIME EQUIVALENTS)						
COMMUNITY COLLEGES	1,631.8				(6.2)	1,625.7
DEPARTMENT OF EDUCATION	15,770.1			373.5		16,143.6
DEPARTMENT OF LIBRARIES	492.2				(1.4)	490.8
SUBTOTAL	17,894.1	0.00	0.00	373.5	(7.6)	18,260.1
 TOTAL ALL POSITIONS	26,131.1	121.0	0.0	429.5	(17.6)	26,664.1

**ORIGINAL POSITION ALLOCATION - ALL FUNDS
REVISED TO REFLECT ORGANIZATIONAL CHANGES**

<u>AGENCY</u>	<u>FY 1987</u>	<u>FY 1991</u>	<u>FY 1995</u>	<u>FY 2011</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>% CHANGE FY 19-21</u>	<u>% CHANGE FY 87- 21</u>
GENERAL GOVERNMENT								
COUNTY EXECUTIVE	17	19	16	14	10	10		
ADMINISTRATIVE OFFICER	21	34	18	23	31	30		
OFFICE OF BUDGET & FINANCE	202	225	174	173	121	123		
CENTRAL SERVICES	12	15	9	0	0	0		
OFFICE OF LAW	37	55	39	30	43	45		
DEPARTMENT OF PLANNING	53	66	55	49	43	42		
OFFICE OF HUMAN RESOURCES	53	67	59	40	35	37		
PERMITS, APPROVALS & INSPECTIONS	194	213	181	188	191	191		
PROPERTY MANAGEMENT	332	410	346	381	243	243		
COUNTY COUNCIL	30	39	38	37	36	36		
COUNTY AUDITOR	9	13	16	19	17	17		
BOARD OF APPEALS	10	10	10	10	9	9		
OFFICE OF INFORMATION TECHNOLOGY	113	142	120	213	232	232		
INTERNAL SERVICE FUNDS	112	88	67	59	49	49		
OFFICE OF ETHICS & ACCOUNTABILITY	0	0	0	0	2	2		
HEALTH AND HUMAN SERVICES								
DEPARTMENT OF HEALTH	620	658	525	531	648	655		
DEPARTMENT OF SOCIAL SERVICES	53	69	92	214	206	202		
DEPARTMENT OF SOCIAL SERVICES - STATE	20	20	18	12	10	10		
DEPARTMENT OF AGING	298	372	328	303	267	235		
ENVIRON. PROTECTION & SUSTAINABILITY	116	115	114	119	80	83		
LOCAL MANAGEMENT BOARD	0	0	0	7	4	4		
CULTURE AND LEISURE SERVICES								
DEPARTMENT OF RECREATION AND PARKS	187	196	147	196	182	183		
DEPT. OF REC. AND PARKS - ENT FUNDS	135	153	168	0	0	0		
ORGANIZATIONAL CONTRIBUTIONS	2	4	0	0	0	0		
ECONOMIC AND COMMUNITY DEVELOPMENT								
ECONOMIC AND WORKFORCE DEVELOPMENT	13	27	17	21	18	19		
HOUSING OFFICE	33	41	46	59	63	66		
COMMUNITY DEVELOPMENT GRANTS	32	23	17	30	27	27		
COMMUNITY CONSERVATION	12	40	12	0	0	0		
WORKFORCE DEVELOPMENT	48	54	64	45	44	43		
PUBLIC WORKS								
	1,295	1,389	998	968	957	995		
GENERAL GOVERNMENT SUBTOTAL	4,059	4,557	3,694	3,741	3,568	3,588	3.4%	-12.1%
PUBLIC SAFETY								
DEPARTMENT OF CORRECTIONS	201	258	326	473	482	482		
EMERGENCY COMMUNICATIONS CENTER	160	185	182	187	205	205		
POLICE DEPARTMENT	1,961	2,081	2,060	2,567	2,585	2,607		
FIRE DEPARTMENT	1,059	1,206	1,136	1,090	1,120	1,120		
PUBLIC SAFETY SUBTOTAL	3,381	3,730	3,704	4,317	4,392	4,414	1.2%	29.9%
STATE MANDATED AGENCIES								
CIRCUIT COURT	127	137	138	100	91	94		
ORPHANS COURT	4	4	4	5	5	5		
BOARD OF ELECTIONS	6	6	6	14	12	12		
BOARD OF ELECTIONS - STATE	16	15	15	26	26	26		
STATE'S ATTORNEY	64	76	84	124	136	137		
COUNTY SHERIFF	66	77	83	104	94	94		
LIQUOR BOARD	25	26	25	25	24	24		
UNIVERSITY OF MD EXTENSION	3	3	2	2	2	2		
UNIVERSITY OF MD EXTENSION - STATE	12	12	12	8	8	8		
JUVENILE PROBATIONARY	7	7	0	0	0	0		
STATE MANDATED SUBTOTAL	330	363	369	408	398	402	1.5%	20.6%
OTHER AUTHORIZED POSITIONS								
COMMUNITY COLLEGE	1,642.0	1,835.0	1,697.0	1,974.0	1,631.8	1,694.6		
DEPARTMENT OF EDUCATION	10,018.0	10,314.0	10,997.0	14,606.0	15,770.1	15,904.0		
DEPARTMENT OF LIBRARIES	487.0	537.0	446.0	458.0	492.2	491.8		
EDUCATION SUBTOTAL (FTE)	12,147.0	12,686.0	13,140.0	17,038.0	17,894.1	18,090.4	1.0%	47.3%
GRAND TOTAL	19,917.0	21,336.0	20,907.0	25,504.0	26,252.1	26,494.4	1.3%	31.8%

FINANCIAL POLICIES AND GUIDELINES

Baltimore County's financial guidelines, outlined below, set forth the basic framework for the development of the FY 2021 Budget. These guidelines provide direction for evaluating both current activities and proposals for future programs. Many of the guidelines represent long-standing principles and practices that have shaped County budgets in the past and have helped maintain its financial stability. All of the guidelines are reviewed annually.

OPERATING BUDGET

1. The growth in the General Fund Operating Budget should not exceed the growth in personal income for Baltimore County. The Spending Affordability Committee's projected growth for FY 2021 is 4.05%, derived from a 4-year average.
2. The County will maintain a budgetary control system to ensure adherence to the budget and will prepare midyear reports comparing actual revenues and expenditures to budgeted amounts.
3. The County will emphasize efforts to reduce major cost centers such as health care, utilities, and worker's compensation claims.
4. The County will try to pay for current expenses with current revenues with little reliance on one-time resources. Current expenses may exceed current revenues in order to fund one-time items such as appropriations to the Revenue Stabilization Reserve Account (RSRA) or for Capital budget support.
5. The County will maintain a relatively stable level of inflation-adjusted expenditures per capita.
6. The County will utilize multi-year forecasts to evaluate the impact of budget decisions.

REVENUE

1. The County will try to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source.
2. The County will follow an aggressive policy of collecting revenues.
3. The County will establish user charges and fees at a level related to the full cost of providing the service. These fees/charges will be reviewed annually.

INVESTMENTS

1. The County will invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the County and conforming to all state and local statutes governing the investment of public funds.
2. The County's investment officials shall use the "prudent person" standard in the context of managing an overall portfolio, considering the probable safety of their capital as well as the probable income to be derived. The County will not borrow funds for the express purpose of investing those funds.

3. The County will diversify its investments by security type and institution. With the exception of U.S. Treasury securities and government agencies; authorized pools and money market funds, no more than 50% of the County's total investment portfolio will be invested in a single security type.
4. To the extent possible, the County will attempt to match investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the County will not directly invest in securities maturing more than one year from the date of purchase. However, the County may collateralize its repurchase agreements using longer investments not to exceed 30 years to maturity. Reserve funds may be invested in securities exceeding one year if the maturity of such investments are made to coincide as nearly as practicable with the expected use of the funds.
5. Regarding suitable investments, the County's investments will conform without exception to Section 17-101 of the Local Government Article and Section 6-222 of the State Finance and Procurement Article of the Annotated Code of Maryland.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the County's investment risk constraints and cash flow needs.
7. The County will maintain a system of adequate internal controls to assure compliance with the investment program policy and procedures. On a regular basis the investment policy will be reviewed by the Director of Budget & Finance and the County Administrative Officer with any modifications made thereto approved by the County Council.

DEBT SERVICE

1. The County will seek to maintain its Triple-A bond rating by establishing maximum debt ratios, a limit above which it will not issue additional debt, but would decrease capital spending or increase Pay-As-You-Go (PAYGO) financing, in order to control the future debt service burden.
2. The County will update its debt affordability study each year in conjunction with its capital budget process. The study helps the County monitor its debt position and compliance with debt policies.
3. The County will not use short-term borrowing to finance operating budget requirements. The County has never issued tax or revenue anticipation notes.
4. The County does not intend to have any fixed rate bond anticipation notes outstanding for a period of longer than two years.
5. The County will maintain a Debt to Full Value ratio in the range of 2.2% to 2.5% Debt to Personal Income ratio in the range of 3.3% to 3.6% and debt per capita in the range of \$2,300 to \$2,600.
6. The County will maintain a Debt Service to Revenues ratio in the range of 8.5% to 9.5%.
7. The County will ensure that the rapidity of debt repayment on new net tax-supported debt does not fall below 25% retired in 5 years and 50% retired in 10 years. The County currently retires 37.8% of net tax-supported debt, excluding pension funding bonds, in 5 years and 68.7% in 10 years.

8. The County will budget contributions to PAYGO financing of the Capital Budget in each fiscal year. The County has used PAYGO financing since 1964. The County's contributions to PAYGO financing are as follows for recent fiscal years:

<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>	<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>
1992	\$1.1	2006	112.3
1993	1.1	2007	129.9
1994	9.4	2008	146.9
1995	4.4	2009	138.5
1996	1.2	2010	33.1
1997	20.3	2011	2.6
1998	40.4	2012	.6
1999	93.9	2013	12.9
2000	121.6	2014*	67.1
2001	110.3	2015	91.3
2002	65.7	2016	123.3
2003	1.0	2017	127.4
2004	3.0	2018	31.5
2005	45.3	2019	42.1
		2020	65.7
		2021	25.1

*Prior to FY 2014, PAYGO included only General Funds. Effective FY 2014 PAYGO includes General Funds, Stormwater Management Funds, Debt Premium, Sale of Property, Agricultural Preservation Tax revenues, Stormwater and Reforestation Waiver fees, and LOS waiver fees.

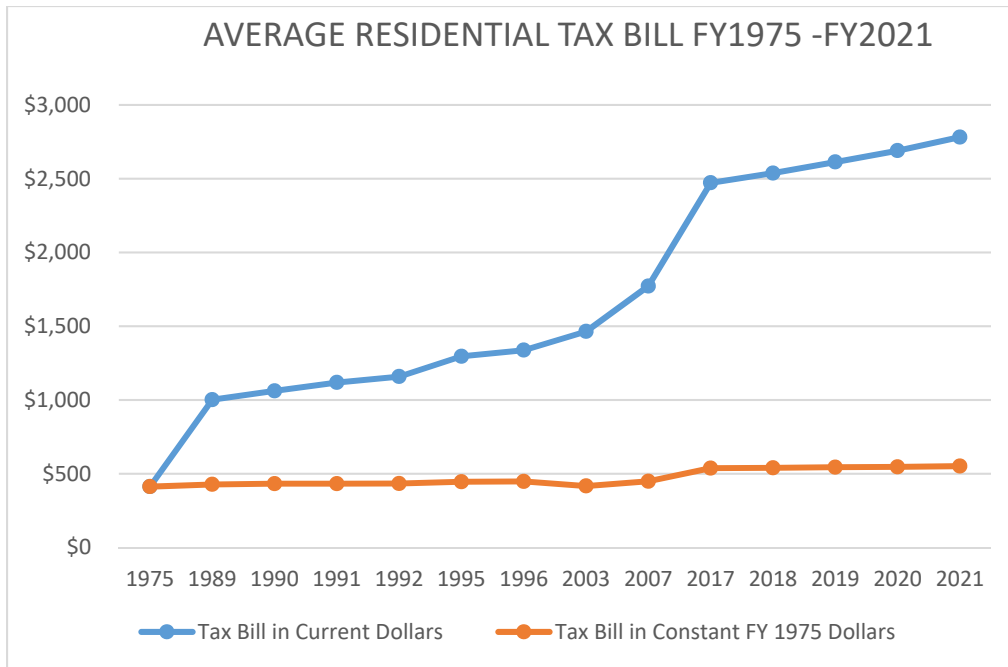
9. The County will maintain the self-supporting status of the Metropolitan District operations.

FUND BALANCE

1. To protect the County from unforeseen emergencies and future economic downturns, the County took the fiscally prudent step of raising its target level for unreserved General Fund balances. Effective July 1, 2018, the County increased the Revenue Stabilization Reserve Account level from 5% of the General Fund budgeted revenues to 10% of General Fund budgeted revenues with limited access for withdrawals.
2. The County will ensure that the ratio of fund balance to revenues does not fall to the floor level of 7% for two consecutive years.
3. The County will insure that any unreserved fund balance in excess of the target level of revenues will be retained to provide only short-term tax stabilization. Excess reserves well above the target level will be eliminated through dedicated one-time items such as PAYGO contributions in order to reduce the level of programmed borrowing in support of the Capital Budget.

**FORECAST OF THE SPENDING AFFORDABILITY
FISCAL YEAR 2021 GUIDELINE**

	FY 2020	FY 2021
FY2020 Base Spending		
Final FY 2020 Spending Guideline	\$ 2,079,537,214	
Ongoing Revenues Resulting from Structural Adjustment	\$ 45,000,000	
General Fund Operating Budget Appropriations		\$ 2,248,417,476
Supplemental Appropriation*		\$ -
Adj. General Fund Operating Budget Appropriation (A)	-	\$ 2,248,417,476
Adjustments		
Selected Non-County Funds		
Local Matching Funds		(10,249,787)
Capital Related Items		
PAYGO (Excluding Operating Costs)		(25,143,530)
Reserve Funds		
Contingency Reserve		(1,000,000)
Adjustments Subtotal	2,124,537,214	(36,393,317)
Other Adjustments		
Police Settlement		(7,271,852)
BCPS State-Approved One-Time Costs		(2,804,380)
Other Adjustments Subtotal	-	(10,076,232)
Total Adjustments (B)	2,124,537,214	(46,469,549)
FY 2020 Adjusted Base Spending (C)	2,124,537,214	
Personal Income Growth 4-Year Average X (D)	1.0405	
FY 2020 Spending Guideline (Cx D) (E)	\$ 2,210,580,971	\$ 2,201,947,927
Maximum Spending Growth	\$ 86,043,757	
Under / (Over) Guideline		\$ 8,633,044



<u>Fiscal Year</u>	<u>Tax Rate Per \$100 of Assessment</u>	<u>Average Residential Tax Bill*</u>	<u>Tax Bill Adjusted for Inflation</u>
1975	\$1.605	\$413	\$413
1989	1.251	1,002	428
1990	1.230	1,062	433
1991	1.183	1,119	433
1992	1.146	1,159	434
1995	1.142	1,296	446
1996	1.142	1,338	448
2003	1.115	1,465	417
2007	1.100	1,772	449
2017	1.100	2,472	538
2018	1.100	2,538	540
2019	1.100	2,613	545
2020	1.100	2,690	547
2021	1.100	2,782	552

* Note. These amounts have been adjusted for the Homestead Tax Credit. Although the Homestead Credit limits the annual growth in assessment of certain homes to 4%, the overall average tax bill can increase by more than that percentage due to the growth in assessment on homes which do not qualify for the credit. Beginning in FY 2007, this amount was also adjusted for the Local Homeowner Tax Credit.

SECTION II
CAPITAL BUDGET



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APPROPRIATION SUMMARY
CAPITAL BUDGET FY 2021
CAPITAL IMPROVEMENT PROGRAM FY 2022 - FY 2026 **STAGE 3**

SUMMARY OF PROJECT ESTIMATES

-----FIVE YEAR CAPITAL PROGRAM-----

DEPT NO.	DEPT TITLE	TOTAL ESTIMATED COST	PRIOR AUTHORIZATIONS	TOTAL FOR 6YR PROGRAM	BUDGET YEAR 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
201	Sewer System	2,626,893,399	1,822,347,163	804,546,236	85,346,236	218,400,000	26,000,000	219,400,000	35,000,000	220,400,000
203	Water System	1,882,751,142	1,261,588,142	621,163,000	35,000,000	211,525,000	0	187,319,000	0	187,319,000
204	Storm Drains	91,659,918	63,844,846	27,815,072	6,765,072	7,350,000	0	6,850,000	0	6,850,000
205	Streets and Highways	648,792,337	518,757,337	130,035,000	1,000,000	40,905,000	0	43,555,000	0	44,575,000
207	Bridges, Culverts and Grade Separations	146,229,620	95,530,620	50,699,000	2,700,000	11,349,000	0	18,875,000	0	17,775,000
208	Refuse Disposal	99,536,800	73,036,800	26,500,000	1,500,000	15,000,000	0	5,000,000	0	5,000,000
209	Community College	283,199,944	189,199,944	94,000,000	800,000	29,950,000	0	30,800,000	0	32,450,000
210	General Government Buildings	508,738,196	382,217,693	126,520,503	26,520,503	28,000,000	8,000,000	28,000,000	8,000,000	28,000,000
212	Parks, Preservation and Greenways	251,196,503	180,040,231	71,156,272	9,731,272	42,475,000	0	9,475,000	0	9,475,000
213	Schools	1,999,723,725	1,381,796,440	617,927,285	17,927,285	200,000,000	0	200,000,000	0	200,000,000
217	Land Preservation	77,035,826	59,655,826	17,380,000	1,000,000	4,460,000	0	5,460,000	0	6,460,000
218	Community Improvements	259,238,933	212,425,966	46,812,967	8,836,192	11,336,192	8,740,583	7,300,000	3,300,000	7,300,000
220	Fire Department Buildings	52,885,229	21,585,229	31,300,000	3,800,000	20,000,000	1,000,000	3,000,000	1,000,000	2,500,000
221	Waterway Improvement Fund	191,197,115	108,217,115	82,980,000	12,980,000	22,000,000	2,000,000	22,000,000	2,000,000	22,000,000
230	Police Department Buildings	16,000,000	1,000,000	15,000,000	4,500,000	7,000,000	0	2,000,000	0	1,500,000
TOTAL:		9,135,078,687	6,371,243,352	2,763,835,335	218,406,560	869,750,192	45,740,583	789,034,000	49,300,000	791,604,000

SOURCE OF FUNDING SUMMARY

CAPITAL BUDGET FY 2021

Stage 3

CAPITAL IMPROVEMENT PROGRAM FY 2022 - FY 2026

	TOTAL FOR 6 YR PROGRAM	BUDGET YEAR 2021	FIVE YEAR CAPITAL IMPROVEMENT PROGRAM				
			FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
METROPOLITAN DISTRICT FUND							
METRO - COUNTY FUNDS							
9351R - METRO CONSTRUCTION FUND	178,015,000	33,000,000	23,005,000	26,000,000	30,005,000	35,000,000	31,005,000
9359R - REALLOCATED METRO FUND	34,027	34,027	0	0	0	0	0
9451R - METRO BONDS	1,114,448,000	0	391,620,000	0	361,414,000	0	361,414,000
9459R - REALLOCATED METRO BONDS	83,712,347	83,712,347	0	0	0	0	0
9645R - METRO DEBT PREMIUM	3,599,862	3,599,862	0	0	0	0	0
TOTAL METRO - COUNTY FUNDS	1,379,809,236	120,346,236	414,625,000	26,000,000	391,419,000	35,000,000	392,419,000
METRO - NON COUNTY FUNDS							
9674R - HOWARD COUNTY	12,000,000	0	4,000,000	0	4,000,000	0	4,000,000
9675R - ANNE ARUNDEL COUNTY	6,000,000	0	2,000,000	0	2,000,000	0	2,000,000
9680R - MD WATER QUALITY REV LOAN	27,000,000	0	9,000,000	0	9,000,000	0	9,000,000
9683R - BWI AIRPORT	900,000	0	300,000	0	300,000	0	300,000
TOTAL METRO - NON COUNTY FUNDS	45,900,000	0	15,300,000	0	15,300,000	0	15,300,000
TOTAL METRO SYSTEMS	1,425,709,236	120,346,236	429,925,000	26,000,000	406,719,000	35,000,000	407,719,000

SOURCE OF FUNDING SUMMARY

CAPITAL BUDGET FY 2021

CAPITAL IMPROVEMENT PROGRAM FY 2022 - FY 2026

Stage 3

	TOTAL FOR 6 YR PROGRAM	BUDGET YEAR 2021	FIVE YEAR CAPITAL IMPROVEMENT PROGRAM				FY 2026
			FY 2022	FY 2023	FY 2024	FY 2025	
CPI - COUNTY FUNDS							
9331R - GENERAL FUNDS	107,620,305	25,143,530	19,836,192	19,740,583	14,300,000	14,300,000	14,300,000
9339R - REALLOCATED GENERAL FUNDS	2,500,000	2,500,000	0	0	0	0	0
9441R - CURRENT/FUTURE G O BONDS	1,064,750,000	0	394,990,000	0	334,880,000	0	334,880,000
9449R - REALLOCATED G O BONDS	23,228,434	23,228,434	0	0	0	0	0
9640R - DEBT PREMIUM	37,224,365	37,224,365	0	0	0	0	0
9650R - STORM WATER WAIVER FEE	400,000	400,000	0	0	0	0	0
9660R - STORM WATER FEE	2,965,072	2,965,072	0	0	0	0	0
9670R - AGRICULTURAL PRES TAX	1,380,000	0	460,000	0	460,000	0	460,000
9671R - LOCAL OPEN SPACE WAIVER FEE	975,000	0	325,000	0	325,000	0	325,000
9685R - REALLOCATED LOS WAIVER	237,000	237,000	0	0	0	0	0
9690R - REFORESTATION WAIVER FEE	580,000	580,000	0	0	0	0	0
TOTAL CPI - COUNTY FUNDS	1,241,860,176	92,278,401	415,611,192	19,740,583	349,965,000	14,300,000	349,965,000
CPI - NON COUNTY FUNDS							
9119R - FEDERAL/STATE AID	22,338,000	324,000	1,734,000	0	10,180,000	0	10,100,000
9224R - PROGRAM OPEN SPACE	22,200,000	1,200,000	7,000,000	0	7,000,000	0	7,000,000
9229R - STATE AID	46,628,400	2,908,400	14,230,000	0	13,920,000	0	15,570,000
9234R - REALLOCATED OPEN SPACE	215,723	215,723	0	0	0	0	0
9560R - DEVELOPERS RESPONSIBILITY	3,300,000	0	1,100,000	0	1,100,000	0	1,100,000
9677R - STUDENT FEES	800,000	800,000	0	0	0	0	0
9679R - OTHER	783,800	333,800	150,000	0	150,000	0	150,000
TOTAL CPI - NON COUNTY FUNDS	96,265,923	5,781,923	24,214,000	0	32,350,000	0	33,920,000
CONSOLIDATED PUBLIC IMPROVEMENT FUND	1,338,126,099	98,060,324	439,825,192	19,740,583	382,315,000	14,300,000	383,885,000
GRAND TOTAL	2,763,835,335	218,406,560	869,750,192	45,740,583	789,034,000	49,300,000	791,604,000

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

Sewer System

201P072 - City/county Joint Use Facilities

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	57,346	100,000	0	100,000	0	100,000
Planning Board	0	100,000	0	100,000	0	100,000
Difference	57,346	0	0	0	0	0

201P077 - Main Relining, Rehab & Replacement

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	28,000	31,300	26,000	95,800	35,000	96,800
Planning Board	28,000	36,300	31,000	96,800	31,000	96,800
Difference	0	(5,000)	(5,000)	(1,000)	4,000	0

Water System

203P006 - Towson Fourth Zone

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	0	0	18,000	0	0
Planning Board	0	0	0	18,000	0	18,000
Difference	0	0	0	0	0	(18,000)

203P012 - Pikesville Fourth Zone

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	0	0	7,000	0	0
Planning Board	0	0	0	7,000	0	7,000
Difference	0	0	0	0	0	(7,000)

203P035 - Misc Distribution System Improvements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	17,000	15,000	0	15,000	0	20,000
Planning Board	0	15,000	0	15,000	0	15,000
Difference	17,000	0	0	0	0	5,000

203P036 - First Zone

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	0	0	0	0	25,000
Planning Board	0	0	0	0	0	0
Difference	0	0	0	0	0	25,000

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

203P050 - Construction At Highway Sites

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	18,000	8,000	0	8,000	0	15,000
Planning Board	0	8,000	0	8,000	0	8,000
Difference	18,000	0	0	0	0	7,000

203P067 - Main Replacement And Rehabilitation

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	30,000	0	40,000	0	50,000
Planning Board	0	30,000	0	40,000	0	40,000
Difference	0	0	0	0	0	10,000

203P071 - City/ County Joint Used Facilities

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	101,473	0	76,768	0	66,794
Planning Board	0	101,473	0	76,768	0	76,768
Difference	0	0	0	0	0	(9,974)

203P080 - Fullerton Filtration Plant

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	6,000	0	18,598	0	10,000
Planning Board	0	6,000	0	18,598	0	18,598
Difference	0	0	0	0	0	(8,598)

203P085 - Cromwell Pumping Station Rehabilitation

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	12,190	0	3,428	0	0
Planning Board	0	12,190	0	3,428	0	3,428
Difference	0	0	0	0	0	(3,428)

Storm Drains

204P002 - Storm Drain Repairs & Enhancements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	2,614	4,000	0	4,000	0	4,000
Planning Board	0	4,000	0	4,000	0	4,000
Difference	2,614	0	0	0	0	0

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

204P007 - Resilience And Sustainability

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	3,737	1,400	0	1,400	0	1,400
Planning Board	0	200	0	200	0	200
Difference	3,737	1,200	0	1,200	0	1,200

204P010 - Stormwater - Ms-4 Requirements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	415	500	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	415	500	0	0	0	0

204P111 - Subdivision Storm Drains

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	0	0	0	0	0
Planning Board	0	700	0	700	0	700
Difference	0	(700)	0	(700)	0	(700)

Streets and Highways

205P002 - Street Rehabilitation

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	2,044	0	2,134	0	3,134
Planning Board	0	3,044	0	4,134	0	4,134
Difference	0	(1,000)	0	(2,000)	0	(1,000)

205P133 - Roadway Resurfacing

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	22,216	0	22,996	0	23,016
Planning Board	0	22,216	0	23,036	0	23,036
Difference	0	0	0	(40)	0	(20)

205P250 - Alley Reconstruction

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	1,250	0	1,750	0	1,750
Planning Board	0	1,750	0	1,750	0	1,750
Difference	0	(500)	0	0	0	0

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

205P286 - Miscellaneous Intersection Improvement

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	945	0	2,225	0	2,225
Planning Board	0	3,545	0	3,225	0	3,225
Difference	0	(2,600)	0	(1,000)	0	(1,000)

205P500 - Bikeways & Pedestrian Access

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	1,400	0	1,400	0	1,400
Planning Board	0	400	0	400	0	400
Difference	0	1,000	0	1,000	0	1,000

Bridges, Culverts and Grade Separations

207P002 - Minor Bridge Repair

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	2,700	5,339	0	7,375	0	6,375
Planning Board	0	3,739	0	6,375	0	6,375
Difference	2,700	1,600	0	1,000	0	0

207P237 - Brdg 140 - Piney Grove Rd

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	200	0	3,000	0	0
Planning Board	0	200	0	3,000	0	3,000
Difference	0	0	0	0	0	(3,000)

207P278 - Bridge No. 119 Peninsula Highway

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	1,680	0	0	0	10,000
Planning Board	0	1,680	0	0	0	0
Difference	0	0	0	0	0	10,000

207P279 - Bridge No. 113 Lansdowne Boulevard

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	0	0	2,300	0	0
Planning Board	0	0	0	2,300	0	2,300
Difference	0	0	0	0	0	(2,300)

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

207P281 - Bridge No. B-0132 Rossville Boulevard

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	0	0	4,800	0	0
Planning Board	0	0	0	4,800	0	4,800
Difference	0	0	0	0	0	(4,800)

Refuse Disposal

208P002 - Texas Landfill/resource Recovery Area

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

208P005 - Hernwood Landfill

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	1,000	825	0	825	0	825
Planning Board	0	825	0	825	0	825
Difference	1,000	0	0	0	0	0

208P010 - Eastern Sanitary Landfill

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	13,400	0	3,400	0	3,400
Planning Board	0	900	0	900	0	900
Difference	0	12,500	0	2,500	0	2,500

Community College

209P002 - Stormwater Management

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	850	0	1,000	0	850
Planning Board	0	0	0	0	0	0
Difference	0	850	0	1,000	0	850

209P007 - Roof Repair/replacement

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	1,050	0	1,600	0	650
Planning Board	0	1,750	0	2,500	0	2,500
Difference	0	(700)	0	(900)	0	(1,850)

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

209P100 - Capital Maintenance & Renovations

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	800	3,500	0	3,500	0	4,500
Planning Board	800	4,500	0	4,500	0	4,500
Difference	0	(1,000)	0	(1,000)	0	0

209P102 - Asbestos Abatement

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	25	0	25	0	25
Planning Board	0	50	0	50	0	50
Difference	0	(25)	0	(25)	0	(25)

209P103 - Catonsville-renovations/additions

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	6,000	0	15,250	0	9,000
Planning Board	0	12,000	0	13,000	0	13,000
Difference	0	(6,000)	0	2,250	0	(4,000)

209P104 - Essex - Renovations/additions

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	8,500	0	700	0	10,000
Planning Board	0	5,792	0	9,500	0	9,500
Difference	0	2,708	0	(8,800)	0	500

209P105 - Dundalk - Renovations/additions

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	6,000	0	700	0	6,000
Planning Board	0	4,154	0	2,500	0	2,500
Difference	0	1,846	0	(1,800)	0	3,500

209P106 - Power Plant Modernization - All

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	4,000	0	8,000	0	1,400
Planning Board	0	7,000	0	2,675	0	2,675
Difference	0	(3,000)	0	5,325	0	(1,275)

General Government Buildings

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

210P018 - Enhanced Productivity Thru Technology

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	12,571	7,000	7,000	7,000	7,000	7,000
Planning Board	7,000	7,000	7,000	7,000	7,000	7,000
Difference	5,571	0	0	0	0	0

210P036 - New Buildings, Repair, Renovations, Minor Addns

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	10,000	16,750	0	16,750	0	16,750
Planning Board	3,000	17,750	0	17,750	0	17,750
Difference	7,000	(1,000)	0	(1,000)	0	(1,000)

210P601 - Library Capital Maintenance & Renovations

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	1,500	1,950	0	1,950	0	1,950
Planning Board	0	1,950	0	1,950	0	1,950
Difference	1,500	0	0	0	0	0

210P701 - Senior Center Capital Improvements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	1,450	1,000	0	1,000	0	1,000
Planning Board	0	0	0	0	0	0
Difference	1,450	1,000	0	1,000	0	1,000

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

Parks, Preservation and Greenways

212P301 - Recreation Facility Renovations

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	682	14,675	0	3,225	0	3,225
Planning Board	0	5,750	0	4,750	0	4,750
Difference	682	8,925	0	(1,525)	0	(1,525)

212P302 - Athletic Field Construction/renovation

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	10,100	0	600	0	600
Planning Board	0	900	0	900	0	900
Difference	0	9,200	0	(300)	0	(300)

212P307 - Community/neighborhood Park Dvlpmnt

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	8,299	12,500	0	2,750	0	2,750
Planning Board	0	2,750	0	2,750	0	2,750
Difference	8,299	9,750	0	0	0	0

212P309 - Greenways/stream Valleys/trails Dvlp.

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	150	2,500	0	625	0	625
Planning Board	0	750	0	750	0	750
Difference	150	1,750	0	(125)	0	(125)

212P601 - Park & Recreation Facility Acquisition

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	600	2,300	0	2,100	0	2,100
Planning Board	0	2,100	0	2,100	0	2,100
Difference	600	200	0	0	0	0

212P755 - Park & Recreation Center Accessibility

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	250	0	25	0	25
Planning Board	0	75	0	75	0	75
Difference	0	175	0	(50)	0	(50)

Schools

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

213P116 - Kitchen Equipment Upgrades

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	539	1,500	0	1,500	0	2,000
Planning Board	0	2,000	0	2,000	0	2,000
Difference	539	(500)	0	(500)	0	0

213P117 - Transportation Improvements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	1,500	0	1,500	0	2,000
Planning Board	0	2,000	0	2,000	0	2,000
Difference	0	(500)	0	(500)	0	0

213P141 - Ne Area Middle School

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	12,075	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	12,075	0	0	0	0	0

213P200 - High Schools New, Systemic Renov., Mods. And Addns.

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	25,000	0	150,000	0	0
Planning Board	0	29,000	0	150,000	0	150,000
Difference	0	(4,000)	0	0	0	(150,000)

213P203 - Sw Area New Construction, Additions And Renovations

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	30,671	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	30,671	0	0	0	0

213P204 - Nw Area New Construction, Additions, And Renovations

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	13,952	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	13,952	0	0	0	0

213P207 - Ne Area New Construction, Additions, And Renovations

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	9,028	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	9,028	0	0	0	0

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

213P210 - Lansdowne High School - Replacement

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	62,807	0	0	0	0
Planning Board	0	75,000	0	0	0	0
Difference	0	(12,193)	0	0	0	0

213P665 - Major Maintenance

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	5,313	34,542	0	26,000	0	168,000
Planning Board	0	50,000	0	50,000	0	50,000
Difference	5,313	(15,458)	0	(24,000)	0	118,000

213P671 - Roof Rehabilitation

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	15,000	0	15,000	0	20,000
Planning Board	0	20,000	0	20,000	0	20,000
Difference	0	(5,000)	0	(5,000)	0	0

213P672 - Site Improvements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	3,000	0	3,000	0	5,000
Planning Board	0	3,000	0	3,000	0	3,000
Difference	0	0	0	0	0	2,000

Land Preservation

217P001 - Agriculture Preservation

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	1,000	4,360	0	5,360	0	6,360
Planning Board	0	1,860	0	1,860	0	1,860
Difference	1,000	2,500	0	3,500	0	4,500

Community Improvements

218P100 - Countywide Improvements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	0	1,500	0	4,000	0	4,000
Planning Board	0	1,000	0	2,000	0	2,000
Difference	0	500	0	2,000	0	2,000

Fire Department Buildings

**Modifications to the FY 2021 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2021 Capital Budget and Program.

220P054 - Fire Facility Capital Improvements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	2,800	1,000	0	2,000	0	1,500
Planning Board	0	0	0	0	0	0
Difference	2,800	1,000	0	2,000	0	1,500

Waterway Improvement Fund

221P100 - Watershed Restoration

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	400	375	0	375	0	375
Planning Board	0	375	0	375	0	375
Difference	400	0	0	0	0	0

221P400 - Stormwater - Restoration And Retrofit

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	11,000	17,500	2,000	17,500	2,000	17,500
Planning Board	9,000	20,500	0	15,500	0	15,500
Difference	2,000	(3,000)	2,000	2,000	2,000	2,000

221P402 - Stormwater - Sustainability

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	1,080	1,000	0	1,000	0	1,000
Planning Board	500	1,000	0	1,000	0	1,000
Difference	580	0	0	0	0	0

Police Department Buildings

230P013 - Police Facility Capital Improvements

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	2,500	1,000	0	2,000	0	1,500
Planning Board	0	0	0	0	0	0
Difference	2,500	1,000	0	2,000	0	1,500

230P020 - Wilkens Precinct - Replacement

Recommendation	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Executive	2,000	6,000	0	0	0	0
Planning Board	0	6,000	0	0	0	0
Difference	2,000	0	0	0	0	0

GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET

The FY 2021 Operating Budget includes General Fund contributions to the Capital Budget in programs entitled "Contribution to Capital Budget". The FY 2021 Capital Budget includes the following contributions:

001-058-5801	Contribution to Capital Budget	\$25,143,530
TOTAL		\$25,143,530

CLASS OF PROJECTS	PROJECT NUMBER	PROJECT TITLE	AMOUNT
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$9,736,703
General Government Buildings	210P069	Revenue Authority Parking Garage Capital Maintenance	\$1,000,000
			\$10,736,703
Land Preservation	217P001	Agriculture Preservation	\$1,000,000
			\$1,000,000
Community Improvements	218P035	Economic Develop Financing Fund	\$8,836,192
			\$8,836,192
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,000,000
			\$1,000,000
Waterway Improvement Fund	221P100	Watershed Restoration	\$400,000
Waterway Improvement Fund	221P400	Stormwater - Restoration And Retrofit	\$2,170,635
Waterway Improvement Fund	221P401	Stormwater - Planning & Monitoring	\$500,000
Waterway Improvement Fund	221P402	Stormwater - Sustainability	\$500,000
			\$3,570,635
Total Contribution to the Capital Budget:			\$25,143,530

PAYGO CONTRIBUTION TO THE CAPITAL BUDGET

Beginning in FY14, Pay-As-You-Go (PAYGO) funds is defined to include funding provided to the Capital Budget from a variety of sources which would offset the need to issue debt. The FY 2021 Capital Budget includes Pay-As-You-Go (PAYGO) from the following sources:

25,143,530 Contributions to Capital Budget 001-058-5801
 37,224,365 Debt Premium
 400,000 Stormwater Waiver Fees
 580,000 Reforestation Waiver Fees

CLASS OF PROJECTS	NUMBER	PROJECT TITLE	AMOUNT
Storm Drains	204P002	Storm Drain Repairs & Enhancements	\$2,000,000
Storm Drains	204P007	Resilience And Sustainability	\$1,800,000
			\$3,800,000
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$9,736,703
General Government Buildings	210P036	New Buildings, Repair, Renovations, Minor Addns	\$10,000,000
General Government Buildings	210P069	Revenue Authority Parking Garage Capital Maintenance	\$1,000,000
General Government Buildings	210P601	Library Capital Maintenance & Renovations	\$1,500,000
General Government Buildings	210P701	Senior Center Capital Improvements	\$1,450,000
			\$23,686,703
Parks, Preservation And Greenways	212P301	Recreation Facility Renovations	\$350,000
Parks, Preservation And Greenways	212P307	Community/neighborhood Park Dvlpmnt	\$6,395,000
			\$6,745,000
Land Preservation	217P001	Agriculture Preservation	\$1,000,000
			\$1,000,000
Community Improvements	218P035	Economic Develop Financing Fund	\$8,836,192
			\$8,836,192
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,000,000
Fire Department Buildings	220P054	Fire Facility Capital Improvments	\$2,800,000
			\$3,800,000
Waterway Improvement Fund	221P100	Watershed Restoration	\$400,000
Waterway Improvement Fund	221P400	Stormwater - Restoration And Retrofit	\$11,000,000
Waterway Improvement Fund	221P401	Stormwater - Planning & Monitoring	\$500,000
Waterway Improvement Fund	221P402	Stormwater - Sustainability	\$1,080,000
			\$12,980,000
Police Department Buildings	230P013	Police Facility Capital Improvements	\$2,500,000
			\$2,500,000
		Total Contribution to the Capital Budget:	\$63,347,895

**BALTIMORE COUNTY, MARYLAND
 FY 2021 CAPITAL BUDGET SUMMARY
 DISTRIBUTION OF GENERAL OBLIGATION BOND FUNDS**

Bonds are borrowed funds. "General Obligation" means that the redemption of bonds and payment of interest is guaranteed by the full faith and credit and unlimited taxing power of the County. Before these bonds may be issued, they must be approved at a referendum held in each election year, approved by the County Council as a funding source in the budget year and further approved at the time of actual issuance by a bond ordinance. Bonds are the primary source of capital funding for non-Metropolitan District projects.

REFERENDUM ELECTION DATE: November 3, 2020 for inclusion in FY2022

FUND	FUND NAME	CLASS	CLASS NAME	AMOUNT
210	Public Works	204	Storm Drains	\$7,350,000
210	Public Works	205	Streets And Highways	\$39,305,000
210	Public Works	207	Bridges, Culverts And Grade Separations	\$8,335,000
				<hr/> \$54,990,000
246	Refuse Disposal	208	Refuse Disposal	<hr/> \$15,000,000
209	Community Colleges	209	Community College	<hr/> \$17,500,000
241	General Government Buildings	210	General Government Buildings	\$20,000,000
241	General Government Buildings	220	Fire Department Buildings	\$19,000,000
241	General Government Buildings	230	Police Department Buildings	\$7,000,000
				<hr/> \$46,000,000
242	Recreation and Parks	212	Parks, Preservation And Greenways	<hr/> \$35,000,000
211	Schools	213	Schools	<hr/> \$200,000,000
248	Land Preservation	217	Land Preservation	<hr/> \$4,000,000
249	Community Improvements	218	Community Improvements	<hr/> \$2,500,000
247	Waterway Improvement Program	221	Waterway Improvement Fund	<hr/> \$20,000,000
TOTAL GENERAL OBLIGATION BONDS:				<hr/> \$394,990,000



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SECTION III
EXHIBITS



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EXHIBIT "A"
ASSESSABLE BASIS AND ESTIMATED COLLECTION
REAL AND PERSONAL PROPERTY

	FISCAL YEAR 2019		FISCAL YEAR 2020		FISCAL YEAR 2021	
	Assessable Basis	Real @ \$1.10 & Personal @ \$2.75	Assessable Basis	Real @ \$1.10 & Personal @ \$2.75	Assessable Basis	Real @ \$1.10 & Personal @ \$2.75
REAL PROPERTY						
Annual Assessment	83,729,890,455	921,028,795	86,566,788,825	952,234,677	89,671,811,289	986,389,924
New Construction Subject to						
Three Quarter Year Taxation	223,852,463	2,462,377	102,308,955	1,125,399	93,750,000	1,031,250
Half Year Taxation	65,146,245	716,609	124,023,275	1,364,256	75,000,000	825,000
One Quarter Year Taxation	<u>33,874,308</u>	<u>372,617</u>	<u>25,000,000</u>	<u>275,000</u>	<u>25,000,000</u>	<u>275,000</u>
TOTAL - Real Property	84,052,763,470	924,580,398	86,818,121,055	954,999,332	89,865,561,289	988,521,174
PERSONAL PROPERTY						
Unincorporated Business	61,030,386	1,678,336	57,768,000	1,588,620	59,760,000	1,643,400
Railroads	20,364,630	560,027	19,312,000	531,080	19,409,000	533,748
Public Utilities	1,627,361,924	44,752,453	1,653,160,000	45,461,900	1,661,426,000	45,689,215
Ordinary Business Corporation	<u>1,870,867,599</u>	<u>51,448,859</u>	<u>1,682,232,000</u>	<u>46,261,380</u>	<u>1,740,240,000</u>	<u>47,856,600</u>
TOTAL - Personal Property	3,579,624,539	98,439,675	3,412,472,000	93,842,980	3,480,835,000	95,722,963
TOTAL - REAL & PERSONAL	87,632,388,008	1,023,020,073	90,230,593,055	1,048,842,312	93,346,396,289	1,084,244,137

* Estimated Yield from a one cent tax on real property and 2.5 cents on personal property -

\$9,002,452

EXHIBIT "B"

Stage 3

**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021**

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
GENERAL FUNDS			
TAXES			
REAL AND PERSONAL PROPERTY TAXES			
CURRENT YEAR REAL PROPERTY TAX	924,580,399	954,999,332	988,521,174
CURRENT YEAR TAX PERSONAL PROPERTY	1,678,334	1,588,620	1,643,400
CURRENT YEAR TAX RAILROADS	560,029	531,080	533,748
CURRENT YEAR TAX PUBLIC UTILITIES	44,752,453	45,461,900	45,689,215
CURRENT YEAR ORDINARY BUS CORP TAX	51,448,860	46,261,380	47,856,600
DISCOUNTS ALLOWED ON TAXES	(6,482,311)	(6,620,938)	(6,762,530)
DISCOUNTS NOT ALLOWED ON TAXES	40,816	37,428	50,000
INTEREST PAID ON REFUND TAXES	(860,003)	(524,910)	(524,910)
CREDIT AGED (CLOSED)	(25,353)	(30,581)	(30,000)
CREDIT: HOMEOWNER	(8,850,650)	(8,119,311)	(8,232,515)
CREDIT: COUNTY SPECIAL CREDITS	(14,514,875)	(14,870,119)	(16,339,343)
CREDIT: HOMEOWNERS SUPPLEMENT	(1,356,769)	(1,275,708)	(1,291,626)
CREDIT: HOMESTEAD	(12,061,080)	(12,358,753)	(11,564,982)
UNCOLLECTED TAXES	(4,353,743)	(3,297,840)	(3,412,740)
PRIOR YEAR TAX REAL PROPERTY	(2,059,957)	(200,000)	50,000
PRIOR YEAR TAX PERSONAL PROPERTY	10,367	73,253	70,000
PRIOR YEAR TAX ORDINARY BUS CORP	1,122,020	2,000,000	1,200,000
HEAVY EQUIPMENT TAX	2,169,666	1,813,147	1,849,410
PENALTIES/INTEREST DELINQUENT TAX	2,191,717	2,210,000	2,234,244
PAYMENT IN LIEU OF PROPERTY TAX	2,136,562	2,543,937	2,416,740
TOTAL - REAL AND PERSONAL PROPERTY TAXES	980,126,482	1,010,221,917	1,043,955,885
INCOME TAXES			
INCOME TAXES	713,252,694	826,893,863	837,604,377
PRIOR YEARS UNALLOC WITHOLDING	21,694,959	22,384,859	23,320,546
TOTAL - INCOME TAXES	734,947,653	849,278,722	860,924,923

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
GENERAL FUNDS			
TAXES			
SALES & SERVICE TAXES			
ADMISSIONS	6,075,475	4,431,883	6,227,874
PUBLIC UTILITIES ELECTRICITY	14,285,169	13,978,833	13,859,327
PUBLIC UTILITIES TELEPHONE	7,954,344	7,595,590	7,391,432
AUTO TRAILER CAMP	264,963	0	0
COUNTY RECORDATION TAX	35,847,700	34,438,355	32,500,000
COUNTY TITLE TRANSFER TAX	78,542,412	77,145,704	73,470,000
HOTEL & MOTEL TAX	9,899,392	9,121,002	10,780,000
911 FEE	6,130,884	8,384,648	8,300,000
CELL PHONE TAX	0	4,958,619	5,640,000
TOTAL - SALES & SERVICE TAXES	159,000,339	160,054,634	158,168,633
TOTAL - TAXES	1,874,074,474	2,019,555,273	2,063,049,441
LICENSES AND PERMITS			
LICENSES			
AMUSEMENT DEVICES	590,245	605,000	600,000
ELECTRICAL LICENSE	79,568	225,500	88,000
PLUMBING BOARD LICENSE	245,541	67,905	264,000
PUBLIC SWIMMING POOLS AND BEACHES	198,378	198,000	195,000
RENTAL REGISTRATION FEES	391,792	410,000	440,000
ANIMAL SERVICES LICENSE	143,824	145,000	145,000
MARRIAGE LICENSE	152,220	138,000	138,000
ELECTRICAL INSPECTION	1,301,565	1,310,061	1,150,000
MISCELLANEOUS BUSINESS LICENSES	79,443	106,390	93,139
TOTAL - LICENSES	3,182,576	3,205,856	3,113,139
PERMITS			
BUILDING PERMIT	2,566,517	1,943,546	2,018,520
MISCELLANEOUS PERMITS	166,881	149,860	153,600
PERMITS - METROPOLITAN	264,215	266,875	270,400
TOTAL - PERMITS	2,997,613	2,360,281	2,442,520
TOTAL - LICENSES AND PERMITS	6,180,189	5,566,137	5,555,659

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
GENERAL FUNDS			
FINES, FORFEITURES AND PENALTIES			
VEHICLE PARKING FINE	1,531,146	1,329,864	1,600,000
ANIMAL SERVICES PENALTIES AND FINES	53,912	47,001	39,500
SEIZED FUNDS AND FORFEITURES	707,203	300,000	500,000
UNCLAIMED PROPERTY - POLICE	101,417	110,000	75,000
ZONING VIOLATION CITATIONS	2,166,376	1,400,000	1,900,000
FALSE ALARM CITATIONS	453,701	400,000	409,000
COURT FINES	(12,526)	50,000	100,000
RED LIGHT CITATIONS	795,127	610,321	800,000
MISC FINES, FORF, PENALTIES	158,189	95,000	114,000
TOTAL - FINES, FORFEITURES AND PENALTIES	5,954,545	4,342,186	5,537,500
REVENUE FROM USE OF MONEY AND PROPERTY			
INVESTMENTS	9,152,409	7,565,000	472,000
TOTAL - REVENUE FROM USE OF MONEY AND PROPERTY	9,152,409	7,565,000	472,000

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
GENERAL FUNDS			
INTERGOVERNMENTAL AID			
STATE SHARED REVENUES			
HIGHWAY USER REVENUE	8,706,451	9,003,311	9,245,253
OTHER STATE SHARED TAXES	1,530	1,530	1,600
STATE SHARED BUSINESS LICENSES	2,161,761	2,189,147	2,185,250
TOTAL - STATE SHARED REVENUES	10,869,742	11,193,988	11,432,103
STATE GRANTS IN AID			
OTHER STATE AID	136,991	128,600	88,190
TARGETED LOCAL HEALTH LIBRARIES	6,140,699	6,290,256	6,391,534
POLICE PROTECTION	1,242,044	1,281,398	1,308,270
STATE AID TEACHER PENSION	12,782,212	12,815,492	12,777,289
PERSONAL CARE PROGRAM	3,000,000	3,000,000	3,000,000
GERIATRICS SCREENING	1,622,812	1,000,000	1,000,000
ENTERPRISE ZONE	864,855	1,475,739	1,100,000
HOMEOWNERS TAX CREDIT REIMBURSEMENT	1,208,799	1,375,000	1,375,000
CHILD SUPPORT ENFORCEMENT	8,696,300	8,119,311	8,232,515
FIRE RESCUE AID	529,056	530,000	520,000
STATE AID REDUCTION	1,715,107	1,712,082	1,711,954
	(2,532,179)	(2,900,000)	(2,900,000)
TOTAL - STATE GRANTS IN AID	35,406,696	34,827,878	34,604,752
GRANTS FROM THE FEDERAL GOVERNMENT			
FEDERAL AID - SOCIAL SERVICES	1,084,851	1,263,847	1,220,250
FEDERAL AID - POLICE	359,950	330,000	305,980
ARRA BOND REIMBURSEMENT	4,820,953	4,024,153	3,252,388
FEDERAL AID - MISCELLANEOUS	205	224,147	86,000
TOTAL - GRANTS FROM THE FEDERAL GOVERNMENT	6,265,959	5,842,147	4,864,618
TOTAL - INTERGOVERNMENTAL AID	52,542,397	51,864,013	50,901,473

EXHIBIT "B"

Stage 3

**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021**

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
GENERAL FUNDS			
SERVICE CHARGES FOR CURRENT SERVICES			
GENERAL GOVERNMENT SERVICES			
DEVELOPMENT FEES	987,964	774,800	477,000
MISCELLANEOUS GOVERNMENT FEES	344,111	329,572	301,295
SHERIFF FEES	110,271	125,000	125,000
POLICE RECORDS FEE	260,674	255,000	255,000
LIEN CERTIFICATES	1,368,705	1,400,000	1,550,000
TAX SALES	173,512	4,000	170,000
FIRE DEPARTMENT FEES	816,193	850,000	900,000
COURT APPEARANCES	210,609	210,000	210,000
ZONING SERVICE CHARGES AND ADVERTISING	511,173	437,372	550,000
PLUMBING INSPECTION CHARGES	817,639	685,210	784,000
CREDIT CARD FEE	70,272	3,500	3,500
MASTERS FEE	402,041	250,000	415,000
EMS TRANSPORT FEES	26,350,277	27,000,000	26,500,000
TOTAL - GENERAL GOVERNMENT SERVICES	32,423,441	32,324,454	32,240,795
RECREATION AND PARKS SERVICES			
MISC RECREATION AND PARKS REVENUE	238,065	4,168	245,000
LOCH RAVEN FISHING CENTER	336,904	200,000	350,000
ROCKY POINT BEACH AND PARK	195,210	115,000	200,000
OREGON RIDGE ADMISSION FEES	105,930	45,000	100,000
TOTAL - RECREATION AND PARKS SERVICES	876,109	364,168	895,000
HEALTH AND HUMAN SERVICES			
HEALTH CLINIC FEES	169,798	84,029	120,000
MISCELLANEOUS HEALTH SERVICE FEES	1,347,195	1,601,570	2,200,200
EATING/DRINKING ESTABLISHMENT INSPECTION	1,824,769	1,800,000	1,800,000
PREADMISSION SCREENING	50,695	15,000	45,000
HOME HEALTH SERVICES	589	0	0
PRISONER MAINTENANCE AND UPKEEP	251,798	250,000	230,000
SANITARY LANDFILL	14,241,273	15,000,000	15,301,000
ASH ACCEPTANCE FEE	1,256,374	1,288,280	1,309,720
ANIMAL ADOPTION AND REDEMPTION	150,969	125,000	160,000
TOTAL - HEALTH AND HUMAN SERVICES	19,293,460	20,163,879	21,165,920
TOTAL - SERVICE CHARGES FOR CURRENT SERVICES	52,593,010	52,852,501	54,301,715

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
GENERAL FUNDS			
OTHER REVENUES			
OTHER MISCELLANEOUS RECEIPTS	982,849	1,130,151	982,028
METROPOLITAN DISTRICT REIMBURSEMENT	6,809,863	6,700,000	6,767,000
CAPITAL IMPROVEMENT FUND REIMBURSEMENT	593,595	578,791	564,356
SALE OF ASSETS	2,586	1,695	2,500
VENDING MACHINE REVENUE	33,781	18,500	15,000
SALE OF SURPLUS PROPERTY	214,374	293,656	100,000
RENTAL OF COUNTY FACILITIES	4,052,230	4,380,825	4,050,000
UTILITY ROAD CUT	183,572	300,000	300,000
CABLE TELEVISION	15,954,204	15,900,000	18,193,000
TRANSFER STATION REIMBURSEMENT	588,650	724,574	588,650
MISCELLANEOUS RECEIPT	3,837,273	3,250,000	12,000,000
RECYCLABLE MATERIALS	4,380,520	2,700,000	2,605,000
FRINGE BENEFITS_IDC	5,301,096	5,700,000	5,000,000
TOTAL - OTHER REVENUES	42,934,593	41,678,192	51,167,534
ESTIMATED FUNDS AVAILABLE			
PRIOR YR FUND BALANCE	4,980,505	(29,742,453)	17,432,154
TOTAL - ESTIMATED FUNDS AVAILABLE	4,980,505	(29,742,453)	17,432,154
TOTAL - GENERAL FUND (REVENUES PLUS SURPLUS)	2,048,412,122	2,153,680,849	2,248,417,476

EXHIBIT "B"

Stage 3

**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021**

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
SPECIAL FUNDS			
LIQUOR LICENSE FUND			
LIQUOR LICENSES	1,295,618	1,140,000	1,140,000
LIQUOR BOARD FEES	102,466	110,000	110,000
PRIOR YR FUND BALANCE	(233,628)	(139,731)	(28,603)
TRANSFER TO GIFTS AND GRANTS FUND	(450,000)	(450,000)	(450,000)
TOTAL - LIQUOR LICENSE FUND	714,456	660,269	771,397
STORMWATER MANAGEMENT FUND			
PRIOR YR FUND BALANCE	1,486,519	0	0
STORMWATER FEE TRANSFER TO CAPITAL BUDGET	(1,488,035)	0	0
STORMWATER FEE	1,516	0	0
TOTAL - STORMWATER MANAGEMENT FUND	0	0	0
ECONOMIC DEVELOPMENT FUND			
PRIOR YR FUND BALANCE	(571,723)	(1,341,916)	(690,000)
TRANSFER FROM CAPITAL BUDGET	21,836,192	10,836,192	8,836,192
PRINCIPAL PREPAY	536,297	1,149,216	500,000
PROGRAM INCOME	189,426	192,700	190,000
TOTAL - ECONOMIC DEVELOPMENT FUND	21,990,192	10,836,192	8,836,192
GIFTS AND GRANTS			
CIRCUIT COURT			
CIRCUIT COURT FEDERAL AID	139,230	143,011	150,837
CIRCUIT COURT STATE AID	2,104,658	2,249,180	2,417,372
CIRCUIT COURT PROGRAM INCOME	59,239	111,166	40,000
CIRCUIT COURT LOCAL SHARE	85,800	83,800	80,800
TOTAL - CIRCUIT COURT	2,388,927	2,587,157	2,689,009
DEPARTMENT OF CORRECTIONS			
DEPT OF CORRECTIONS PROGRAM INCOME	691,642	963,888	1,072,444
TOTAL - DEPARTMENT OF CORRECTIONS	691,642	963,888	1,072,444
STATE'S ATTORNEY			
STATE'S ATTORNEY FEDERAL AID	145,120	163,774	163,774
STATE'S ATTORNEY STATE AID	230,668	285,000	285,000
STATE'S ATTORNEY LOCAL SHARE	173,039	263,795	289,079
TOTAL - STATE'S ATTORNEY	548,827	712,569	737,853

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
SPECIAL FUNDS			
GIFTS AND GRANTS			
PLANNING			
PLANNING STATE AID	0	250,000	0
PLANNING LOCAL SHARE	0	143,500	0
TOTAL - PLANNING	0	393,500	0
EMERGENCY COMMUNICATIONS CENTER			
EMERGENCY COMMUNICATIONS CENTER STATE AID	0	0	458,928
TOTAL - EMERGENCY COMMUNICATIONS CENTER	0	0	458,928
POLICE DEPARTMENT			
POLICE DEPARTMENT FEDERAL AID	1,656,452	3,493,064	6,311,017
POLICE DEPARTMENT STATE AID	705,516	1,150,254	1,386,520
POLICE DEPARTMENT PROGRAM INCOME	5,753,930	4,011,326	19,230,810
POLICE DEPARTMENT LOCAL SHARE	75,000	100,000	637,842
TOTAL - POLICE DEPARTMENT	8,190,898	8,754,644	27,566,189
FIRE DEPARTMENT			
FIRE DEPARTMENT FEDERAL AID	1,035,886	1,231,704	1,987,637
FIRE DEPARTMENT STATE AID	80,197	578,042	612,500
FIRE DEPARTMENT LOCAL SHARE	234,019	523,742	771,076
TOTAL - FIRE DEPARTMENT	1,350,102	2,333,488	3,371,213
PERMITS APPROVALS AND INSPECTIONS			
PERMITS APPROVALS AND INSPECTIONS PROGRAM INCOME	0	0	500,000
TOTAL - PERMITS APPROVALS AND INSPECTIONS	0	0	500,000
SHERIFF'S OFFICE			
COUNTY SHERIFF FEDERAL AID	0	22,830	0
COUNTY SHERIFF STATE AID	0	6,800	17,970
TOTAL - SHERIFF'S OFFICE	0	29,630	17,970
DEPARTMENT OF HEALTH			
DEPT OF HEALTH FEDERAL AID	15,957,542	24,039,299	29,253,329
DEPT OF HEALTH STATE AID	16,114,927	29,170,152	31,434,379
DEPT OF HEALTH PROGRAM INCOME	892,762	1,302,903	1,427,903
DEPT OF HEALTH LOCAL SHARE	3,409,698	4,582,574	4,646,553
TOTAL - DEPARTMENT OF HEALTH	36,374,929	59,094,928	66,762,164

EXHIBIT "B"

Stage 3

**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021**

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
SPECIAL FUNDS			
GIFTS AND GRANTS			
DEPARTMENT OF SOCIAL SERVICES			
DEPT OF SOCIAL SERVICES FEDERAL AID	3,227,525	4,295,606	4,605,664
DEPT OF SOCIAL SERVICES STATE AID	2,685,069	3,259,036	3,445,189
DEPT OF SOCIAL SERVICES PROGRAM INCOME	5,638	50,000	50,000
DEPT OF SOCIAL SERVICES LOCAL SHARE	410,741	421,571	489,297
TOTAL - DEPARTMENT OF SOCIAL SERVICES	6,328,973	8,026,213	8,590,150
DEPARTMENT OF AGING			
DEPT OF AGING FEDERAL AID	4,568,181	5,721,462	5,991,542
DEPT OF AGING STATE AID	3,009,520	3,479,363	3,243,066
DEPT OF AGING PROGRAM INCOME	990,438	1,860,074	1,750,848
DEPT OF AGING LOCAL SHARE	1,843,899	1,610,382	1,120,768
TOTAL - DEPARTMENT OF AGING	10,412,038	12,671,281	12,106,224
DEPARTMENT OF RECREATION AND PARKS			
DEPT OF RECREATION & PARKS STATE AID	113,495	120,752	122,985
DEPT OF RECREATION & PARKS PROGRAM INCOME	3,349,418	3,791,666	3,897,495
TOTAL - DEPARTMENT OF RECREATION AND PARKS	3,462,913	3,912,418	4,020,480
DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY			
EPS STATE AID	82,392	59,000	59,000
EPS PROGRAM INCOME	519,681	673,922	714,860
TOTAL - DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	602,073	732,922	773,860
LOCAL MANAGEMENT BOARD			
LMB STATE AID	1,395,710	2,020,129	2,640,129
LMB PROGRAM INCOME	1,005	0	0
LMB LOCAL SHARE	44,128	44,128	44,128
TOTAL - LOCAL MANAGEMENT BOARD	1,440,843	2,064,257	2,684,257
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT			
ECONOMIC DEVELOPMENT STATE AID	24,475	110,000	112,200
ECONOMIC DEVELOPMENT PROGRAM INCOME	24,790	381,000	210,600
ECONOMIC DEVELOPMENT LOCAL SHARE	1,342,830	1,700,000	1,566,811
TOTAL - DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	1,392,095	2,191,000	1,889,611

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
SPECIAL FUNDS			
GIFTS AND GRANTS			
HOUSING OFFICE			
HOUSING OFFICE FEDERAL AID	73,200,312	81,677,982	85,337,677
HOUSING OFFICE STATE AID	0	0	100,000
HOUSING OFFICE PROGRAM INCOME	874,797	0	0
TOTAL - HOUSING OFFICE	74,075,109	81,677,982	85,437,677
ORGANIZATION CONTRIBUTIONS			
ORGANIZATION CONTRIBUTIONS STATE AID	159,905	184,000	188,500
TOTAL - ORGANIZATION CONTRIBUTIONS	159,905	184,000	188,500
COMMUNITY DEVELOPMENT GRANTS			
COMMUNITY DEVELOPMENT FEDERAL AID	5,906,943	8,989,891	8,451,568
COMMUNITY DEVELOPMENT STATE AID	354,571	343,725	523,210
COMMUNITY DEVELOPMENT PROGRAM INCOME	1,258,884	1,096,364	400,000
TOTAL - COMMUNITY DEVELOPMENT GRANTS	7,520,398	10,429,980	9,374,778
DEPARTMENT OF PUBLIC WORKS			
PUBLIC WORKS FEDERAL AID	27,850	76,350	198,981
PUBLIC WORKS STATE AID	0	0	421,551
PUBLIC WORKS PROGRAM INCOME	0	0	188,526
PUBLIC WORKS LOCAL SHARE	0	0	528,433
TOTAL - DEPARTMENT OF PUBLIC WORKS	27,850	76,350	1,337,491
WORKFORCE DEVELOPMENT			
WORKFORCE DEVELOPMENT FEDERAL AID	3,166,233	6,002,558	6,063,706
WORKFORCE DEVELOPMENT STATE AID	254,183	380,000	560,000
TOTAL - WORKFORCE DEVELOPMENT	3,420,416	6,382,558	6,623,706
TOTAL - GIFTS AND GRANTS	158,387,938	203,218,765	236,202,504
SPECIAL FUNDS	181,092,586	214,715,226	245,810,093

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
NON-COUNTY FUNDS			
BOARD OF EDUCATION			
FOUNDATION PROGRAM	405,245,746	416,979,657	425,218,880
COMPENSATORY AID	148,756,115	154,224,738	160,394,882
TRANSPORTATION	32,180,664	34,547,207	35,413,886
SPECIAL EDUCATION	37,503,243	40,255,835	42,980,323
NON-PUBLIC PLACEMENT	21,173,747	18,582,308	21,875,520
OUT OF COUNTY LIVING	1,132,528	1,100,000	1,100,000
AGING SCHOOLS	874,227	896,858	874,227
LIMITED ENGLISH PROFICIENCY	24,269,786	27,865,731	32,802,891
OTHER STATE AID	6,268,142	6,508,373	6,633,680
RESTRICT PROGRAM - STATE	5,175,681	6,572,663	9,647,482
RESTRICT PROGRAM - FEDERAL	76,127,232	84,557,279	79,543,104
TUITION	163,828	201,000	137,000
OTHER REVENUES	9,888,509	9,306,465	6,742,808
BLUEPRINT FOR FUTURE	0	22,621,910	24,198,565
PRIOR YR FUND BALANCE	1,239,291	30,000,000	31,325,331
TOTAL - BOARD OF EDUCATION	769,998,739	854,220,024	878,888,579
BOARD OF LIBRARY TRUSTEES			
STATE AID - LIBRARY	4,968,176	5,125,594	5,232,800
FINES AND FEES	3,173,698	2,606,350	2,640,499
PRIOR YR FUND BALANCE	(1,194,598)	0	0
TOTAL - BOARD OF LIBRARY TRUSTEES	6,947,276	7,731,944	7,873,299
DEPARTMENT OF SOCIAL SERVICES			
FEDERAL AID	265,461	300,773	306,072
TOTAL - DEPARTMENT OF SOCIAL SERVICES	265,461	300,773	306,072
COMMUNITY COLLEGE OF BALTIMORE COUNTY			
TUITION AND FEES	76,136,819	77,133,540	71,917,804
STATE AID - CCBC	41,056,193	42,451,318	48,795,281
OTHER REVENUES-CCBC	64,458,026	74,332,944	65,831,762
PRIOR YR FUND BALANCE	11,877,782	1,385,096	940,856
TOTAL - COMMUNITY COLLEGE OF BALTIMORE COUNTY	193,528,820	195,302,898	187,485,703
NON-COUNTY FUNDS	970,740,296	1,057,555,639	1,074,553,653

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2019 , 2020 and 2021

SOURCE	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 BUDGET
ENTERPRISE FUNDS			
METROPOLITAN DISTRICT FUND			
PRIOR YR FUND BALANCE	(49,183,240)	24,343,371	25,150,693
METRO ARRA BOND REIMBURSEMENT	2,779,896	2,404,165	2,022,262
WASTEWATER DISCHARGE PERMIT FEES	1,012,084	1,200,000	1,012,084
INVESTMENT/INTEREST INCOME	3,230,494	1,770,000	147,000
METROPOLITAN SERVICE CHARGES	186,716,678	192,827,283	189,820,017
INVESTMENT AND INTEREST INCOME	410,878	300,000	410,878
WATER - DISTRIBUTION CHARGES	46,123,609	49,683,445	55,900,297
FRONT FOOT ASSESSMENT - INTEREST	122,029	80,000	122,029
RECEIPTS FROM OTHER ENTITIES	8,701,070	6,500,000	8,944,366
FRONT FOOT ASSESSMENT	7,110,489	7,475,000	6,840,291
WATER - FRONT FOOT ASSESSMENT	3,708,388	3,700,000	3,567,469
CITY WATER DELIVERY CHARGES	35,294	40,000	35,296
SEWER - EXTINGUISHMENTS	103,284	55,000	103,294
MISCELLANEOUS METRO RECEIPTS	367,982	169,500	367,565
TOTAL - METROPOLITAN DISTRICT FUND	211,238,935	290,547,764	294,443,541
OTHER ENTERPRISE FUNDS			
SCHOOL FOOD SERVICE FUND	50,708,725	52,830,026	52,512,870
COMMUNITY COLLEGE AUXILIARY FUND	473,719	536,300	493,500
TOTAL - OTHER ENTERPRISE FUNDS	51,182,444	53,366,326	53,006,370
ENTERPRISE FUNDS	262,421,379	343,914,090	347,449,911
GRAND TOTALS	TOTAL	TOTAL	TOTAL
TOTAL - GENERAL FUNDS	2,048,412,122	2,153,680,849	2,248,417,476
TOTAL - SPECIAL FUNDS	181,092,586	214,715,226	245,810,093
TOTAL - NON-COUNTY FUNDS	970,740,296	1,057,555,639	1,074,553,653
TOTAL - OPERATING BUDGET	3,200,245,004	3,425,951,714	3,568,781,222
TOTAL - ENTERPRISE FUNDS	262,421,379	343,914,090	347,449,911
GOVERNMENT - WIDE OPERATING FUNDS	3,462,666,383	3,769,865,804	3,916,231,133

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
OFFICE OF COUNTY EXECUTIVE									
EXECUTIVE DIRECTION	1,019,109	0	1,019,109	1,065,283	0	1,065,283	1,094,402	0	1,094,402
TOTAL -	\$1,019,109	0	\$1,019,109	\$1,065,283	0	\$1,065,283	\$1,094,402	0	\$1,094,402
OFFICE OF BUDGET AND FINANCE									
BUDGET FORMULATION & ADMINISTRATION	1,402,738	0	1,402,738	1,422,993	0	1,422,993	1,382,587	0	1,382,587
FINANCIAL OPERATIONS	4,035,381	0	4,035,381	4,132,984	0	4,132,984	4,404,762	0	4,404,762
PAY SYSTEMS	220,009	0	220,009	227,637	0	227,637	241,738	0	241,738
INVESTMENT AND DEBT MANAGEMENT	417,235	0	417,235	428,869	0	428,869	450,939	0	450,939
INSURANCE ADMINISTRATION	1,040,020	0	1,040,020	1,019,269	0	1,019,269	1,048,552	0	1,048,552
PURCHASING AND DISBURSEMENTS	1,662,430	0	1,662,430	1,385,896	0	1,385,896	1,521,590	0	1,521,590
TOTAL -	\$8,777,813	0	\$8,777,813	\$8,617,648	0	\$8,617,648	\$9,050,168	0	\$9,050,168
ADMINISTRATIVE OFFICER									
GENERAL ADMINISTRATION	1,605,534	0	1,605,534	1,859,577	0	1,859,577	2,039,187	0	2,039,187
BALTIMORE METROPOLITAN COUNCIL	99,716	0	99,716	146,363	0	146,363	162,000	0	162,000
GOVERNMENT REFORM & STRATEGIC INITIATIVES	0	0	0	1,196,038	0	1,196,038	1,031,042	0	1,031,042
TOTAL -	\$1,705,250	0	\$1,705,250	\$3,201,978	0	\$3,201,978	\$3,232,229	0	\$3,232,229
VEHICLE OPERATIONS/MAINTENANCE									
VEHICLE OPERATIONS/ MAINTENANCE	534,181	0	534,181	458,899	0	458,899	468,077	0	468,077
TOTAL -	\$534,181	0	\$534,181	\$458,899	0	\$458,899	\$468,077	0	\$468,077

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
OFFICE OF LAW									
GENERAL LEGAL SERVICES	2,615,231	0	2,615,231	2,817,995	0	2,817,995	3,157,216	0	3,157,216
LEGISLATIVE RELATIONS	263,044	0	263,044	345,234	0	345,234	350,802	0	350,802
WORKERS COMPENSATION	0	0	0	1,137,022	0	1,137,022	1,070,882	0	1,070,882
TOTAL -	\$2,878,275	0	\$2,878,275	\$4,300,251	0	\$4,300,251	\$4,578,900	0	\$4,578,900
DEPARTMENT OF PLANNING									
COMMUNITY DEVELOPMENT	2,047,443	0	2,047,443	2,294,969	0	2,294,969	2,317,543	0	2,317,543
ADMINISTRATIVE HEARING OFFICE	462,571	0	462,571	473,211	0	473,211	463,316	0	463,316
PEOPLE'S COUNSEL	199,748	0	199,748	203,460	0	203,460	205,881	0	205,881
NEIGHBORHOOD IMPROVEMENT	4,437,523	0	4,437,523	4,881,958	0	4,881,958	314,252	0	314,252
FY2020 MARYLAND CENSUS GRANT	0	0	0	0	393,500	393,500	0	0	0
TOTAL -	\$7,147,285	0	\$7,147,285	\$7,853,598	\$393,500	\$8,247,098	\$3,300,992	0	\$3,300,992
OFFICE OF HUMAN RESOURCES									
PERSONNEL ADMINISTRATION	3,914,228	0	3,914,228	3,173,947	0	3,173,947	3,652,176	0	3,652,176
HUMAN RELATIONS	0	0	0	0	0	0	196,993	0	196,993
TOTAL -	\$3,914,228	0	\$3,914,228	\$3,173,947	0	\$3,173,947	\$3,849,169	0	\$3,849,169

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS									
GENERAL ADMINISTRATION	1,593,281	714,809	2,308,090	1,650,287	741,433	2,391,720	1,813,265	814,398	2,627,663
ELECTRICAL LICENSING & REGULATION	12,102	0	12,102	18,815	0	18,815	19,380	0	19,380
PLUMBING LICENSING & REGULATION	28,130	0	28,130	31,272	0	31,272	31,584	0	31,584
REAL ESTATE COMPLIANCE	922,063	413,490	1,335,553	969,470	435,559	1,405,029	873,088	392,257	1,265,345
DEVELOPMENT REVIEW	986,029	441,672	1,427,701	985,679	442,843	1,428,522	1,047,555	469,089	1,516,644
INSPECTIONS & ENFORCEMENT	5,222,320	0	5,222,320	5,552,255	0	5,552,255	5,734,092	0	5,734,092
PERMITS AND LICENSES	842,354	0	842,354	860,744	0	860,744	941,166	0	941,166
PLANS REVIEW	0	0	0	0	0	0	0	500,000	500,000
TOTAL -	\$9,606,279	\$1,569,971	\$11,176,250	\$10,068,522	\$1,619,835	\$11,688,357	\$10,460,130	\$2,175,744	\$12,635,874
PROPERTY MANAGEMENT									
ADMINISTRATION	1,605,780	0	1,605,780	1,557,356	0	1,557,356	1,733,265	0	1,733,265
BUILDING MAINTENANCE	8,271,293	0	8,271,293	8,928,926	0	8,928,926	9,946,737	0	9,946,737
BUILDING OPERATIONS & MANAGEMENT	17,939,621	0	17,939,621	17,885,791	0	17,885,791	17,731,265	0	17,731,265
MAINTENANCE OF GROUNDS & RECREATION SITES	7,451,612	0	7,451,612	8,122,905	0	8,122,905	8,214,170	0	8,214,170
TOTAL -	\$35,268,306	0	\$35,268,306	\$36,494,978	0	\$36,494,978	\$37,625,437	0	\$37,625,437
COUNTY COUNCIL									
LEGISLATIVE/POLICY DIRECTION	2,339,867	0	2,339,867	2,660,211	0	2,660,211	2,731,600	0	2,731,600
TOTAL -	\$2,339,867	0	\$2,339,867	\$2,660,211	0	\$2,660,211	\$2,731,600	0	\$2,731,600
COUNTY AUDITOR									
AUDITING	1,456,153	0	1,456,153	1,687,712	0	1,687,712	1,735,228	0	1,735,228
TOTAL -	\$1,456,153	0	\$1,456,153	\$1,687,712	0	\$1,687,712	\$1,735,228	0	\$1,735,228

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
BOARD OF APPEALS									
HEARINGS & ADJUDICATIONS	241,900	0	241,900	245,940	0	245,940	251,918	0	251,918
TOTAL -	\$241,900	0	\$241,900	\$245,940	0	\$245,940	\$251,918	0	\$251,918
OFFICE OF INFORMATION TECHNOLOGY									
BUSINESS OPERATIONS	3,669,339	0	3,669,339	3,336,833	0	3,336,833	3,463,698	0	3,463,698
APPLICATIONS	8,613,660	0	8,613,660	9,557,372	0	9,557,372	10,325,349	0	10,325,349
INFRASTRUCTURE	14,325,956	0	14,325,956	14,228,636	0	14,228,636	13,990,817	0	13,990,817
ELECTRONIC SERVICES	3,416,791	0	3,416,791	3,240,021	0	3,240,021	3,494,873	0	3,494,873
311 CONTACT CENTER	0	0	0	0	0	0	597,504	0	597,504
TOTAL -	\$30,025,746	0	\$30,025,746	\$30,362,862	0	\$30,362,862	\$31,872,241	0	\$31,872,241
OFFICE OF ETHICS & ACCOUNTABILITY									
OFFICE OF ETHICS & ACCOUNTABILITY	0	0	0	163,642	0	163,642	292,800	0	292,800
TOTAL -	0	0	0	\$163,642	0	\$163,642	\$292,800	0	\$292,800
TOTAL - GENERAL GOVERNMENT	\$104,914,392	\$1,569,971	\$106,484,363	\$110,355,471	\$2,013,335	\$112,368,806	\$110,543,291	\$2,175,744	\$112,719,035

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
STATE MANDATED AGENCIES									
CIRCUIT COURT									
CRIMINAL & CIVIL ADJUDICATION	4,914,313	0	4,914,313	5,065,143	0	5,065,143	5,411,306	0	5,411,306
FAMILY LAW SUPPORT SERVICES	0	1,449,134	1,449,134	0	1,586,250	1,586,250	0	1,612,689	1,612,689
FAMILY RECOVERY COURT - OPSC	0	151,882	151,882	0	164,041	164,041	0	211,473	211,473
FAMILY LAW ADJUDICATION MAGISTRATE(S)	0	531,239	531,239	0	545,249	545,249	0	553,940	553,940
CHILD SUPPORT SERVICES	0	199,230	199,230	0	223,432	223,432	0	234,588	234,588
ALTERNATIVE DISPUTE RESOLUTION	0	57,442	57,442	0	68,185	68,185	0	76,319	76,319
TOTAL -	\$4,914,313	\$2,388,927	\$7,303,240	\$5,065,143	\$2,587,157	\$7,652,300	\$5,411,306	\$2,689,009	\$8,100,315
ORPHANS COURT									
ADJUDICATION OF ESTATES	253,984	0	253,984	267,461	0	267,461	289,150	0	289,150
TOTAL -	\$253,984	0	\$253,984	\$267,461	0	\$267,461	\$289,150	0	\$289,150
BOARD OF ELECTIONS									
REGISTER VOTERS/CONDUCT ELECTIONS	5,086,497	0	5,086,497	5,572,919	0	5,572,919	5,846,500	0	5,846,500
TOTAL -	\$5,086,497	0	\$5,086,497	\$5,572,919	0	\$5,572,919	\$5,846,500	0	\$5,846,500
STATE'S ATTORNEY									
CRIMINAL PROSECUTION	9,466,628	0	9,466,628	10,058,840	0	10,058,840	10,458,457	0	10,458,457
CRACKING DOWN ON AUTO THEFT	0	190,025	190,025	0	244,542	244,542	0	252,220	252,220
VICTIM WITNESS UNIT SERVICES	0	86,261	86,261	0	106,324	106,324	0	108,408	108,408
SA ASSET FORFEITURE ACCOUNT	0	7,800	7,800	0	26,000	26,000	0	26,000	26,000
FIREARMS VIOLENCE UNIT	0	125,145	125,145	0	127,709	127,709	0	136,298	136,298
DOMESTIC VIOLENCE SPECIAL VICTIMS' PROSECUTOR	0	128,928	128,928	0	142,994	142,994	0	149,927	149,927
WITNESS PROTECTION PROGRAM	0	10,668	10,668	0	65,000	65,000	0	65,000	65,000
TOTAL -	\$9,466,628	\$548,827	\$10,015,455	\$10,058,840	\$712,569	\$10,771,409	\$10,458,457	\$737,853	\$11,196,310

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
STATE MANDATED AGENCIES									
COUNTY SHERIFF									
CONVEYING PRISONERS/SERVING SUMMONSES	5,361,057	0	5,361,057	5,466,235	0	5,466,235	5,724,684	0	5,724,684
CHILD SUPPORT ENFORCEMENT INCENTIVE GRANT	0	0	0	0	22,830	22,830	0	17,970	17,970
DOMESTIC VIOLENCE PROTECTIVE ORDER GR	0	0	0	0	6,800	6,800	0	0	0
TOTAL -	\$5,361,057	0	\$5,361,057	\$5,466,235	\$29,630	\$5,495,865	\$5,724,684	\$17,970	\$5,742,654
BOARD OF LIQUOR LICENSE COMMISSIONERS									
LIQUOR LICENSE SALE/CONTROL	0	714,456	714,456	0	660,269	660,269	0	771,397	771,397
TOTAL -	0	\$714,456	\$714,456	0	\$660,269	\$660,269	0	\$771,397	\$771,397
COOPERATIVE EXTENSION									
COOPERATIVE EXTENSION	215,120	0	215,120	266,059	0	266,059	273,119	0	273,119
TOTAL -	\$215,120	0	\$215,120	\$266,059	0	\$266,059	\$273,119	0	\$273,119
TOTAL - STATE MANDATED AGENCIES	\$25,297,599	\$3,652,210	\$28,949,809	\$26,696,657	\$3,989,625	\$30,686,282	\$28,003,216	\$4,216,229	\$32,219,445

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<u>PUBLIC SAFETY</u>									
<u>DEPARTMENT OF CORRECTIONS</u>									
CORRECTIONS	42,200,696	0	42,200,696	43,466,669	0	43,466,669	44,589,691	0	44,589,691
COMMISSARY ACCOUNT	0	691,642	691,642	0	963,888	963,888	0	1,072,444	1,072,444
TOTAL -	\$42,200,696	\$691,642	\$42,892,338	\$43,466,669	\$963,888	\$44,430,557	\$44,589,691	\$1,072,444	\$45,662,135
<u>EMERGENCY COMMUNICATIONS CENTER</u>									
EMERGENCY COMMUNICATIONS CENTER	14,026,513	0	14,026,513	15,006,168	0	15,006,168	15,485,685	0	15,485,685
ENSB REIMBURSEMENT GRANT	0	0	0	0	0	0	0	458,928	458,928
TOTAL -	\$14,026,513	0	\$14,026,513	\$15,006,168	0	\$15,006,168	\$15,485,685	\$458,928	\$15,944,613
<u>POLICE DEPARTMENT</u>									
OFFICE OF THE CHIEF	3,892,768	0	3,892,768	4,165,341	0	4,165,341	4,503,339	0	4,503,339
ADMINISTRATIVE & TECHNICAL SERVICES BUREAU	27,036,531	0	27,036,531	28,577,765	0	28,577,765	29,798,421	0	29,798,421
CRIMINAL INVESTIGATION DIVISION	28,477,739	0	28,477,739	31,881,897	0	31,881,897	33,377,881	0	33,377,881
VICE/NARCOTICS SECTION	9,426,297	0	9,426,297	10,416,702	0	10,416,702	10,960,764	0	10,960,764
OPERATIONS BUREAU	127,334,430	0	127,334,430	133,351,898	0	133,351,898	137,894,227	0	137,894,227
OPERATIONS SUPPORT SERVICES DIVISION	15,564,130	0	15,564,130	15,448,676	0	15,448,676	16,217,151	0	16,217,151
COMMUNITY RELATIONS BUREAU	0	0	0	5,906,098	0	5,906,098	6,407,200	0	6,407,200
SCHOOL SAFETY	1,366,945	0	1,366,945	1,364,946	0	1,364,946	1,435,370	0	1,435,370
JLEO REIMBURSEMENTS	0	0	0	0	75,000	75,000	0	75,000	75,000
JUSTICE ASSISTANCE GRANT	0	480,506	480,506	0	632,298	632,298	0	706,686	706,686
COMMERCIAL VEHICLE SAFETY ALLIANCE	0	24,539	24,539	0	35,000	35,000	0	35,000	35,000
HIGHWAY SAFETY PROGRAM	0	290,707	290,707	0	350,000	350,000	0	350,000	350,000
GOCCP-BODY ARMOR	0	0	0	0	20,000	20,000	0	30,000	30,000
CRACKING DOWN ON AUTO THEFT	0	334,551	334,551	0	400,000	400,000	0	400,000	400,000
HACKERMAN FOUNDATION GRANT	0	0	0	0	0	0	0	300,000	300,000

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<u>PUBLIC SAFETY</u>									
<u>POLICE DEPARTMENT</u>									
STOP GUN VIOLENCE PROJECT ENHANCEMENT	0	79,496	79,496	0	90,000	90,000	0	90,000	90,000
BJA BODY ARMOR	0	0	0	0	50,000	50,000	0	180,000	180,000
POLICE FOUNDATION	0	174,839	174,839	0	250,000	250,000	0	250,000	250,000
SEX OFFENDER COMPLAINANCE ENFORCEMENT IN MD	0	92,858	92,858	0	110,000	110,000	0	110,000	110,000
NIJ-COVERDELL FORENSIC SCIENCES IMPROVEMENT GRT	0	0	0	0	175,000	175,000	0	175,000	175,000
GOCCP COVERDELL FORENSIC SCIENCE IMPROVEMENT GRANT	0	23,342	23,342	0	40,000	40,000	0	40,000	40,000
FORENSIC DNA BACKLOG REDUCTION	0	11,960	11,960	0	225,000	225,000	0	250,000	250,000
POLICE CRASH RECONSTRUCTION TRAINING GRANT	0	29,399	29,399	0	55,000	55,000	0	55,000	55,000
TRAINING GRANTS	0	0	0	0	15,000	15,000	0	15,000	15,000
ASSET FORFEITURE - JUSTICE	0	592,040	592,040	0	555,232	555,232	0	441,502	441,502
MARYLAND HIGHWAY SAFETY OFFICE PATROLS	0	3,300	3,300	0	0	0	0	0	0
DOMESTIC VIOLENCE PROTECTIVE ORDER ENTRY PRJ	0	34,998	34,998	0	50,000	50,000	0	50,000	50,000
TASK FORCE REIMBURSEMENTS	0	0	0	0	75,000	75,000	0	75,000	75,000
SCHOOL BUS SAFETY ENFORCEMENT	0	0	0	0	40,000	40,000	0	0	0
ASSET FORFEITURE - TREASURY	0	29,650	29,650	0	365,402	365,402	0	264,152	264,152
MD VICTIMS OF CRIME	0	3,400	3,400	0	25,000	25,000	0	25,000	25,000
HEROIN COORDINATOR GRANT	0	40,061	40,061	0	55,254	55,254	0	46,520	46,520
ENFORCING UNDERAGE DRINKING LAWS GRANT	0	0	0	0	60,000	60,000	0	60,000	60,000
SPECIAL OPERATIONS SUPPORT GRANT	0	31,086	31,086	0	125,000	125,000	0	150,000	150,000
YOUTH OUTREACH PROGRAMS	0	9,181	9,181	0	15,000	15,000	0	15,000	15,000
INTERNET CRIMES AGAINST CHILDREN	0	6,100	6,100	0	20,000	20,000	0	20,000	20,000

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<u>PUBLIC SAFETY</u>									
<u>POLICE DEPARTMENT</u>									
SPECIAL DETAIL REIMBURSEMENTS	0	0	0	0	150,000	150,000	0	125,000	125,000
GOCCP ICAC GRANT	0	0	0	0	15,000	15,000	0	15,000	15,000
VICTIM SPECIALIST PROGRAM	0	0	0	0	65,132	65,132	0	104,466	104,466
LAW ENFORCEMENT TECH	0	0	0	0	200,000	200,000	0	225,000	225,000
RECRUITMENT & RETENTION GRANT	0	0	0	0	0	0	0	100,000	100,000
COPS HIRING GRANT	0	0	0	0	0	0	0	908,053	908,053
SPEED CAMERA PROGRAM	0	5,579,091	5,579,091	0	3,761,326	3,761,326	0	7,680,810	7,680,810
COPS COMMUNITY POLICING DEVELOPMENT GRT	0	0	0	0	0	0	0	100,000	100,000
E-TICKET CITATION PAPER	0	27,050	27,050	0	50,000	50,000	0	50,000	50,000
PORT SECURITY GRANT	0	228,222	228,222	0	300,000	300,000	0	380,000	380,000
WATERWAY IMPROVEMENT PROGRAM	0	0	0	0	10,000	10,000	0	10,000	10,000
TOWSON UNIVERSITY DETAIL REIMBURSEMENTS	0	48,522	48,522	0	50,000	50,000	0	50,000	50,000
MTA DETAIL REIMBURSEMENTS	0	0	0	0	70,000	70,000	0	70,000	70,000
SMART POLICING INITIATIVE	0	16,000	16,000	0	175,000	175,000	0	175,000	175,000
OCDETF STRIKE FORCE	0	0	0	0	0	0	0	2,364,000	2,364,000
SCHOOL BUS CAMERA	0	0	0	0	0	0	0	11,000,000	11,000,000
TOTAL -	\$213,098,840	\$8,190,898	\$221,289,738	\$231,113,323	\$8,754,644	\$239,867,967	\$240,594,353	\$27,566,189	\$268,160,542

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<u>PUBLIC SAFETY</u>									
<u>FIRE DEPARTMENT</u>									
GENERAL ADMINISTRATION	1,112,375	0	1,112,375	1,421,673	0	1,421,673	1,580,165	0	1,580,165
INVESTIGATIVE SERVICES	1,725,522	0	1,725,522	1,746,594	0	1,746,594	1,723,698	0	1,723,698
ALARM & COMMUNICATION SYSTEM	773,936	0	773,936	541,142	0	541,142	754,373	0	754,373
FIELD OPERATIONS	85,134,286	0	85,134,286	86,875,483	0	86,875,483	91,828,774	0	91,828,774
OFFICE OF HOMELAND SECURITY/ EMERGENCY MANAGEMENT	196,670	0	196,670	238,172	0	238,172	251,167	0	251,167
FIELD OPERATION ADMINISTRATION	1,899,004	0	1,899,004	2,024,109	0	2,024,109	2,094,994	0	2,094,994
FIRE/RESCUE ACADEMY	1,080,434	0	1,080,434	1,325,944	0	1,325,944	1,316,339	0	1,316,339
CONTRIBUTIONS VOLUNTEER FIRE	9,744,826	0	9,744,826	9,819,525	0	9,819,525	10,179,588	0	10,179,588
HOMELAND SECURITY	0	77,163	77,163	0	220,000	220,000	0	220,000	220,000
MIEMSS ADVANCED LIFE SUPPORT TRAINING	0	21,411	21,411	0	25,000	25,000	0	25,000	25,000
WATERWAY DNR/WIG	0	0	0	0	10,000	10,000	0	10,000	10,000
ACTIVE THREAT & ACTIVE ASSAILANT PROGRAM	0	45,941	45,941	0	15,542	15,542	0	50,000	50,000
HSGP	0	14,117	14,117	0	400,000	400,000	0	491,000	491,000
FEMA-ASSISTANCE TO THE FIREFIGHTERS	0	681,819	681,819	0	0	0	0	374,637	374,637
HMEP	0	8,200	8,200	0	12,000	12,000	0	12,000	12,000
SAFER	0	205,319	205,319	0	821,280	821,280	0	369,576	369,576
SAFER20	0	0	0	0	494,666	494,666	0	1,484,000	1,484,000
MIEMSS AED/DEFIBRILLATOR	0	33,345	33,345	0	45,000	45,000	0	45,000	45,000
EMERGENCY MANAGEMENT PERFORMANCE GRANT	0	262,787	262,787	0	290,000	290,000	0	290,000	290,000
TOTAL -	\$101,667,053	\$1,350,102	\$103,017,155	\$103,992,642	\$2,333,488	\$106,326,130	\$109,729,098	\$3,371,213	\$113,100,311
TOTAL - PUBLIC SAFETY	\$370,993,102	\$10,232,642	\$381,225,744	\$393,578,802	\$12,052,020	\$405,630,822	\$410,398,827	\$32,468,774	\$442,867,601

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
DEPARTMENT OF PUBLIC WORKS									
DEPARTMENT OF PUBLIC WORKS									
GENERAL ADMINISTRATION	627,995	18,874,703	19,502,698	656,307	19,036,696	19,693,003	812,677	20,410,712	21,223,389
DEBT SERVICE METRO DISTRICT	0	75,287,423	75,287,423	0	86,999,519	86,999,519	0	91,180,351	91,180,351
DEBT SERVICE-MWQRLF	0	17,106,555	17,106,555	0	18,039,109	18,039,109	0	17,305,683	17,305,683
METRO DISTRICT EQUIPMENT FINANCING	0	1,154,674	1,154,674	0	1,648,875	1,648,875	0	1,662,625	1,662,625
METRO FINANCING/PETITION PROC	47,857	681,733	729,590	53,584	737,661	791,245	74,908	959,866	1,034,774
SAFETY OFFICE	0	0	0	0	0	0	425,087	295,400	720,487
GENERAL ADMINISTRATION	345,103	346,484	691,587	386,604	384,597	771,201	373,983	373,981	747,964
SEWER AND WATER MAIN DESIGN	0	2,098,761	2,098,761	0	2,241,762	2,241,762	0	2,733,635	2,733,635
STRUCTURAL STORM DRAIN & HIGHWAY DESIGN	1,765,021	73,422	1,838,443	1,812,242	75,510	1,887,752	1,672,877	69,702	1,742,579
GENERAL SURVEYING	388,610	371,217	759,827	382,352	367,356	749,708	420,262	403,780	824,042
CONTRACTS/CONSTRUCTION INSPECTIONS	1,729,686	892,337	2,622,023	1,717,302	889,068	2,606,370	1,841,574	952,156	2,793,730
GENERAL ADMINISTRATION	675,847	0	675,847	648,526	0	648,526	586,272	0	586,272
GENERAL OPERATIONS & MAINTENANCE	12,388,593	695,001	13,083,594	13,468,906	695,000	14,163,906	14,152,322	695,000	14,847,322
EQUIPMENT MAINTENANCE	8,299,240	880,571	9,179,811	7,552,755	933,486	8,486,241	8,481,793	1,041,493	9,523,286
STORM EMERGENCIES	9,228,652	0	9,228,652	8,422,032	0	8,422,032	7,936,940	0	7,936,940
GENERAL ADMINISTRATION	487,221	0	487,221	523,712	0	523,712	601,791	0	601,791
REFUSE COLLECTION	47,369,340	0	47,369,340	33,829,025	0	33,829,025	34,043,273	0	34,043,273
REFUSE DISPOSAL	7,354,244	0	7,354,244	20,714,083	0	20,714,083	21,887,802	0	21,887,802
RECYCLING	1,825,737	0	1,825,737	1,996,450	0	1,996,450	1,968,591	0	1,968,591
MRF OPERATIONS	4,572,291	0	4,572,291	4,020,769	0	4,020,769	4,843,004	0	4,843,004
TRAFFIC PLANNING	8,229,558	0	8,229,558	8,390,773	0	8,390,773	7,990,285	0	7,990,285
TRAFFIC SIGN INSTALLATION/ MAINTENANCE	1,739,155	0	1,739,155	1,874,042	0	1,874,042	1,884,954	0	1,884,954
TRAFFIC SIGNAL OPERATIONS/ MAINTENANCE	991,834	0	991,834	982,186	0	982,186	969,862	0	969,862
TRANSPORTATION SERVICES	0	0	0	0	0	0	948,863	0	948,863

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
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AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
DEPARTMENT OF PUBLIC WORKS									
DEPARTMENT OF PUBLIC WORKS									
COUNTY CIRCULATOR	0	0	0	0	0	0	100,000	0	100,000
GENERAL ADMINISTRATION	0	536,035	536,035	0	579,137	579,137	0	1,119,977	1,119,977
ENGINEERING & REGULATION	0	898,116	898,116	0	1,114,958	1,114,958	0	1,298,897	1,298,897
SEWER/WATER OPERATIONS/ MAINTENANCE	13,334	14,783,965	14,797,299	573,680	17,517,793	18,091,473	573,680	17,911,613	18,485,293
PUMPING/TREATMENT PLANT OPERATIONS/MAINTENANCE	0	74,987,967	74,987,967	0	137,667,402	137,667,402	0	134,352,926	134,352,926
UNIFIED PLANNING WORK PROGRAM	0	27,850	27,850	0	76,350	76,350	0	61,080	61,080
SPECIALIZED TRANSPORTATION SERVICES	0	0	0	0	0	0	0	959,720	959,720
RURAL PUBLIC TRANSPORTATION	0	0	0	0	0	0	0	316,691	316,691
TOTAL -	\$108,079,318	\$209,696,814	\$317,776,132	\$108,005,330	\$289,004,279	\$397,009,609	\$112,590,800	\$294,105,288	\$406,696,088
TOTAL - DEPARTMENT OF PUBLIC WORKS	\$108,079,318	\$209,696,814	\$317,776,132	\$108,005,330	\$289,004,279	\$397,009,609	\$112,590,800	\$294,105,288	\$406,696,088

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SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
GENERAL ADMINISTRATION	3,333,840	0	3,333,840	3,279,366	0	3,279,366	3,793,039	0	3,793,039
CENTER-BASED SERVICES	3,059,560	0	3,059,560	3,130,576	0	3,130,576	3,318,581	0	3,318,581
ACUTE COMMUNICABLE DISEASE CONTROL	1,261,648	0	1,261,648	1,400,129	0	1,400,129	1,817,609	0	1,817,609
ENVIRONMENTAL HEALTH SERVICES	2,734,980	0	2,734,980	2,842,498	0	2,842,498	2,961,163	0	2,961,163
HEALTHCARE ACCESS	1,399,917	0	1,399,917	1,300,110	0	1,300,110	430,931	0	430,931
ANIMAL SERVICES	3,838,514	0	3,838,514	3,235,083	0	3,235,083	3,429,537	0	3,429,537
CHILD ADOLESCENT & SCHOOL HEALTH	1,005,931	0	1,005,931	1,014,035	0	1,014,035	1,032,774	0	1,032,774
PRENATAL & EARLY CHILDHOOD	2,023,145	0	2,023,145	2,141,354	0	2,141,354	2,277,519	0	2,277,519
COMMUNITY NURSING/CHRONIC DISEASE PROGRAM	1,005,027	0	1,005,027	0	0	0	0	0	0
EVALUATION & LONG TERM CARE CASE MANAGEMENT	2,177,448	0	2,177,448	2,377,412	0	2,377,412	2,844,012	0	2,844,012
COMMUNITY MEDICAL ASSISTANCE PROGRAMS	1,255,819	0	1,255,819	1,401,264	0	1,401,264	1,604,083	0	1,604,083
DENTAL HEALTH SERVICES	938,387	0	938,387	916,545	0	916,545	1,003,167	0	1,003,167
CIGARETTE RESTITUTION FUND - TOBACCO	0	309,059	309,059	0	415,671	415,671	0	415,671	415,671
PARTNERSHIP FOR SUCCESS (MSPF2)	0	119,857	119,857	0	168,823	168,823	0	168,823	168,823
FFT-DSS GRT (FUNCTIONAL FAMILY THERAPY)	0	0	0	0	361,635	361,635	0	0	0
SUBSTANCE ABUSE - TREATMENT - GENERAL	0	2,144,493	2,144,493	0	2,823,903	2,823,903	0	1,075,000	1,075,000
PREVENTION SERVICES	0	399,497	399,497	0	600,894	600,894	0	600,894	600,894
SUBSTANCE ABUSE FEDERAL BLOCK GRANT	0	1,354,724	1,354,724	0	1,466,432	1,466,432	0	1,542,000	1,542,000
STATE HIGHWAY UNDERAGE DRINKING PREVENTION PROJECT	0	6,344	6,344	0	18,000	18,000	0	18,000	18,000
MENTAL HEALTH - COUNTYWIDE CORE SERVICE - ADMIN	0	967,736	967,736	0	1,150,596	1,150,596	0	0	0

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AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
MENTAL HEALTH - SERVICE AGENCIES	0	4,356,837	4,356,837	0	5,160,060	5,160,060	0	5,161,322	5,161,322
MENTAL HEALTH SERVICES - FEDERAL BLOCK GRANT	0	384,366	384,366	0	384,366	384,366	0	384,366	384,366
CONTINUUM OF CARE	0	847,297	847,297	0	890,000	890,000	0	1,000,000	1,000,000
PATH	0	138,016	138,016	0	147,000	147,000	0	147,000	147,000
MENTAL HEALTH - MULTISYSTEMIC THERAPY	0	655,364	655,364	0	1,113,000	1,113,000	0	1,113,000	1,113,000
JUVENILE DRUG COURT	0	62,697	62,697	0	210,000	210,000	0	210,000	210,000
ROSC EXPANSION	0	772,270	772,270	0	938,970	938,970	0	0	0
TOBACCO ENFORCEMENT INITIATIVE TO SUPPORT SYNAR COMPLAINEE	0	120,002	120,002	0	325,000	325,000	0	315,000	315,000
SUBSTANCE ABUSE TREATMENT OUTCOMES PARTNERSHIP	0	43,784	43,784	0	1,222,850	1,222,850	0	1,154,867	1,154,867
TEMPORARY CASH ASSISTANCE	0	284,336	284,336	0	329,954	329,954	0	329,954	329,954
OPIOID MISUSE PREVENTION	0	0	0	0	100,167	100,167	0	100,167	100,167
ACCESS(ADV CROSS-CUTTING ENGAGE & SVS STRATEGIES) HARM REDUC	0	70,303	70,303	0	70,660	70,660	0	169,888	169,888
ADMINISTRATIVE/LOCAL ADDICTIONS AUTHORITY (LAA)	0	291,823	291,823	0	352,068	352,068	0	4,373,816	4,373,816
OVERDOSE FATALITY REVIEW OUTREACH	0	45,469	45,469	0	54,171	54,171	0	54,171	54,171
OPIOID OPERATIONS COMMAND CENTER (OCC)	0	467,048	467,048	0	500,000	500,000	0	1,500,000	1,500,000
MEDICATION ASSISTED TREATMENT CAPACITY EXPANSION	0	138,195	138,195	0	523,356	523,356	0	523,356	523,356
STATE OPIOID RESPONSE - MEDICATION ASSISTED TREATMENT (MAT)	0	0	0	0	744,900	744,900	0	744,900	744,900
CTR FOR DISEASE CONTROL (CDC) OVERDOSE DATA TO ACTION (OD2A)	0	0	0	0	3,000,000	3,000,000	0	3,000,000	3,000,000
BUPRENORPHINE INITIATIVE	0	0	0	0	0	0	0	360,000	360,000

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AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
CRISIS SERVICES	0	0	0	0	0	0	0	340,000	340,000
OPIOID ACADEMIC DETAILING	0	0	0	0	0	0	0	30,000	30,000
OPIOID RESPONSE INITIATIVES	0	0	0	0	0	0	0	1,000,000	1,000,000
STATE OPIOID RESPONSE (SOR) INTENSIVE CARE COORDINATION	0	0	0	0	0	0	0	110,000	110,000
OCC - OPIOID COMMUNITY/ PROVIDER GRANTS	0	0	0	0	0	0	0	500,000	500,000
HIV PREVENTION SERVICES	0	338,786	338,786	0	420,000	420,000	0	420,000	420,000
HIV RYAN WHITE B	0	363,924	363,924	0	1,500,000	1,500,000	0	1,500,000	1,500,000
CIGARETTE RESTITUTION FUND - CANCER	0	1,046,849	1,046,849	0	1,191,949	1,191,949	0	1,191,949	1,191,949
MCHP PROGRAM	0	2,067,198	2,067,198	0	2,342,315	2,342,315	0	2,773,495	2,773,495
TUBERCULOSIS CONTROL	0	144,517	144,517	0	222,352	222,352	0	222,352	222,352
IMMUNIZATION - IAP	0	148,916	148,916	0	189,408	189,408	0	264,408	264,408
SPECIAL SUPPLEMENTAL NUTRITION PROGRAM - WIC	0	2,320,958	2,320,958	0	2,614,773	2,614,773	0	2,686,994	2,686,994
HIV EXPANDED TESTING	0	125,839	125,839	0	198,440	198,440	0	132,000	132,000
FAMILY PLANNING/REPRODUCTIVE HEALTH/COLPOSCOPY	0	421,393	421,393	0	535,966	535,966	0	585,966	585,966
COMMUNITY BASED PROGRAMS TO TEST & CURE HEPATITIS C	0	76,485	76,485	0	83,226	83,226	0	250,000	250,000
CHILDREN WITH SPECIAL HEALTH CARE NEEDS	0	43,347	43,347	0	52,000	52,000	0	52,000	52,000
CDC BREAST & CERVICAL CANCER	0	205,168	205,168	0	413,393	413,393	0	413,393	413,393
PUBLIC SPAY/NEUTER PROGRAM	0	37,440	37,440	0	160,000	160,000	0	160,000	160,000
MEDICAL ASSISTANCE TRANSPORTATION	0	8,250,095	8,250,095	0	13,481,916	13,481,916	0	16,853,696	16,853,696
ORAL HEALTH GRANT	0	30,486	30,486	0	41,595	41,595	0	41,595	41,595
SURVEILLANCE AND QUALITY IMPROVEMENT	0	55,971	55,971	0	71,342	71,342	0	71,342	71,342
CANCER OUTREACH & DIAG CASE MGMT	0	295,838	295,838	0	403,030	403,030	0	403,030	403,030

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AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
PUBLIC HEALTH PREPAREDNESS/ BIOTERRORISM	0	452,367	452,367	0	584,222	584,222	0	584,222	584,222
ADMINISTRATIVE CARE COORD UNIT	0	939,326	939,326	0	1,016,242	1,016,242	0	1,016,242	1,016,242
ADULT EVALUATION & REVIEW SERVICES	0	48,218	48,218	0	65,014	65,014	0	65,014	65,014
ACCESS TO CARE GRANT	0	18,501	18,501	0	75,000	75,000	0	75,000	75,000
ANIMAL SERVICES SUPPORT	0	1,916	1,916	0	172,000	172,000	0	172,000	172,000
WOODLAWN SCHOOL BASED WELLNESS CENTER	0	49,933	49,933	0	88,007	88,007	0	88,007	88,007
SCHOOL HEALTH SERVS. ENHANCEMENT	0	149,737	149,737	0	174,486	174,486	0	174,486	174,486
SHELTER NURSE PROGRAM	0	161,489	161,489	0	228,940	228,940	0	228,940	228,940
HOUSING OPPORTUNITIES FOR PEOPLE WITH AIDS	0	0	0	0	1,768,576	1,768,576	0	1,768,576	1,768,576
RYAN WHITE A - CASE MGMT GR	0	75,997	75,997	0	112,800	112,800	0	112,800	112,800
RYAN WHITE A EMERGENCY FINANCIAL ASSISTANCE	0	54,723	54,723	0	80,000	80,000	0	80,000	80,000
RYAN WHITE A - EMERGENCY HOUSING	0	0	0	0	80,000	80,000	0	80,000	80,000
MARYLAND CANCER FUND TREATMENT PROGRAM	0	200,000	200,000	0	214,000	214,000	0	214,000	214,000
CITIES READINESS INITIATIVE	0	98,324	98,324	0	146,260	146,260	0	146,260	146,260
BABIES BORN HEALTHY	0	155,905	155,905	0	200,000	200,000	0	225,000	225,000
MIECHV ENHANCED FAMILIES PROJECT	0	481,264	481,264	0	568,410	568,410	0	568,410	568,410
FARMERS' MARKET NUTRITION PROGRAM	0	1,363	1,363	0	2,000	2,000	0	2,000	2,000
SCHOOL BASED WELLNESS CENTER	0	116,000	116,000	0	173,410	173,410	0	173,410	173,410
RYAN WHITE A - TRANSPORTATION SERVICES	0	66,176	66,176	0	80,000	80,000	0	80,000	80,000
INFANTS & TODDLERS PROGRAM - PROFESSIONAL SERVICES	0	9,331	9,331	0	34,700	34,700	0	34,700	34,700
SEXUALLY TRANSMITTED DISEASE	0	781,682	781,682	0	1,035,000	1,035,000	0	1,035,000	1,035,000

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AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
SUPPLEMENTAL ADMINISTRATIVE CARE COORDINATION	0	339,528	339,528	0	462,420	462,420	0	462,420	462,420
SELF MANAGEMENT OF CHRONIC DISEASES VIA COMM HEALTH NURSES	0	18,513	18,513	0	169,665	169,665	0	169,665	169,665
BREASTFEEDING PEER COUNSELOR	0	153,760	153,760	0	235,000	235,000	0	235,000	235,000
AIDS CASE MANAGEMENT	0	963,510	963,510	0	1,512,895	1,512,895	0	1,512,895	1,512,895
PREP CASE MANAGEMENT PROGRAM	0	164,823	164,823	0	250,000	250,000	0	250,000	250,000
EMERGING INFECTIOUS DISEASES	0	0	0	0	100,000	100,000	0	100,000	100,000
HARM REDUCTION PROGRAM	0	606,047	606,047	0	1,500,000	1,500,000	0	1,500,000	1,500,000
CHILDHOOD LEAD POISONING PREVENTION & ENVIRONMENTAL CASE MGM	0	201,322	201,322	0	380,000	380,000	0	380,000	380,000
CAPACITY BLDG: QUALITY IMPROVEMENT	0	22,116	22,116	0	110,000	110,000	0	110,000	110,000
EXPANSION OF TUBERCULOSIS CONTROL	0	0	0	0	106,700	106,700	0	106,700	106,700
ENHANCED HCV SURVEILLANCE	0	90,331	90,331	0	200,000	200,000	0	200,000	200,000
ESTABLISHING PARTNERSHIPS TO INCREASE CANCER SCREENINGS	0	0	0	0	50,000	50,000	0	50,000	50,000
HEPATITIS C/FOCUS PROGRAM	0	0	0	0	125,000	125,000	0	125,000	125,000
HIV TESTING IN BEHAVIORAL HEALTH SETTINGS	0	0	0	0	0	0	0	75,000	75,000
LOCAL HEALTH COALITION SUPPORT	0	0	0	0	0	0	0	97,002	97,002
TOTAL -	\$24,034,216	\$36,374,929	\$60,409,145	\$23,038,372	\$59,094,928	\$82,133,300	\$24,512,415	\$66,762,164	\$91,274,579
DEPARTMENT OF SOCIAL SERVICES									
ADULT FOSTER CARE	142,083	0	142,083	145,000	0	145,000	145,000	0	145,000
WELFARE TO WORK PROGRAM	399,996	0	399,996	400,000	0	400,000	400,000	0	400,000
HOUSING & COMMUNITY DEVELOPMENT	0	0	0	0	0	0	5,000,612	0	5,000,612

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	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF SOCIAL SERVICES									
HUMAN RELATIONS	128,466	0	128,466	111,790	0	111,790	0	0	0
EMERGENCY FUNDS	476,654	0	476,654	685,000	0	685,000	685,000	0	685,000
DOMESTIC VIOLENCE/SEXUAL ASSAULT	127,260	0	127,260	127,260	0	127,260	127,260	0	127,260
DAY RESOURCE CENTER	319,676	0	319,676	163,517	0	163,517	0	0	0
IN-HOME CARE PROGRAM	309,672	0	309,672	322,685	0	322,685	323,398	0	323,398
ADULT SERVICES	1,475,732	0	1,475,732	1,421,514	0	1,421,514	1,476,633	0	1,476,633
GENERAL ADMINISTRATION	1,831,225	104,749	1,935,974	1,891,609	121,295	2,012,904	2,088,475	130,227	2,218,702
CHILDREN'S SERVICES	433,684	0	433,684	528,955	0	528,955	578,357	0	578,357
FAMILY INVESTMENT DIVISION	1,045,561	160,712	1,206,273	991,961	179,478	1,171,439	990,658	175,845	1,166,503
FAMILY SERVICES	1,599,224	0	1,599,224	1,715,558	0	1,715,558	1,748,613	0	1,748,613
INFANT AND TODDLER	0	182,466	182,466	0	224,596	224,596	0	130,335	130,335
IN-HOME CARE SERVICES	0	110,740	110,740	0	113,689	113,689	0	123,625	123,625
VIOLENCE AGAINST WOMEN ACT	0	22,128	22,128	0	39,581	39,581	0	39,581	39,581
CENTER FOR FAMILY SUCCESS	0	370,291	370,291	0	474,852	474,852	0	477,966	477,966
HOUSING COUNSELOR	0	288,590	288,590	0	340,336	340,336	0	365,652	365,652
JOB NETWORK	0	1,466,637	1,466,637	0	1,813,954	1,813,954	0	1,813,954	1,813,954
SUPPLEMENTAL NUTRITION ASST PROGRAM (SNAP)	0	128,466	128,466	0	325,504	325,504	0	325,504	325,504
THERAPEUTIC FOSTER CARE	0	181,321	181,321	0	314,881	314,881	0	322,081	322,081
OFFICE OF HOME ENERGY PROGRAM (OHEP)	0	1,487,399	1,487,399	0	1,567,826	1,567,826	0	2,001,824	2,001,824
YOUTH SEXUAL BEHAVIOR PROGRAM	0	238,313	238,313	0	272,196	272,196	0	272,196	272,196
INTERAGENCY FAMILY PRESERVATION SERVICES	0	578,626	578,626	0	663,439	663,439	0	663,439	663,439
RESPONSIBLE FATHER'S PROJECT	0	88,927	88,927	0	96,615	96,615	0	96,615	96,615
CHILD ADVOCACY CENTER	0	18,504	18,504	0	30,000	30,000	0	30,000	30,000
CLIENT SUPPORT SERVICES	0	5,638	5,638	0	50,000	50,000	0	50,000	50,000
CHILD ADVOCACY-GOCCP	0	18,886	18,886	0	25,000	25,000	0	25,000	25,000

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AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF SOCIAL SERVICES									
VICTIMS OF CRIME ACT	0	354,623	354,623	0	494,098	494,098	0	559,813	559,813
CONTRACTUAL TEMPORARY ASSISTANCE	0	318,551	318,551	0	484,218	484,218	0	484,218	484,218
CHILD SUPPORT	0	122,149	122,149	0	127,000	127,000	0	134,060	134,060
RAPID REHOUSING	0	164,434	164,434	0	343,428	343,428	0	345,616	345,616
CHILD ADVOCACY CENTER-MEDICAL SERVICES	0	144,199	144,199	0	185,000	185,000	0	193,671	193,671
CHILD ADVOCACY CENTER THERAPY & TECHNOLOGY SERVICES	0	38,085	38,085	0	40,000	40,000	0	40,000	40,000
COORDINATED ENTRY	0	0	0	0	0	0	0	95,000	95,000
TOTAL -	\$8,289,233	\$6,594,434	\$14,883,667	\$8,504,849	\$8,326,986	\$16,831,835	\$13,564,006	\$8,896,222	\$22,460,228
DEPARTMENT OF AGING									
GENERAL ADMINISTRATION	719,000	0	719,000	809,960	0	809,960	877,550	0	877,550
ADULT MEDICAL DAY CARE	49,626	0	49,626	50,000	0	50,000	50,000	0	50,000
SENIOR CENTERS NETWORK	2,140,901	0	2,140,901	2,194,361	0	2,194,361	2,256,536	0	2,256,536
SPECIAL GERIATRIC SERVICES	202,856	0	202,856	209,813	0	209,813	216,522	0	216,522
FACILITIES	251,698	0	251,698	253,190	0	253,190	255,291	0	255,291
TRANSPORTATION SERVICES	792,432	0	792,432	871,964	0	871,964	0	0	0
PROGRAM & VOLUNTEER SERVICES	198,884	0	198,884	236,404	0	236,404	225,234	0	225,234
SENIOR EXPO	0	88,548	88,548	0	242,000	242,000	0	242,000	242,000
SENIOR INFORMATION & ASSISTANCE	0	105,829	105,829	0	138,638	138,638	0	145,508	145,508
SENIOR CARE	0	1,156,757	1,156,757	0	1,242,722	1,242,722	0	1,302,862	1,302,862
ADULT MEDICAL DAY SERVICES - MCPA	0	103,835	103,835	0	125,270	125,270	0	125,270	125,270
PUBLIC GUARDIANSHIP	0	200,384	200,384	0	240,027	240,027	0	244,680	244,680
SPECIALIZED TRANSPORTATION SERVICE	0	706,763	706,763	0	922,399	922,399	0	0	0
RURAL PUBLIC TRANSPORTATION	0	294,133	294,133	0	311,103	311,103	0	0	0

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF AGING									
SENIOR BOX OFFICE	0	16,000	16,000	0	57,272	57,272	0	57,272	57,272
SENIOR ASSISTED LIVING GROUP HOME SUBSIDY PROGRAM	0	532,968	532,968	0	735,790	735,790	0	807,104	807,104
SENIOR COMMUNITY SERVICE EMPLOYMENT PROGRAM	0	815,226	815,226	0	887,197	887,197	0	921,860	921,860
SMP	0	14,390	14,390	0	19,440	19,440	0	24,802	24,802
SENIOR PROGRAMS / SERVICES	0	357,812	357,812	0	481,657	481,657	0	400,000	400,000
VULNERABLE ELDERLY PROGRAM	0	99,623	99,623	0	105,948	105,948	0	85,448	85,448
SENIORS IN NEED	0	117,340	117,340	0	300,000	300,000	0	300,000	300,000
OMBUDSMAN PROGRAM	0	319,185	319,185	0	372,967	372,967	0	381,716	381,716
MEDICAID WAIVER PROGRAM	0	456,818	456,818	0	625,247	625,247	0	659,084	659,084
AREA AGENCY ADMINISTRATION	0	361,848	361,848	0	382,529	382,529	0	392,661	392,661
ADVOCACY	0	336,923	336,923	0	352,079	352,079	0	362,878	362,878
PUBLICATIONS	0	279,748	279,748	0	350,209	350,209	0	347,860	347,860
INFORMATION AND ASSISTANCE	0	572,093	572,093	0	643,957	643,957	0	668,378	668,378
CENTER CONNECTION	0	431,222	431,222	0	504,917	504,917	0	561,568	561,568
CONGREGATE MEALS	0	854,808	854,808	0	939,749	939,749	0	971,455	971,455
SUPPORT SERVICES	0	602,027	602,027	0	613,926	613,926	0	725,387	725,387
HOME DELIVERED MEALS	0	554,392	554,392	0	622,083	622,083	0	753,514	753,514
CAREGIVERS SUPPORT PROGRAM	0	424,232	424,232	0	519,958	519,958	0	610,751	610,751
STATE HEALTH INSURANCE ASSISTANCE PROGRAM	0	60,125	60,125	0	129,716	129,716	0	130,087	130,087
R.S.V.P.	0	63,146	63,146	0	141,514	141,514	0	150,319	150,319
SENIOR WELLNESS	0	60,730	60,730	0	68,825	68,825	0	68,825	68,825
AGING AND DISABILITY RESOURCE CENTER	0	338,271	338,271	0	350,000	350,000	0	373,278	373,278
HOSPITAL TO HOME	0	63,891	63,891	0	80,000	80,000	0	90,000	90,000
SENIOR CARE HEALTH PROMOTION	0	22,971	22,971	0	104,142	104,142	0	0	0
SENIOR HOME SAFETY PROGRAM	0	0	0	0	60,000	60,000	0	120,000	120,000

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF AGING									
SENIOR CENTER OPERATING FUND	0	0	0	0	0	0	0	81,657	81,657
TOTAL -	\$4,355,397	\$10,412,038	\$14,767,435	\$4,625,692	\$12,671,281	\$17,296,973	\$3,881,133	\$12,106,224	\$15,987,357
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY									
ADMINISTRATION AND OPERATIONS	5,199,200	0	5,199,200	5,693,712	0	5,693,712	6,007,653	0	6,007,653
COMMUNITY REFORESTATION PROGRAM	0	62,769	62,769	0	128,643	128,643	0	129,794	129,794
SWM FACILITIES INSPECTION PROGRAM	0	456,912	456,912	0	545,279	545,279	0	585,066	585,066
BEST AVAILABLE TECHNOLOGY FOR OSDS ADMINISTRATION	0	82,392	82,392	0	59,000	59,000	0	59,000	59,000
TOTAL -	\$5,199,200	\$602,073	\$5,801,273	\$5,693,712	\$732,922	\$6,426,634	\$6,007,653	\$773,860	\$6,781,513
LOCAL MANAGEMENT BOARD									
LOCAL CARE TEAM	0	96,044	96,044	0	106,914	106,914	0	106,914	106,914
LOCAL MANAGEMENT BOARD	0	202,854	202,854	0	330,201	330,201	0	330,201	330,201
HEALTHY FAMILIES BALTIMORE COUNTY	0	471,960	471,960	0	581,505	581,505	0	581,505	581,505
YOUTH SERVICE BUREAUS	0	220,637	220,637	0	220,637	220,637	0	220,637	220,637
COGNITIVE BEHAVIORAL THERAPY (CBT)	0	100,000	100,000	0	125,000	125,000	0	175,000	175,000
LAP (LOCAL ACCESS PLAN)	0	161,994	161,994	0	200,000	200,000	0	200,000	200,000
EVIDENCE BASED PRACTICES	0	0	0	0	200,000	200,000	0	200,000	200,000
FAMILIES AFFECTED BY INCARCERATION	0	100,000	100,000	0	200,000	200,000	0	200,000	200,000
YOUTH HOMELESSNESS	0	87,354	87,354	0	100,000	100,000	0	170,000	170,000
MULTI-SYSTEMIC THERAPY PLUS	0	0	0	0	0	0	0	500,000	500,000
TOTAL -	0	\$1,440,843	\$1,440,843	0	\$2,064,257	\$2,064,257	0	\$2,684,257	\$2,684,257
TOTAL - HEALTH AND HUMAN SERVICES	\$41,878,046	\$55,424,317	\$97,302,363	\$41,862,625	\$82,890,374	\$124,752,999	\$47,965,207	\$91,222,727	\$139,187,934

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
EDUCATION									
COMMUNITY COLLEGE OF BALTIMORE COUNTY									
INSTRUCTION	26,003,642	62,294,183	88,297,825	26,618,610	63,137,964	89,756,574	29,156,717	63,307,856	92,464,573
PUBLIC SERVICES	76,113	44,606	120,719	0	0	0	0	0	0
ACADEMIC SUPPORT	3,983,808	8,782,296	12,766,104	3,999,907	9,114,730	13,114,637	4,169,460	9,044,786	13,214,246
STUDENT SERVICES	4,729,212	11,583,042	16,312,254	5,347,874	12,423,301	17,771,175	5,809,861	12,586,654	18,396,515
INSTITUTIONAL SUPPORT	10,297,098	24,786,581	35,083,679	11,007,145	25,600,021	36,607,166	11,812,641	25,742,058	37,554,699
OPERATION/MAINTENANCE OF PLANT	4,379,350	11,213,356	15,592,706	4,910,999	11,201,882	16,112,881	5,219,035	11,454,349	16,673,384
MANDATORY TRANSFERS (GRANTS)	1,517,721	74,824,756	76,342,477	2,023,224	73,825,000	75,848,224	2,484,793	65,350,000	67,834,793
AUXILIARY ENTERPRISE	0	473,719	473,719	0	536,300	536,300	0	493,500	493,500
DEBT SERVICE	11,735,619	0	11,735,619	11,782,670	0	11,782,670	13,939,805	0	13,939,805
TOTAL -	\$62,722,563	\$194,002,539	\$256,725,102	\$65,690,429	\$195,839,198	\$261,529,627	\$72,592,312	\$187,979,203	\$260,571,515

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
EDUCATION									
DEPARTMENT OF EDUCATION									
ADMINISTRATION	33,114,391	16,273,493	49,387,884	29,059,528	25,562,659	54,622,187	31,748,763	28,429,468	60,178,231
MID-LEVEL ADMINISTRATION	62,611,913	38,414,118	101,026,031	56,782,004	49,952,071	106,734,075	58,726,932	52,587,104	111,314,036
INSTRUCTIONAL SALARIES & WAGES	302,997,356	233,770,211	536,767,567	303,359,426	273,861,826	577,221,252	311,522,670	278,953,356	590,476,026
INSTRUCTIONAL TEXTBOOKS & SUPPLIES	15,562,816	11,333,058	26,895,874	11,961,332	10,364,029	22,325,361	11,147,172	9,981,749	21,128,921
OTHER INSTRUCTIONAL COSTS	58,733,540	8,709,322	67,442,862	31,994,620	28,145,643	60,140,263	27,949,811	25,027,693	52,977,504
SPECIAL EDUCATION	76,946,613	119,930,239	196,876,852	109,573,333	97,779,336	207,352,669	114,993,951	102,971,474	217,965,425
STUDENT PERSONNEL SERVICES	10,637,159	2,507,338	13,144,497	8,483,161	7,553,576	16,036,737	9,440,078	8,453,130	17,893,208
HEALTH SERVICES	11,371,735	4,774,284	16,146,019	9,730,766	8,745,503	18,476,269	9,984,564	8,940,690	18,925,254
STUDENT TRANSPORTATION SERVICE	17,292,107	56,452,517	73,744,624	41,789,768	36,762,760	78,552,528	44,034,341	39,430,604	83,464,945
OPERATION OF PLANT & EQUIPMENT	53,052,096	46,875,099	99,927,195	57,829,711	50,872,753	108,702,464	61,154,348	54,760,735	115,915,083
MAINTENANCE OF PLANT & EQUIPMENT	23,124,797	16,251,351	39,376,148	21,486,510	18,901,666	40,388,176	22,720,433	20,345,040	43,065,473
FIXED CHARGES	148,197,056	131,320,586	279,517,642	166,945,586	149,189,200	316,134,786	175,148,661	156,837,082	331,985,743
FOOD & NUTRITION SERVICES	0	50,708,725	50,708,725	0	52,830,026	52,830,026	0	52,512,870	52,512,870
CAPITAL OUTLAY	3,329,139	573,073	3,902,212	2,566,763	2,257,979	4,824,742	2,676,930	2,397,060	5,073,990
FEDERAL & RESTRICTED PROGRAMS	0	82,814,050	82,814,050	0	94,271,023	94,271,023	0	89,773,394	89,773,394
DEBT SERVICE - COUNTY BONDS	54,389,583	0	54,389,583	61,587,074	0	61,587,074	67,871,669	0	67,871,669
TOTAL -	\$871,360,301	\$820,707,464	\$1,692,067,765	\$913,149,582	\$907,050,050	\$1,820,199,632	\$949,120,323	\$931,401,449	\$1,880,521,772
TOTAL - EDUCATION	\$934,082,864	\$1,014,710,003	\$1,948,792,867	\$978,840,011	\$1,102,889,248	\$2,081,729,259	\$1,021,712,635	\$1,119,380,652	\$2,141,093,287

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
CULTURE AND LEISURE SERVICES									
DEPARTMENT OF LIBRARIES									
GENERAL ADMINISTRATION	6,788,978	1,847,878	8,636,856	7,478,358	1,590,735	9,069,093	7,160,835	1,699,956	8,860,791
CIRCULATION/INFORMATION SERVICES	16,700,971	3,154,079	19,855,050	17,037,120	3,793,338	20,830,458	17,756,228	3,855,057	21,611,285
CUSTOMER SUPPORT SERVICES	9,008,187	1,637,595	10,645,782	9,120,643	2,032,902	11,153,545	9,212,807	2,016,349	11,229,156
BUILDINGS/VEHICLE MAINTENANCE & OPERATION	1,323,324	307,724	1,631,048	1,387,556	314,969	1,702,525	1,378,399	301,937	1,680,336
TOTAL -	\$33,821,460	\$6,947,276	\$40,768,736	\$35,023,677	\$7,731,944	\$42,755,621	\$35,508,269	\$7,873,299	\$43,381,568
DEPARTMENT OF RECREATION & PARKS									
GENERAL ADMINISTRATION	977,570	0	977,570	1,078,434	0	1,078,434	1,148,609	0	1,148,609
RECREATION SERVICES	10,174,821	0	10,174,821	10,453,092	0	10,453,092	10,974,703	0	10,974,703
GROUP LEADERSHIP GRANT PROGRAM	0	3,315,451	3,315,451	0	3,682,595	3,682,595	0	3,748,490	3,748,490
THERAPEUTIC RECREATION SUMMER PROGRAMS	0	113,495	113,495	0	120,752	120,752	0	122,985	122,985
RECREATION COUNCIL DONATIONS	0	8,643	8,643	0	60,000	60,000	0	100,000	100,000
AFTER SCHOOL PROGRAMS	0	25,324	25,324	0	49,071	49,071	0	49,005	49,005
TOTAL -	\$11,152,391	\$3,462,913	\$14,615,304	\$11,531,526	\$3,912,418	\$15,443,944	\$12,123,312	\$4,020,480	\$16,143,792
ORGANIZATION CONTRIBUTIONS									
ORGANIZATION CONTRIBUTIONS	2,795,775	0	2,795,775	2,623,300	0	2,623,300	2,733,500	0	2,733,500
GENERAL GRANT PROGRAM	3,182,637	0	3,182,637	3,326,709	0	3,326,709	3,326,709	0	3,326,709
SUMMER PROGRAM & COMMUNITY ARTS DEVELOPMENT	0	159,905	159,905	0	184,000	184,000	0	188,500	188,500
TOTAL -	\$5,978,412	\$159,905	\$6,138,317	\$5,950,009	\$184,000	\$6,134,009	\$6,060,209	\$188,500	\$6,248,709
TOTAL - CULTURE AND LEISURE SERVICES	\$50,952,263	\$10,570,094	\$61,522,357	\$52,505,212	\$11,828,362	\$64,333,574	\$53,691,790	\$12,082,279	\$65,774,069

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
ECONOMIC & COMM. DEVELOPMENT									
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT									
ECONOMIC DEVELOPMENT	1,356,524	0	1,356,524	1,489,219	0	1,489,219	1,552,152	0	1,552,152
ECONOMIC DEVELOPMENT FINANCING	0	21,990,192	21,990,192	0	10,836,192	10,836,192	0	8,836,192	8,836,192
BOOST PROGRAM INCOME	0	0	0	0	351,000	351,000	0	180,000	180,000
TOURISM PROGRAM	0	1,392,095	1,392,095	0	1,840,000	1,840,000	0	1,709,611	1,709,611
TOTAL -	\$1,356,524	\$23,382,287	\$24,738,811	\$1,489,219	\$13,027,192	\$14,516,411	\$1,552,152	\$10,725,803	\$12,277,955
HOUSING OFFICE									
HOUSING OFC - GENERAL ADMINISTRATION	0	4,296,858	4,296,858	0	5,381,163	5,381,163	0	6,025,882	6,025,882
HOUSING CHOICE VOUCHER PROGRAM	0	67,070,298	67,070,298	0	73,000,000	73,000,000	0	76,000,000	76,000,000
HUD-VETERANS AFFAIRS SUPPORTIVE HOUSING PROGRAM	0	2,480,284	2,480,284	0	3,000,000	3,000,000	0	3,000,000	3,000,000
FAMILY SELF SUFFICIENCY	0	227,669	227,669	0	296,819	296,819	0	311,795	311,795
BRIDGE SUBSIDY PROGRAM	0	0	0	0	0	0	0	100,000	100,000
TOTAL -	0	\$74,075,109	\$74,075,109	0	\$81,677,982	\$81,677,982	0	\$85,437,677	\$85,437,677

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
ECONOMIC & COMM. DEVELOPMENT									
COMMUNITY DEVELOPMENT									
GENERAL ADMINISTRATION & PLANNING (CDBG)	0	328,349	328,349	0	825,114	825,114	0	918,113	918,113
COMMISSION ON DISABILITIES-ADMIN. (CDBG)	0	35,130	35,130	0	41,091	41,091	0	0	0
HOUSING SERVICES (CDBG)	0	696,478	696,478	0	760,071	760,071	0	833,285	833,285
COMMISSION ON DISABILITIES-GRANTS	0	58,925	58,925	0	0	0	0	0	0
GRANTS TO NON-PROFITS (CDBG)	0	708,207	708,207	0	661,509	661,509	0	681,085	681,085
HOUSING REHAB PROGRAM (CDBG)	0	1,121,423	1,121,423	0	916,785	916,785	0	904,184	904,184
NON PROFIT PUBLIC CAPITAL IMPROVEMENTS (CDBG)	0	0	0	0	601,546	601,546	0	601,546	601,546
HOME INVESTMENT PARTNERSHIP PROGRAM	0	1,644,939	1,644,939	0	3,643,324	3,643,324	0	2,216,087	2,216,087
EMERGENCY SOLUTIONS GRANTS	0	322,916	322,916	0	322,916	322,916	0	356,952	356,952
CONTINUUM OF CARE	0	1,351,392	1,351,392	0	1,480,354	1,480,354	0	1,370,291	1,370,291
SERVICE LINKED HOUSING	0	19,545	19,545	0	0	0	0	0	0
HOMELESS SOLUTIONS PROGRAM - HSP (STATE DHCD)	0	335,026	335,026	0	286,479	286,479	0	465,964	465,964
FEDERAL NEIGHBORHOOD STABLIZATION PROGRAM GRANT	0	0	0	0	60,686	60,686	0	0	0
HMIS	0	168,913	168,913	0	168,914	168,914	0	168,914	168,914
CDBG PLANNING	0	252,768	252,768	0	0	0	0	0	0
REHAB ADMINISTRATION	0	476,387	476,387	0	603,945	603,945	0	717,794	717,794
EMERGENCY ASSISTANCE PROGRAM (STATE DHR)	0	0	0	0	57,246	57,246	0	57,246	57,246
CODE ENFORCEMENT PROGRAM (CDBG)	0	0	0	0	0	0	0	83,317	83,317
TOTAL -	0	\$7,520,398	\$7,520,398	0	\$10,429,980	\$10,429,980	0	\$9,374,778	\$9,374,778

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
ECONOMIC & COMM. DEVELOPMENT									
WORKFORCE DEVELOPMENT									
WORKFORCE DEVELOPMENT	0	0	0	0	0	0	100,000	0	100,000
ADULT PROGRAM	0	89,993	89,993	0	400,000	400,000	0	400,000	400,000
YOUTH PROGRAM	0	1,439,868	1,439,868	0	1,690,361	1,690,361	0	1,922,062	1,922,062
DISLOCATED WORKER PROGRAM	0	208,003	208,003	0	400,000	400,000	0	400,000	400,000
CENTRAL OFFICE	0	186,490	186,490	0	407,384	407,384	0	312,488	312,488
CAREER CENTERS	0	1,059,506	1,059,506	0	2,674,721	2,674,721	0	2,709,667	2,709,667
BUSINESS SERVICES	0	182,373	182,373	0	339,618	339,618	0	319,489	319,489
DSS YOUTH	0	45,316	45,316	0	75,000	75,000	0	100,000	100,000
DORS YOUTH	0	60,910	60,910	0	100,000	100,000	0	130,000	130,000
MD SUMMER YOUTH CONNECTIONS	0	139,689	139,689	0	265,474	265,474	0	300,000	300,000
DJS	0	8,268	8,268	0	30,000	30,000	0	30,000	30,000
TOTAL -	0	\$3,420,416	\$3,420,416	0	\$6,382,558	\$6,382,558	\$100,000	\$6,623,706	\$6,723,706
TOTAL - ECONOMIC & COMM. DEVELOPMENT	\$1,356,524	\$108,398,210	\$109,754,734	\$1,489,219	\$111,517,712	\$113,006,931	\$1,652,152	\$112,161,964	\$113,814,116

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<u>NON DEPARTMENTAL</u>									
<u>DEBT SERVICE</u>									
GENERAL PUBLIC FACILITIES	82,621,508	0	82,621,508	81,894,427	0	81,894,427	84,965,293	0	84,965,293
PENSION FUNDING BONDS	21,112,427	0	21,112,427	21,112,975	0	21,112,975	21,110,258	0	21,110,258
NON-GENERAL OBLIGATION DEBT	23,934,412	0	23,934,412	25,072,009	0	25,072,009	29,305,019	0	29,305,019
TOTAL -	\$127,668,347	0	\$127,668,347	\$128,079,411	0	\$128,079,411	\$135,380,570	0	\$135,380,570
<u>RETIREMENT & SOCIAL SECURITY</u>									
CONTRIBUTION-EMPLOYEE RETIREMENT SYSTEM	123,201,282	0	123,201,282	131,419,126	0	131,419,126	137,697,187	0	137,697,187
CONTRIBUTIONS SOCIAL SECURITY	19,361,226	0	19,361,226	20,264,000	0	20,264,000	20,823,000	0	20,823,000
CONTRIBUTIONS NON SYSTEM RETIREMENT	310,681	0	310,681	328,240	0	328,240	344,240	0	344,240
TOTAL -	\$142,873,189	0	\$142,873,189	\$152,011,366	0	\$152,011,366	\$158,864,427	0	\$158,864,427
<u>INSURANCE</u>									
INSURANCE CONTRIBUTIONS	91,046,715	0	91,046,715	110,818,915	0	110,818,915	131,221,244	0	131,221,244
TOTAL -	\$91,046,715	0	\$91,046,715	\$110,818,915	0	\$110,818,915	\$131,221,244	0	\$131,221,244
<u>RESERVE FOR CONTINGENCIES</u>									
RESERVE FOR CONTINGENCIES	0	0	0	876,334	0	876,334	1,000,000	0	1,000,000
TOTAL -	0	0	0	\$876,334	0	\$876,334	\$1,000,000	0	\$1,000,000
<u>CONTRIBUTION TO CAPITAL BUDGET</u>									
CONTRIBUTION TO CAPITAL BUDGET	40,537,832	0	40,537,832	39,076,808	0	39,076,808	25,143,530	0	25,143,530
TOTAL -	\$40,537,832	0	\$40,537,832	\$39,076,808	0	\$39,076,808	\$25,143,530	0	\$25,143,530
<u>LOCAL SHARE</u>									
LOCAL SHARE	8,731,931	0	8,731,931	9,484,688	0	9,484,688	10,249,787	0	10,249,787
TOTAL -	\$8,731,931	0	\$8,731,931	\$9,484,688	0	\$9,484,688	\$10,249,787	0	\$10,249,787

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2019, 2020 and 2021

AGENCY & WORK PROGRAM	FY 2019 ACTUALS			FY 2020 ADJ APPROPRIATION			FY 2021 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
NON DEPARTMENTAL									
TOTAL - NON DEPARTMENTAL	\$410,858,014	0	\$410,858,014	\$440,347,522	0	\$440,347,522	\$461,859,558	0	\$461,859,558
GRAND TOTAL	\$2,048,412,122	\$1,414,254,261	\$3,462,666,383	\$2,153,680,849	\$1,616,184,955	\$3,769,865,804	\$2,248,417,476	\$1,667,813,657	\$3,916,231,133

EXHIBIT "D"
STATEMENT OF GENERAL OBLIGATION DEBT OUTSTANDING

	<u>AS OF JUNE 30, 2017</u>	<u>AS OF JUNE 30, 2018</u>	<u>AS OF JUNE 30, 2019</u>	<u>AS OF JUNE 30, 2020</u>
Public Facility Bonds	\$689,377,000	\$735,182,000	\$765,458,000	\$733,428,000
Community College Bonds	114,439,000	138,524,000	138,071,000	120,456,000
Public School Bonds	519,539,000	536,739,000	654,166,000	779,556,000
Commercial Paper Notes	121,000,000	246,000,000	246,000,000	145,000,000
Pension Liability Funding Bonds	<u>376,741,000</u>	<u>368,682,000</u>	<u>358,895,000</u>	<u>348,979,000</u>
Total Applicable to Debt Limit	1,821,096,000	2,025,127,000	2,162,590,000	2,127,419,000

STATEMENT OF LEGAL DEBT LIMIT

Estimated assessable basis as of June 30th	82,262,002,945	87,873,774,663	87,873,774,663	90,463,719,315
Debt Limit (4% of assessable basis) *	3,290,480,118	3,514,950,987	3,514,950,987	3,618,548,773
Total Applicable Debt	<u>1,821,096,000</u>	<u>2,025,127,000</u>	<u>2,162,590,000</u>	<u>2,127,419,000</u>
Legal Margin for Creation of Additional Debt	1,469,384,118	1,489,823,987	1,352,360,987	1,491,129,773

General obligation indebtedness of the County issued pursuant to "full faith and credit" authority granted under Article VII, Section 717 of the Baltimore County Charter may not exceed 10% of the assessed value of all real and personal property subject to assessment for unlimited taxation by the County.

EXHIBIT "E"
STATEMENT OF METROPOLITAN DISTRICT DEBT OUTSTANDING

	<u>AS OF JUNE 30, 2017</u>	<u>AS OF JUNE 30, 2018</u>	<u>AS OF JUNE 30, 2019</u>	<u>AS OF JUNE 30, 2020</u>
Metropolitan District Bonds	\$936,895,000	\$1,153,450,000	\$1,355,830,000	\$1,314,100,000
Maryland Water Quality Revolving Loan Fund	154,703,541	165,239,168	243,867,548	317,996,100
Commercial Paper Notes	225,000,000	245,000,000	42,000,000	205,000,000
Pension Liability; Funding Bonds - Metro	<u>15,699,000</u>	<u>15,363,000</u>	<u>14,955,000</u>	<u>14,541,000</u>
Total Applicable to Debt Limit	<u>1,332,297,541</u>	<u>1,579,052,168</u>	<u>1,656,652,548</u>	<u>1,851,637,100</u>

STATEMENT OF LEGAL DEBT LIMIT

Estimated assessable basis as of June 30th	73,226,671,797	75,762,616,430	78,353,917,630	80,663,279,105
Debt Limit (3.2% of assessable basis) *	2,343,253,498	2,424,403,726	2,507,325,364	2,581,224,931
Total Long Term Debt	1,332,297,541	1,579,052,168	1,656,652,548	1,851,637,100
Legal Margin for Creation of Additional Debt	<u>1,010,955,957</u>	<u>845,351,558</u>	<u>850,672,816</u>	<u>729,587,831</u>

* The Total of Metropolitan District Bonds outstanding for any purpose under Title 35, Article III, Section 35-252 of the Baltimore County Code may not exceed 8% of the total assessable basis for County Taxation purposes, within the Metropolitan District.

EXHIBIT "F"
FY 2021 GOVERNMENT-WIDE SUMMARY OF FUNDS

	OPERATING BUDGET						ENTERPRISE FUNDS		GOVERNMENT-WIDE TOTAL	
	GENERAL FUND	GIFTS & GRANTS FUND	LIQUOR LICENSING FUND	STORMWATER MANAGEMENT FUND	ECONOMIC FINANCING FUND	NON COUNTY FUNDS **	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	OTHER ENTERPRISE FUNDS	TOTAL OPERATING FUNDS
REVENUES AND OTHER FINANCING SOURCES										
REAL AND PERSONAL PROPERTY TAXES	1,043,955,885	0	0	0	0	0	1,043,955,885	0	0	1,043,955,885
INCOME TAXES	860,924,923	0	0	0	0	0	860,924,923	0	0	860,924,923
SALES & SERVICE TAXES	158,168,633	0	0	0	0	0	158,168,633	0	0	158,168,633
STATE GRANTS IN AID	46,036,855	48,028,499	0	0	0	815,168,417	909,233,771	0	0	909,233,771
GRANTS FROM THE FEDERAL GOVERNMENT	4,864,618	148,515,732	0	0	0	79,849,176	233,229,526	0	0	233,229,526
FEES AND OTHER REVENUE	117,034,408	39,208,273	1,250,000	0	8,836,192	147,269,873	313,598,746	269,292,848	53,006,370	635,897,964
REVENUE TRANSFERS	0	450,000	(450,000)	0	0	0	0	0	0	0
APPROPRIATION FROM FUND BALANCE	17,432,154	0	(28,603)	0	0	32,266,187	49,669,738	25,150,693	0	74,820,431
TOTAL SOURCES	\$2,248,417,476	\$236,202,504	\$771,397	0	\$8,836,192	\$1,074,553,653	\$3,568,781,222	\$294,443,541	\$53,006,370	\$3,916,231,133
EXPENDITURES										
DEPARTMENT OF EDUCATION	949,120,323	0	0	0	0	878,888,579	1,828,008,902	0	52,512,870	1,880,521,772
COMMUNITY COLLEGE OF BALTIMORE COUNTY	72,592,312	0	0	0	0	187,485,703	260,078,015	0	493,500	260,571,515
POLICE DEPARTMENT	240,594,353	27,566,189	0	0	0	0	268,160,542	0	0	268,160,542
DEPARTMENT OF PUBLIC WORKS	112,590,800	1,337,491	0	0	0	0	113,928,291	292,767,797	0	406,696,088
FIRE DEPARTMENT	109,729,098	3,371,213	0	0	0	0	113,100,311	0	0	113,100,311
DEPARTMENT OF LIBRARIES	35,508,269	0	0	0	0	7,873,299	43,381,568	0	0	43,381,568
DEPARTMENT OF CORRECTIONS	44,589,691	1,072,444	0	0	0	0	45,662,135	0	0	45,662,135
PROPERTY MANAGEMENT	37,625,437	0	0	0	0	0	37,625,437	0	0	37,625,437
OFFICE OF INFORMATION TECHNOLOGY	31,872,241	0	0	0	0	0	31,872,241	0	0	31,872,241
DEPARTMENT OF SOCIAL SERVICES	13,564,006	8,590,150	0	0	0	306,072	22,460,228	0	0	22,460,228
DEPARTMENT OF RECREATION & PARKS	12,123,312	4,020,480	0	0	0	0	16,143,792	0	0	16,143,792
HOUSING OFFICE	0	85,437,677	0	0	0	0	85,437,677	0	0	85,437,677
DEPARTMENT OF HEALTH	24,512,415	66,762,164	0	0	0	0	91,274,579	0	0	91,274,579
DEPARTMENT OF AGING	3,881,133	12,106,224	0	0	0	0	15,987,357	0	0	15,987,357
COMMUNITY DEVELOPMENT	0	9,374,778	0	0	0	0	9,374,778	0	0	9,374,778
LOCAL MANAGEMENT BOARD	0	2,684,257	0	0	0	0	2,684,257	0	0	2,684,257
BOARD OF LIQUOR LICENSE COMMISSIONERS	0	0	771,397	0	0	0	771,397	0	0	771,397
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	1,552,152	1,889,611	0	0	8,836,192	0	12,277,955	0	0	12,277,955

EXHIBIT "F"
FY 2021 GOVERNMENT-WIDE SUMMARY OF FUNDS

	OPERATING BUDGET						ENTERPRISE FUNDS		GOVERNMENT-WIDE TOTAL	
	GENERAL FUND	GIFTS & GRANTS FUND	LIQUOR LICENSING FUND	STORMWATER MANAGEMENT FUND	ECONOMIC FINANCING FUND	NON COUNTY FUNDS **	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	OTHER ENTERPRISE FUNDS	TOTAL OPERATING FUNDS
EXPENDITURES										
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	10,460,130	500,000	0	0	0	0	10,960,130	1,675,744	0	12,635,874
WORKFORCE DEVELOPMENT	100,000	6,623,706	0	0	0	0	6,723,706	0	0	6,723,706
RESERVE FOR CONTINGENCIES	1,000,000	0	0	0	0	0	1,000,000	0	0	1,000,000
ALL OTHER AGENCIES	540,994,151	4,092,260	0	0	0	0	545,086,411	0	0	545,086,411
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	6,007,653	773,860	0	0	0	0	6,781,513	0	0	6,781,513
TOTAL EXPENDITURES	\$2,248,417,476	\$236,202,504	\$771,397	0	\$8,836,192	\$1,074,553,653	\$3,568,781,222	\$294,443,541	\$53,006,370	\$3,916,231,133

** Education, College, Libraries & Social Services receive some direct funding which does not pass through the County's coffers. Although these funds are not appropriated, the County must approve these spending levels.

*** Enterprise Funds are self-supporting business-like activities. These funds are not appropriated, but are presented here for information purposes only.

EXHIBIT "G"
ANALYSIS OF CHANGES IN UNAPPROPRIATED FUND BALANCE
NON GENERAL FUND GOVERNMENTAL FUNDS FOR FISCAL YEARS 2020 2021

		Balance At July 1	Estimated Revenue	Estimated Expenditures	Estimated Transfers To Other Funds	Restricted Funds	Estimated Unassigned Balance as of June 30
<u>SPECIAL FUNDS</u>							
LIQUOR LICENSE FUND	FY2020	431,001	1,250,000	(660,269)	(450,000)		570,732
	FY2021	570,732	1,250,000	(771,397)	(450,000)		599,335
STORMWATER MANAGEMENT FUND	FY2020	0	0	0	0		0
	FY2021	0	0	0	0		0
GIFTS & GRANTS FUND	FY2020	0	203,218,765	(203,218,765)			0
	FY2021	0	236,202,504	(236,202,504)			0
ECONOMIC DEVELOPMENT FUND ^(A)	FY2020	32,752,568	11,524,055	(31,131,266)			13,145,357
	FY2021	13,145,357	9,526,192	(8,836,192)			13,835,357
Revenue of the Gifts & Grants Fund is recognized when the qualifying expenditures have been incurred and all other grant requirements have been met. In this presentation, the fund balances have an annual ending balance of zero.							
(A) The Housing Affordability Account and the Housing Modification Account are funded within the Economic Development Fund. Monies for Housing are not being transferred to another Fund, but instead are restricted/encumbered within the Fund.							
<u>PROPRIETARY FUNDS</u>							
METROPOLITAN DISTRICT ENTERPRISE FUND	FY2020	143,318,825	331,128,033	(290,547,765)	(28,005,000)		155,894,093
	FY2021	155,894,093	330,541,567	(294,443,541)	(33,000,000)		158,992,119
REC & PARKS FUND	FY2020	CLOSED	0	0			0
	FY2021	CLOSED	0	0			0
SCHOOL FOOD SERVICE FUND	FY2020	31,628,209	52,830,026	(52,830,026)			31,628,209
	FY2021	31,628,209	52,512,870	(52,512,870)			31,628,209
COLLEGE BOOK STORE FUND	FY2020	0	536,300	(536,300)			0
	FY2021	0	493,500	(493,500)			0

EXHIBIT "H"
 PRELIMINARY UNAPPROPRIATED FUND BALANCE OF THE GENERAL FUND
 FISCAL YEARS 2019, 2020 and 2021

	<u>FY2019 Actual</u>	<u>FY2020 Estimate</u>	<u>FY2021 Budget</u>
General Fund Balance, June 30			
Available for Current Year Operations	5,447,952	17,611,090	30,618,365
Estimated Revenues			
Revenue Estimate Per Revised Budget	2,072,234,009	2,156,335,786	2,230,985,322
Estimated Revenue Surplus (Shortfall)	-4,265,301	27,087,516	
Estimate Total Revenues	<u>2,067,968,708</u>	<u>2,183,423,302</u>	<u>2,230,985,322</u>
Add: Prior Year Liquidations & Reserve Adjustments	834,517	0	0
Deduct:			
Appropriations			
Amended Appropriations ^(A)	-2,054,345,832	-2,153,680,849	-2,248,417,476
Plus: Supplemental Appropriation (<i>Pending County Council</i>)		-11,825,000	
Plus: Estimated Unexpended Appropriations	<u>5,933,710</u>	<u>3,500,000</u>	
Estimated Total Expense	<u>-2,048,412,122</u>	<u>-2,162,005,849</u>	<u>-2,248,417,476</u>
Operational Surplus	25,839,055	39,028,543	13,186,211
Released PAYGO			
Required Use of Fund Balance			
Surplus Transferred to Revenue Stabilization Reserve Account*	<u>-8,227,965</u>	<u>-8,410,178</u>	<u>-7,464,953</u>
General Fund Unappropriated Balance (Available for Next Year's Operations)	<u>17,611,090</u>	<u>30,618,365</u>	<u>5,721,258</u>
Revenue Stabilization Reserve Account (RSRA) Balance at 6/30	198,995,436	207,223,401	215,633,579
Investment Income Credited to the RSRA Account	4,417,699	4,973,362	5,175,206
Required Use of Fund Balance		0	0
Transfer to RSRA Account to Generate 10% Balance*	<u>3,810,266</u>	<u>3,436,816</u>	<u>2,289,747</u>
Projected RSRA Ending Balance	<u>207,223,401</u>	<u>215,633,579</u>	<u>223,098,532</u>
Total Ending Balance, Including Unappropriated Balance	224,834,491	246,251,944	228,819,790
Balance as Percent of Estimated Total Revenues	10.9%	11.3%	10.3%
Stabilization Reserve Percentage	10.0%	10.0%	10.0%

The **General Fund Unappropriated Balance** is the total funds available for next year's operations after adjusting for budget year appropriations and funds transferred to the Revenue Stabilization Reserve Account.

The **Revenue Stabilization Reserve Account** is established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 10% of budgeted revenues.

The **Total Ending Balance, Including Unappropriated Balance** is the General Fund Unappropriated Balance and the Revenue Stabilization Reserve Account combined. This amount represents surplus funding available throughout Fiscal Year 2018 and therefore serves the purpose of unexpended and unappropriated funds set aside as specified for contingencies in Article 712 of the Baltimore County Charter.

(A) The FY2021 Budget includes \$1,000,000 in Contingency Reserve and \$25,143,530 in Capital Current Expense.

EXHIBIT "I"
FY 2021 GOVERNMENT-WIDE BUDGET SUMMARY
OBJECTS OF EXPENDITURE

EXPENDITURE OBJECT	FY 2019 ACTUALS	FY 2020 ADJ APPROPRIATION	FY 2021 BUDGET
01- PERSONNEL SERVICES	1,670,821,779	1,813,473,687	1,882,108,414
02 - MILEAGE & TRAVEL	6,241,060	7,054,182	7,385,972
03 - CONTRACTUAL SERVICES	562,339,111	607,592,799	652,293,236
04 - RENTS & UTILITIES	160,264,248	152,301,722	159,036,011
05 - SUPPLIES & MATERIALS	117,904,720	115,215,628	114,119,045
07 - GRANTS, SUBSIDIES & CONTRIBUTIONS	491,718,167	529,789,513	543,608,195
08 - OTHER CHARGES	106,697,847	178,122,058	177,317,210
09 - LAND, BUILDINGS, & OTHER IMPROVEMENTS	60,407,187	59,513,304	54,284,342
12 - INTEREST PAYMENTS	286,272,264	306,802,911	326,078,708
TOTAL EXPENDITURES	3,462,666,383	3,769,865,804	3,916,231,133
GENERAL FUNDS	2,048,412,122	2,153,680,849	2,248,417,476
OTHER FUNDS	1,414,254,261	1,616,184,955	1,667,813,657
TOTAL EXPENDITURES	3,462,666,383	3,769,865,804	3,916,231,133

GLOSSARY

Accrual Basis

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Agency

A department or principal office of the County Government such as the Police Department or the Office of Law; or a board, institution, commission or other governmental unit receiving County funding such as the University of Maryland Cooperative Extension.

Appropriation

A legislative authorization by the County Council to spend up to a specified dollar amount for an approved project or program during any given fiscal period. Expenditures of non-County funds received directly by component units must be authorized by the County Council but are not appropriated because they do not pass through the County treasury.

Assessable Base

The total value of real and personal property in the County for the purposes of taxation. It is not the market value of the property. The State Department of Assessments and Taxation determines the assessable base.

Authorized Positions

Employee positions included in the adopted budget that can be filled during the fiscal year.

Balanced Budget

The Laws of the State of Maryland require all local governments to adopt an annual budget that is in balance. A budget is balanced if the projected expenditures do not exceed the resources available to pay for those expenditures. The resources may include current year revenues, as well as monies available from Fund Balance.

Bond

An interest-bearing certificate of indebtedness sold by the County as a means of borrowing funds. The bond promises payment of the original investment plus interest by a specified date or dates in the future. A General Obligation (G.O.) bond is a type of bond that is backed by the full faith, credit and taxing power of the government. Bonds typically involve long-term indebtedness to pay for capital projects.

Bond Rating

A valuation of the ability of a government agency to repay its debt on schedule. Bond ratings are issued by private rating agencies based on factors such as the amount of debt incurred and the economic and demographic characteristics of the borrowing government. The higher the rating, the lower the cost of selling bonds. The 3 major rating agencies, Fitch, Standard & Poor's, and Moody's, have given Baltimore County bonds the highest "Triple A" rating.

Budget

A plan for coordinating income and expenses during a given fiscal year. State law and the County's Charter require that the County's budget be in balance, i.e., total expenditures cannot exceed total funding.

Budgetary Basis

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual. Baltimore County's basis is modified accrual.

Bureau

An organizational unit within a department or office that comprises more than one program. The activities of a bureau are so self-contained that it could function as a separate department. The Department of Public Works is an example of a department that contains bureaus.

Capital Budget

The plan of the County to receive and expend funds for capital projects active during the first fiscal year of the Capital Improvement Program. The Capital Budget is financed by bonds, grants, and developer funds and by contributions from the County General Fund.

Capital Improvement Program (CIP)

A six-year plan for the provision of the County's long-term facility and infrastructure needs (buildings, roads, parks and other elements of the Capital plant). The plan, which is updated biennially, schedules by fiscal year the proposed capital construction phases and related expenditure and financing needs expected to occur during the six-year period. It is integral to the County's financial plan and is the basis for bond issuance. The funding of projects in the five years beyond the Capital Budget Year is not appropriated and therefore is subject to change with each new Budget Year.

Capital Project

Major construction, acquisition, or renovation activities, which add value to a government's physical assets or significantly increase their useful life. Projects are also called capital improvements or capital expenditures.

Collective Bargaining Agreement

A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees).

Component Units

Legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Baltimore County Public Schools, the Baltimore County Public Libraries, and the Community College of Baltimore County are component units of Baltimore County government.

Constant Dollars

The real value of goods and services after adjustment for inflation. This adjustment is made so that comparisons of price levels in different years may be done more equitably.

Contingency Reserves

Monies budgeted for unanticipated expenses or emergencies that may arise during a fiscal year. As set forth in the County Charter, general fund contingencies cannot exceed 3 percent of the budget.

Cost-Of-Living-Adjustment (COLA)

General increase in employee salary scales that may be given during a fiscal year.

Current Dollars

Unlike Constant Dollars, price levels used in comparisons have not been adjusted to remove the effects of inflation.

Debt Service

The annual requirement to finance the County's outstanding indebtedness incurred in support of the Capital Improvement Program. It includes both the periodic payment of interest and the redemption of principal.

Deficit

The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Economic Stabilization

Cash reserve account that does not lapse at the end of each fiscal year. Instead, surplus revenues at the end of any year will accrue in this account until the total in the account reaches 5% of the current year's General Fund Revenues. After reaching that 5% cap, additional payments into the account can only be made with the approval of the County Executive and County Council, however, interest can accrue to this account. Funds can be removed from this account only in the event of an operating deficit at the end of a fiscal year or with the approval of the County Executive and a majority plus one of the County Council.

Enterprise Fund

An Enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the County is that the costs of providing services to the general public be financed through user charges. The Metropolitan District Watershed Sewer Fund, the Community College book store, food services, and child care centers are examples of such a fund. Enterprise Funds are not appropriated in the Operating Budget, but are included in the Government-wide Operating Funds.

Expenditure / Expense

An expenditure is a payment of cash on the transfer of property or services. An expense is a charge incurred, whether paid immediately or unpaid.

Fiscal Year

Year running from July 1 through June 30, designated by the calendar year in which it ends. This constitutes the County's annual financial operating cycle.

Fixed Assets

Assets of long-term character that is intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fringe (or Employee) Benefits

Contributions made by a government to meet its commitments or obligations for Social Security, and the various retirement, medical and insurance plans.

Full Faith and Credit

A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Positions (FTE)

A part-time position converted to the decimal equivalent of a full-time position. For example, a part-time secretary working for 28 hours of a normal 35-hour workweek would be equivalent to .8 of a full-time position.

Function

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund

A separate budget/accounting grouping with its own revenues and appropriations. The general fund, for example, covers most of the daily operations of the County agencies and is funded by a variety of taxes and other revenues.

Fund Balance

The account which serves the function of the owner's equity account in profit-seeking entities. An available balance in this account is the cumulative result of actual revenues exceeding expenditures over time. Bond rating agencies use Fund Balance levels as a means of evaluating a government's ability to cover unanticipated shortfalls in revenue projections or emergency expenditures that arise during the year. One measure of the sufficiency of Fund Balance is the ratio of the Unreserved Fund Balance at the end of a fiscal year and the total amount of revenues raised during that fiscal year. Many credit analysts feel that a Triple A rated county should have an ending fund balance (including funds in the Economic Stabilization account) that is at least 5% of budget. The FY2019 budget will be increasing the ending fund balance to at least 10%.

The Unreserved Fund Balance, as shown in Exhibit H, continues to reflect the traditional term for those net financial resources that are generally liquid and available for expending. When compared to the new classifications of fund balance promulgated in Statement 54 of the Government Accounting Standards Board, the Unreserved Fund Balance shown on Exhibit H would be equivalent to a portion (Designated for Subsequent Years Expenditures) of the Assigned Classification of Fund Balance plus the Unassigned Classification of Fund Balance. The Unassigned Classification would include Baltimore County's Revenue Stabilization Account and the Undesignated funds.

General Fund

The primary operating fund of the County, used to account for all County revenues not designated for a special purpose. All local tax dollars are channeled into the General Fund, which supports most general purpose County government services and day-to-day operations, including police, fire, and education.

General Government

The function of government comprised of the central administrative offices such as: Executive, County Council, Budget & Finance, Law, Human Resources, Information Technology, Planning, Permits, Approvals & Inspections, and Vehicle Operations.

Governmental Fund

A broad category of funds used by State and local governments that include, but are not limited to, general funds, special funds, and capital funds.

Intergovernmental Revenue

Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Funds

Internal Service Funds are used to finance, administer, and account for the provision of goods or services by one agency for other agencies within the County government on a cost reimbursement basis (for instance, vehicle maintenance or printing services). These funds do not have a separate appropriation in the Operating Budget.

Line Agencies

Agencies designated to serve the public in certain specific functions and report to the County Administrative Officer.

Managing For Results (MFR)

MFR is the County's new strategic planning process that emphasizes achieving measurable results by setting organizational goals and deploying resources based on desired program outcomes.

Maintenance of Effort

In order to qualify for increased State Aid, Maryland counties must maintain the same level of local funding support to the Public Schools and to the Community College as it provided in the prior fiscal year. For the Public Schools, this level of support is measured on a per student full-time equivalent basis. For the Community College, this level of support is measured on a total dollars basis. Debt services and contributions to the capital budget are not included in these calculations.

Metropolitan District

This sewer and water operating district was created as a separate and financially self-supporting entity under the jurisdiction of the County to supply water and to provide sewerage and drainage systems to residents of the County living within certain prescribed areas. The water system is actually an extension of the Baltimore City system, which draws water from County reservoirs, treats

the water, and then returns it to County residents at cost. The Metropolitan District, which lies within the Urban Rural Demarcation Line, is expanded from time to time.

Modified Accrual

The basis of accounting under which revenues are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures of the fiscal period. Expenditures are generally recorded at the time liabilities are incurred.

Non County Funds

Certain agencies (e.g., Board of Education) receive direct funding from outside of Baltimore County government. While these funds are identified in preparing the County's total operating budget, these monies never pass through the County's Treasury. Authority to spend the funds requires County Council approval.

Non-Departmental

Budgetary unit established to record expenditures not related to the government services of an individual department. These units consist of Debt Service, Retirement Contributions, Insurance Contributions, Contribution to the Capital Budget, Local Share Matches to Grants, and the Reserve for Contingencies.

Object Class

Each program's budget is divided into major groupings of expenditures (object classes) on the basis of goods or services purchased (e.g., personal services, supplies and materials, additional equipment, etc.).

Object Line

Each object class is further divided into specific items of expense. Supplies and Materials may be divided into items such as Office Supplies, Operational Supplies, Uniforms, and Motor Fuel.

Operating Agencies

Agencies which provide direct service to the public.

Operating Budget

The Annual budget that supports the day-to-day operations of County agencies for a single fiscal year. The Operating Budget includes all services and programs planned, as well as their expenditure requirements and revenue estimates to support the stated level of activity. The operating budget may be divided into two parts: the General Fund Budget and the Special Fund Budget.

Other Post Employment Benefits (OPEB)

In June 2004, the Governmental Accounting Standards Board (GASB) issued its formal Statement No. 45 – Accounting and Financial Reporting for Employers for Post-employment Benefits Other Than Pensions. This Statement established requirements that standardize the methods used to account for non-pension post-employment benefits, commonly referred to as “other post-employment benefits” or “OPEB”. In order to implement these changes, governments must quantify and recognize the cost of OPEB attributable to former and current employees. The County must implement this standard for its fiscal year beginning July 1, 2007.

Pay-As-You-Go Basis (PAYGO)

A term used to describe a financial policy by which capital projects are financed from current revenue in the operating budget rather than through borrowing. Effective FY 2014, these include general funds, certain storm water fee revenue, agricultural preservation tax revenue, storm water and reforestation waiver fees, and LOS waiver fees.

Performance Measures

Demand, Output, Result, Efficiency measures are the system of customer-focused indicators that lets an organization know if it is meeting the components of its strategic plan, i.e., its mission, issues, and results.

Personnel Services

Expenditures for salaries or wages of a government's employees. In some governments, but not Baltimore County, personnel services would include fringe benefits.

Program

The County Charter requires that the budget be appropriated by program. A program may encompass an entire agency (e.g., County Auditor) or it may be a sub-unit, within an agency, with its own appropriation. Animal Control is a program within the Department of Health. Refuse Collection is a program within the Bureau of Solid Waste Management within the Department of Public Works. Local Shares is an example of a non-departmental program that receives its own appropriation.

Regression Analysis

Regression analysis is the process of producing estimates of a revenue source's future yield by determining the statistical, linear relationship between one or more independent variables (e.g., mortgage interest rates) and one dependent variable (e.g., transfer tax revenues) and using the regression equation to produce the estimates.

Resources

Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue

Sources of income financing the operations of government.

Revenue Stabilization Reserve Account

An account established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 5% of budgeted revenues. The FY2019 budget will be increasing the general fund balance to 10%.

Special Funds

A fund established to account for special taxes or other revenues required by law or contractual agreement to be used only for specified purposes and which therefore must be kept separate from other County monies. The Health Department's Special Supplemental Food Program for Women, Infants & Children (WIC) is an example of an activity supported by special funds.

Spending Affordability Committee (SAC)

The Spending Affordability Committee, composed of three Council members and two at-large members, submits its recommendations to the County Council and County Executive by February 15 of each year. These recommendations are meant to limit spending such that the cost of government services does not grow at a faster pace than the growth in the County's economy as measured by the growth in personal income of County citizens. This reporting date allows the Executive time to consider the Committee's recommendations before his formal presentation of the proposed budget to the Council on or before April 16 each year. These recommendations are advisory in nature and do not prohibit the Executive from proposing a budget with a greater level of funding.

Staff Agencies

Agencies to perform a specific governmental function to assist line agencies in serving the public. Staff agencies report to the County Administrative Officer.

State Mandated

In Maryland, local governments are required to fund the operational costs of several state-related agencies. These agencies operate in accordance with State law with little local control. Some of the agencies reflect the activities of an elected official whose position is established in the Maryland constitution and therefore beyond the direct control of the County Executive and County Council.

Stormwater Management Fund

Fees paid by County property owners related to addressing federal mandated storm water requirements are deposited into this fund. All monies generated by the Stormwater Remediation Fee are deposited into this fund.

Taxes

Compulsory charges levied by a government for financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as assessments.

Tax Year

For Income Tax purposes, the Tax Year is the same as the calendar year. For Real Property Taxes and all other taxes, the tax year is the same as the fiscal year, i.e., the 12-month period beginning July 1st.

TIF (Tax Increment Financing)

Tax increment financing (TIF) is a financing tool that allows a government to capture new tax revenues generated within a designated area (special tax district) and to reinvest these revenues for development within that area. This outcome is achieved by designating revenues generated above a pre-development base level of tax revenue to a separate fund. The money in the fund is applied to costs of infrastructure and other improvements that advance the development's goals.

Trend Analysis

Trend or Time series revenue forecasting is the process of producing estimates of a revenue source's future yield based on a set of historical data that occurred over an extended period of time (e.g., 15

or more time periods). Based on its history, it may be assumed that the revenue may grow by a similar percent in a future period.

Unreserved Fund Balance

The portion of a fund’s balance that is not restricted for a specific purpose and is available for general appropriation.

Urban Rural Demarcation Line (URDL)

The urban areas of the county were those that have or would receive public water and sewer infrastructure, and therefore would accommodate development, including employment, retail, and residential uses. In the rural areas, reliance on private well and septic systems would limit the amount of development that could be accommodated, and thereby help ensure the area’s continued use for agricultural and natural resource protection and low-density rural residential uses.

User Charges

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Valuation Interest Rate

The assumed rate of return on asset values used in the actuary’s valuation report to project earnings of the system.

Zero-Based Budgeting

ZBB is a program-based budgeting approach that seeks to avoid incremental decision-making. Each program or activity is broken into service packages and must be justified as cost effective in its own right.



FREQUENTLY USED ACRONYMS

BCPL	Baltimore County Public Library
BCPS	Baltimore County Public Schools
CAFR	Comprehensive Annual Financial Report
CCBC	Community College of Baltimore County
CIP	Capital Improvement Program
COLA	Cost of Living Adjustment
CY	Calendar Year
ERS	Employees Retirement System
FTE	Full-Time Equivalent
FY	Fiscal Year
G.O. Bond	General Obligation Bond
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
MARC	Maximum Allowable Request Ceiling
MFR	Managing For Results
MOE	Maintenance of Effort
OPEB	Other Post Employment Benefits
PAYGO	Pay-As-You-Go
RSRA	Revenue Stabilization Reserve Account
SAC	Spending Affordability Committee
SAT	Scholastic Aptitude Test
TIF	Tax Increment Financing
URDL	Urban Rural Demarcation Line
WIC	Women, Infants & Children

